



To: Honorable Mayor and City Council Members

From: Bernadette Harvill, Deputy City Manager

DocuSigned by:

Bernadette Harvill

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Date: Submitted on September 1, 2023 for First Presentation and First Public Hearing on the September 6, 2023 Regular Council Meeting and Unfinished Business and Second Public Hearing on the September 18, 2023 Regular Council Meeting

Agenda Item: Consideration of an Ordinance of the Mayor and Council of the City of Milton, Georgia, to Adopt the Fiscal 2024 Budget for Each Fund of the City of Milton, Georgia Appropriating the Several Items of Revenue Appropriations, Prohibiting Expenditures to Exceed Appropriations and Prohibiting Expenditures to Exceed Actual Funding Available

Overview and Financial Highlights:

Please find the presentation of the proposed FY 2024 Budget Book enclosed.

The City will be submitting the completed budget book to the Government Finance Officers Association (GFOA) for consideration through the Distinguished Budget Presentation Award Program and has 90 days from the adoption of the budget to complete the book and submit it for review. The City was successful in obtaining this award in FY 2019 through FY 2022 (we are awaiting feedback for the FY 2023 Budget Book at this time) and has expectations that this year's digital budget book will be successful as well.

The FY 2024 Budget Book will include all the features that Milton citizens and stakeholders have become accustomed to seeing and will feature the newly implemented enhanced performance measures. These performance measures aim to provide objective measures of progress toward accomplishing Milton's mission, the priorities set out in Strategic Plan 2021-2025, and the goals and objectives identified by each department.

The enclosed presentation includes all the data required to transparently explain the proposed budget from ongoing operations and new initiatives as well as the Executive Summary and financial policies and procedures that guide budgetary operations. The digital budget book will contain additional contextual information and supporting features that explain how Milton goes about making its budgetary decisions that will assist citizens in a better understanding of Milton's budget process, financial policies, and practices. Please note, no material changes to figures, variances, or explanations will change without direction from Mayor & Council or the City Manager at this point.

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Any changes will be disclosed in a transparent and clear manner at the second public hearing to be held on September 18, 2023 before the Council makes a motion to adopt the budget.

Concurrent Review: Steve Krokoff, City Manager

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Steven Krokoff
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Attachment(s):

Ordinance FY 2024 Proposed Budget
Fiscal Year 2024 Proposed Budget (Exhibit A)



STATE OF GEORGIA
FULTON COUNTY

ORDINANCE NO. _____

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF MILTON, GEORGIA, TO ADOPT THE FISCAL 2024 BUDGET FOR EACH FUND OF THE CITY OF MILTON, GEORGIA APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES TO EXCEED ACTUAL FUNDING AVAILABLE.

WHEREAS, the City Manager of the City of Milton has presented a proposed Fiscal Year 2024 Budget to the City Council on each of the various funds of the City; and

WHEREAS, each of these budgets is a balanced budget, so that anticipated revenues equal proposed expenditures for each fund; and

WHEREAS, the Fiscal Year 2024 Budget provides a financial plan for the government, establishing appropriations for each operating department in order to extend services;

NOW, THEREFORE BE IT ORDAINED that this budget, "Exhibit A" attached hereto and by this reference made a part hereof this ordinance shall be the City of Milton's Fiscal Year 2024 Budget; and

BE IT FURTHER ORDAINED that this budget be and is hereby approved and the several items of revenues shown in the budget for each fund in the amounts anticipated are adopted and that the several amounts shown in the budget for each fund as proposed expenditures are hereby appropriated to the departments named in each fund; and,

BE IT FURTHER ORDAINED that the expenditures shall not exceed the appropriations authorized by this budget or amendments thereto provided; that expenditures for the fiscal year shall not exceed actual funding available.

ADOPTED AND APPROVED this 18th day of September, 2023.

CITY OF MILTON, GEORGIA

By: _____
Mayor Peyton Jamison

Councilmember Andrea Verhoff

Councilmember Carol Cookerly

Councilmember Paul Moore

Councilmember Juliette Johnson

Councilmember Jan Jacobus

Councilmember Rick Mohrig

(SEAL)

Attest:

Tammy Lowit, City Clerk

Ordinance No.:	
First Reading:	September 6, 2023
First Public Hearing:	September 6, 2023
Second Public Hearing:	September 18, 2023
Adoption:	September 18, 2023



PROPOSED

City of Milton, Georgia
Fiscal Year 2024 Proposed Budget



INTRODUCTION AND OVERVIEW

CITY LOCATION & KEY DEMOGRAPHICS

CITY HALL

2006 Heritage Walk,
Milton, Georgia 30004
678.242.2500

cityofmiltonga.us

Hours of Operation
8:30 a.m. to 5:00 p.m.

The City of Milton is a suburban city located in the northern most portion of Fulton County, Georgia, just 31 miles from downtown Atlanta. Following a July 2006 referendum where 85 percent of Milton voters overwhelmingly approved cityhood, the City officially incorporated on Dec. 1, 2006. The City has been recognized nationally for its high quality of life, most recently being identified as the "Best City to Live in Georgia" by financial news and opinion website 24/7 Wall St. Milton has also consistently ranked among the top five safest cities in Georgia.



Executive Summary

The City of Milton's Fiscal Year 2024 proposed budget is based on anticipated citywide revenue collections of \$58.3 million. The City's budget is comprised of one general fund, six special revenue funds, and six capital projects funds.

- General Fund
- Special Revenue Funds
 - Special Events Fund
 - Confiscated Assets Fund
 - E-911 Fund
 - Operating Grant Fund
 - American Rescue Plan Act Fund
 - Hotel/Motel Tax Fund
- Capital Projects Funds
 - Capital Projects Fund (Primary)
 - Greenspace Bond Fund
 - TSPLOST Fund
 - Capital Grant Fund
 - Impact Fee Fund
 - Revenue Bond Fund

General Fund Overview

The General Fund, the City's main operating fund, includes \$42.8 million in projected revenues or 73.5% of the citywide total. This represents a \$1,481,944 or 3.6% increase in operating revenues (excluding operating transfers in and budgeted fund balance) as compared to the Fiscal Year 2023 amended budget. This increase is primarily a result of anticipated real property taxes for the current year coming in higher than FY 2023 (real property tax anticipations were reduced by \$723,456 in FY 2023 due to the floating homestead exemption) (\$1,141,578), local option sales tax revenue anticipations (\$648,451), projections for interest earnings related to the investment of idle funds (\$350,000) and building permit revenue forecasts for the coming year (\$200,133).

Key General Fund Revenue Facts:

- The FY 2024 maintenance & operating (M&O) millage rate is 4.389 mills. This rate represents a decrease of 0.08 mills or 1.8% from last year's millage rate.
- Property taxes for the 2023 calendar year will fund the FY 2024 budget.
- The budget anticipates \$190,486 in revenues that exceed forecasted spending. These funds will contribute to the City's minimum unassigned fund balance of twenty-five percent (25%) of the subsequent year's budgeted revenues – Revenues for fiscal year 2025 are forecasted at \$44.5 million (please see Milton's five-year operating projections for more details).
- Local Option Sales Tax (LOST) is the City's second largest revenue source after property taxes. This revenue source is economically driven, and staff takes this into account when forecasting anticipations each year. Distribution negotiations were finalized in December 2022 and Milton has updated forecasts for this

revenue source based on the City's negotiated share of the revenues as well as current collections and economic forecasts. Our commitment to conservative forecasting led us to the project growth of \$648,451 based on those recent collections and trends.

- In FY 2023, operating transfers in accounted for a reimbursement to the General Fund for American Rescue Plan Act (ARP) Act eligible expenses (\$1,000,000), a reimbursement from the operating grant fund for a public safety grant supplied by the State in 2022 (\$103,479), and funding from the impact fees fund to reimburse eligible expenses associated with constructing the Public Safety Complex (\$15,500) as well as staff time related to impact fee administration (\$30,000). With the exception of the impact fee transfers, these are one-time revenue transfers that will not recur in FY 2024.

General Fund Revenues (Excluding Interfund Transfers)

	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES				
Taxes	\$ 36,878,539	\$ 38,417,210	\$ 1,538,671	4.2
Licenses & Permits	1,527,030	1,554,174	27,144	1.8
Intergovernmental Revenues	5,000	5,000	-	-
Charges for Services	756,005	524,274	(231,731)	(30.7)
Fines & Forfeitures	661,665	650,000	(11,665)	(1.8)
Investment Income	1,034,540	1,385,709	351,169	33.9
Contributions & Donations	45,950	-	(45,950)	(100.0)
Miscellaneous Revenue	379,238	241,298	(137,940)	(36.4)
Proceeds From Sale Of Assets	28,354	20,600	(7,754)	(27.3)
TOTAL REVENUES	\$ 41,316,321	\$ 42,798,265	\$ 1,481,944	3.6

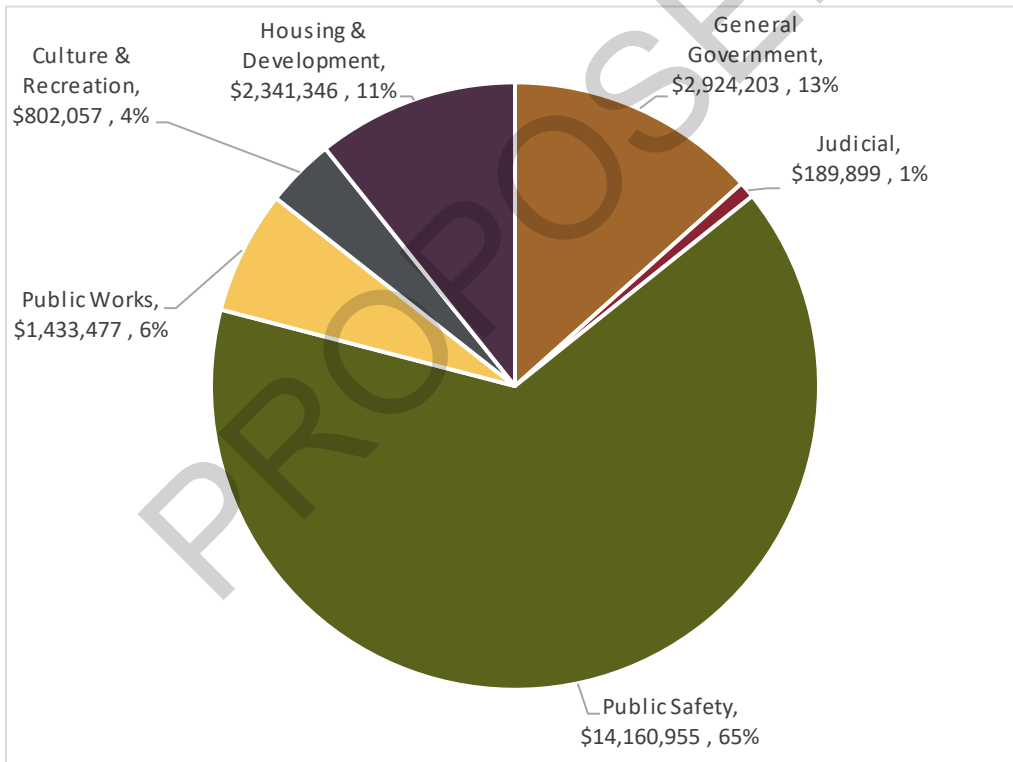
Key General Fund Expenditure Facts:

- Milton's Mayor and Council passed a new strategic plan in March 2021. Strategic Plan 2021-2025 has been instrumental in guiding decision-making throughout the FY 2022, FY 2023, and FY 2024 budget processes. All new initiatives tie back directly to one of the three Strategic Priorities set out in the plan and furthermore to the goals outlined under each priority. This ensures that all requests are aimed at fulfilling the initiatives set out in the planning process which involved community input, stakeholder meetings, Council work sessions, and dedicated staff time, all guided by our partners at BerryDunn.
- Year-over-year expenditure requests for continuing operations (including the required 1% contingency) have increased by approximately 5% -- including the requested market adjustments to salaries explained in detail below.
- The Salaries and Employee Benefits category (excluding new position requests) increased \$1,110,467, or 5.4%, year-over-year. Primary contributors to this

increase include a 4.7% requested market adjustment to salaries included in the FY 2024 budget. The impact of this request, inclusive of salary-dependent benefits, is approximately \$732,180, of which \$628,157 is attributable to salaries & wages. The 4.7% requested adjustment is based on the U.S. Bureau of Labor Statistics Employment Cost Index (ECI) state and local government wages and salaries figures that were reported in March 2023.

Salaries and benefits make up the largest portion of the maintenance & operating budget. At \$21,851,937 for continuing operation and \$780,072 for new initiatives, salaries and benefits are 53% of expenditures including interfund transfers and 68% when excluding those same transfers. (M & O initiatives related to salaries and benefits will be discussed in detail later.)

The City’s Personal Services and Employee Benefits costs break down across functions as follows:



- Operating expenditures – excluding personnel costs, debt service, contingency, and new initiatives – total \$9,927,604. This is approximately \$75,451 or 0.8% higher than FY 2023's amended budget. The most significant driver of this increase is related to the maintenance contracts category:
 - Milton is part of the N. Fulton Regional Radio System Authority along with Alpharetta, Roswell, and Sandy Springs. Planning for future capital outlays

has increased dues owed in FY 2024 in the amount of \$113,426 to be split across the Police and Fire departments.

- The Police department is also requesting to migrate their current records management/I-CAD system that will result in an increase to the annual contract maintenance costs in the amount of \$84,173.
- Anticipated savings in legal (\$105,000) have offset some of these forecasted maintenance contract increases.
- Transfers out of the General Fund include \$7,954,963 to the Capital Projects Fund for projects funded through the City's pay-as-you-go funding program. Milton's capital projects have historically been funded utilizing this strategy in an effort to keep debt at a minimum. Overall transfers to the Capital Projects Fund are down 38% from FY 2023's amended budget.

The main contributing factor to this decrease related to one-time transfers that will not recur in FY 2024 is Milton's conservative budgeting and responsible spending in the General Fund, coupled with higher than anticipated revenues which resulted in a fund balance in excess of required reserves. This excess fund balance was allocated to existing one-time projects as required by law through an increase to the original FY 2023 operating transfer out to the Capital Projects Fund in the amount of \$5.7 million. Transferred funds were allocated among several projects including: planning, design, and construction of Fire Station 45 (\$3,440,696), planning, design, and construction of an indoor community center (\$1,000,000), the purchase and equipping of a stock engine for Fire's ladder tender deployment (\$951,330), Police's migration to a new records management/I-CAD system (\$227,869), and more (please see the City's published budget amendments for Fiscal Year 2023 for additional details.

Additionally, there is a request to transfer \$1,650,025 to the Revenue Bond Fund to cover debt service payments due in FY 2024. Revenue bond debt service, unlike general obligation bond debt service, is paid for utilizing operating revenues transferred out to cover the debt owed for the given fiscal year.

General Fund Expenditures by Function (Excluding Interfund Transfers)

	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
EXPENDITURES BY FUNCTION				
General Government	\$ 5,711,127	\$ 6,199,604	\$ 488,477	8.6
Judicial	436,836	445,459	8,623	2.0
Public Safety	16,494,504	16,858,756	364,252	2.2
Public Works	3,504,194	3,494,095	(10,099)	(0.3)
Culture & Recreation	2,093,264	2,247,783	154,519	7.4
Housing & Development	2,353,698	2,533,844	180,146	7.7
Contingency	-	327,207	327,207	-
M&O Initiatives	-	941,167	941,167	-
TOTAL EXPENDITURES	\$ 30,593,623	\$ 33,047,916	\$ 2,454,293	8.0

General Fund Expenditures by Category
(Excluding Interfund Transfers and New Initiatives)

	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS				
Salaries & Wages	\$ 15,115,679	\$ 15,997,610	\$ 881,931	5.8
Employee Benefits	5,625,791	5,854,327	228,536	4.1
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 20,741,470	\$ 21,851,937	\$ 1,110,467	5.4
MAINTENANCE & OPERATIONS				
Professional Services	\$ 1,459,781	\$ 1,326,322	\$ (133,459)	(9.1)
Property Services	1,756,854	1,770,800	13,946	0.8
Other Purchased Services	4,038,558	4,511,685	473,127	11.7
Supplies	774,482	607,330	(167,152)	(21.6)
Utilities	726,474	763,719	37,245	5.1
Fuel	236,044	238,442	2,398	1.0
Capital Outlay	851,060	701,906	(149,154)	(17.5)
Other Costs	8,900	7,400	(1,500)	(16.9)
TOTAL MAINTENANCE & OPERATIONS	\$ 9,852,153	\$ 9,927,604	\$ 75,451	0.8
OTHER COSTS				
Contingency	\$ -	\$ 327,207	\$ 327,207	-
TOTAL OTHER COSTS	\$ -	\$ 327,207	\$ 327,207	-
TOTAL EXPENDITURES	\$ 30,593,623	\$ 32,106,748	\$ 1,513,125	4.9

Maintenance & Operating (M & O) Initiative Highlights:

- All new initiatives tie back to one of three strategic priorities set by the Mayor and Council in Strategic Plan 2021-2025. Under Strategic Priority #1, Goal #6: Diverse, Engaged, Healthy Workforce, part of objective #4 is to attract and retain a first-rate workforce. With this in mind, Staff has proposed two new initiatives:
 - The first, a retiree health benefit, is aimed at attracting and retaining a best-in-class team by offering a way for staff to build assets through a tax-advantaged savings program to cover eligible medical expenses in retirement.
 - Additionally, at the request of Council, staff has been working on an enhanced employee performance management system. As part of this process, the second initiative request would implement a merit incentive

payment structure in addition to the existing market adjustment to salaries. This dual approach would foster a comprehensive system that includes maintaining salaries that are competitive with the market as well as implementing tools designed to motivate and engage employees and incentivize optimum performance through both developmental and evaluation-based approaches.

- The Court and Police departments also have staffing requests that will help support their ability to fulfill Strategic Priority #1, Goal #4: Safe and Secure Community. These requests include funding for a Court Administrative Assistant to be managed through the IGA with the City of Alpharetta to help with the increased case load experienced over the past few years as well as additional clerical duties across both cities, a Community Outreach/School Liaison Officer in Police that will serve as the primary contact between the schools located in the City and the Police department fostering enhanced prevention and safety, and two Police Sergeants to support supervisory functions within the department while maintaining a span of control in line with industry standards.
- Police have also requested a tethered Unmanned Aircraft System (UAS) that will aid in search and rescue efforts for critical events thereby supporting Strategic Priority #1, Goal #2: Critical Event Preparedness.
- Public Works has been working on efforts to address Strategic Priority #1, Goal #3: Environmental Sustainability and their request to fund \$35,000 for a consultant to aid the team in updating the Recycling and Solid Waste Management Plan will address changes in the population, landfill capacity, land use, and utilization and demand for recycling infrastructure seen since the last update in 2009.
- Lastly, under Strategic Priority #1, Goal #7: Effective Information Technology, Community Development has requested funding to obtain access to a commercial real estate availability listing that will provide real time data related to available business spaces and layouts. This will help staff with vital decision making and planning related to economic development.

Please see the detailed requests associated with all new M&O Initiatives beginning on page XX.

Special Revenue Funds Overview

The City adopts annual budgets for each Special Revenue Fund that demonstrate any legally restricted revenue sources and anticipates activity in the given year. In FY 2024, \$1.3 million in anticipated revenues are attributable to the four Special Revenue Funds with budgeted appropriations (excluding interfund transfers in and budgeted fund balances).

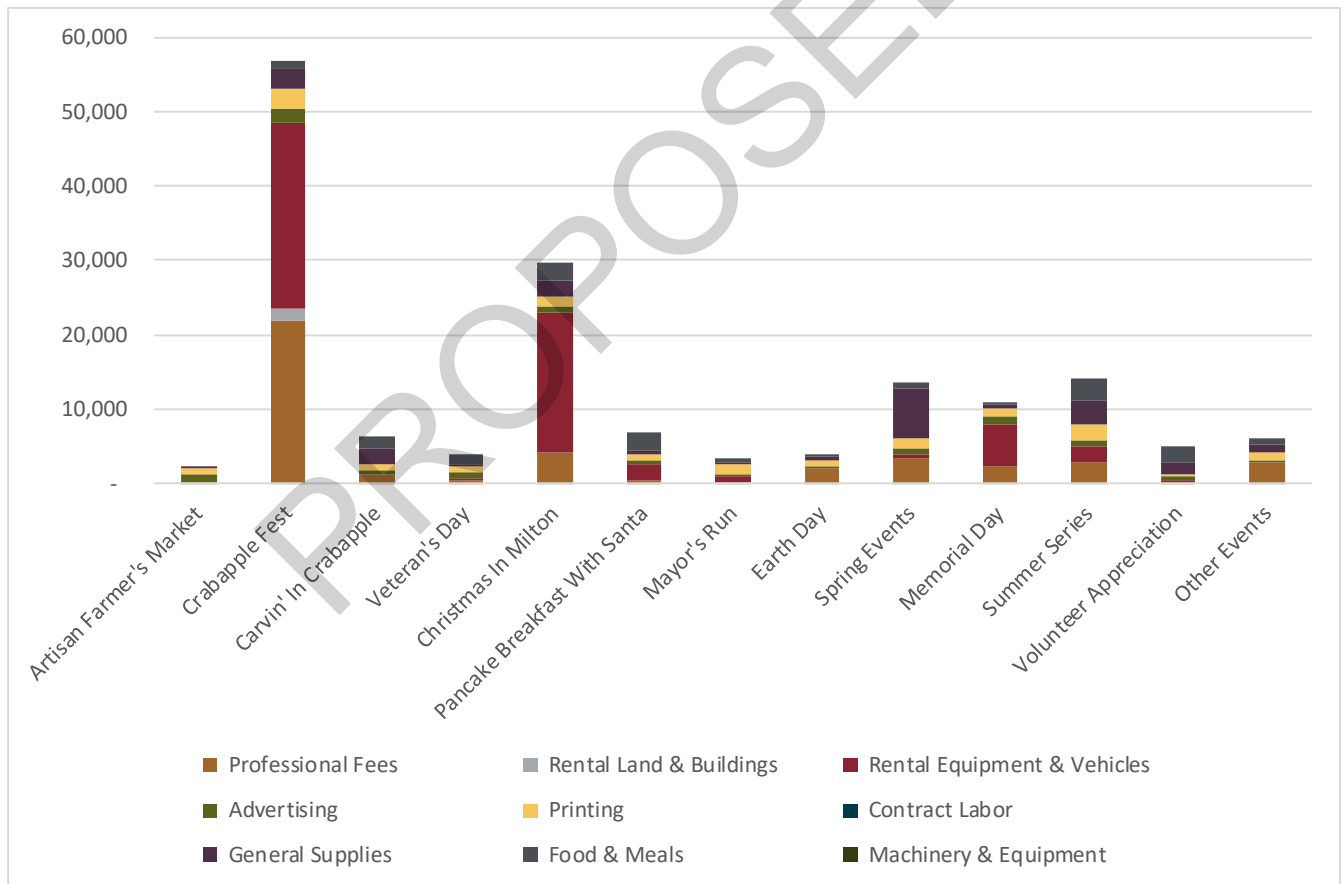
Special Events Fund:

Milton's Special Events Fund is budgeted as a Special Revenue Fund for the purposes of tracking revenues, expenditures, and fund balances associated with running the City's

year-long events program. The main funding source for this fund is operating transfers in from the Hotel/Motel Tax Fund (\$67,000). Revenues, excluding budgeted fund balance, are expected to increase by \$1,785 or 1.9% from FY 2023's amended budget. This increase is being driven by anticipated hotel/motel tax revenues forecasted for FY 2024.

Expenditure appropriations within the fund span over 12 scheduled event categories and one "other events" category that allows for the City's involvement in unplanned events that may come up. Event costs in FY 2024 are projected to be \$25,485 or 18.5% higher than FY 2023's amended forecasts. Included in these increases are additional holiday decorations at the Public Safety Complex on Highway 9 as part of the City's Christmas in Milton celebration, additional eggs for the annual egg hunt co-hosted with Stonecreek Church to address increased participation over the years, and funding in the "other events" category to allow for new opportunities for events in the Milton.

Special Events Expenditures by Event/Category



Confiscated Assets Fund:

The Confiscated Assets Fund is utilized to account for the use of confiscated assets by the City's Police Department. Both federal and state confiscated assets are maintained within this fund, and guidelines issued by both jurisdictions must be adhered to at all times. Confiscated assets are used for new endeavors and cannot supplant budgets appropriated in other funds. In FY 2024 Milton's Police Department plans on looking for opportunities to obtain new equipment and search for new training opportunities with the remaining fund balance.

E-911 Fund:

The Emergency 911 (E-911) Fund has been set up to account for monthly 911 charges to help fund the cost of providing emergency 911 services to the community. Milton currently has an active Intergovernmental Agreement (IGA) with the City of Alpharetta for such services. Alpharetta runs the 911 center, including emergency communication services. In order to compensate Alpharetta for these services, Milton turns over 100% of its E-911 collections to them. Revenues are anticipated to remain at \$1,200,000 and a corresponding consistency to expenditures for payments to Alpharetta has also been budgeted at \$1,200,000.

Operating Grant Fund:

When Milton receives operating grants in excess of 2% of the General Fund's expenditures, it must account for them in the Operating Grant Fund. The Police Department has been the recipient of funding from the Criminal Justice Coordinating Council in FY 2023, which is currently being accounted for in this fund. Any eligible spending that carries over to FY 2024 will be allocated through the amendment process.

American Rescue Plan Act Fund:

In June 2021, the Georgia Department of Community Affairs set up a new fund to account for all Local Fiscal Recovery Funds received by local governments through the American Rescue Plan (ARP) Act of 2021.

Milton has received \$14.8 million to-date and has spent approximately \$12.4 million. Revenues will be recognized as available once eligible expenses are incurred. In FY 2024, staff anticipates earning approximately \$50,000 in investment income and has also recognized a transfer out of all investment income earnings received from FY 2021-FY 2024 in an operating transfer out to the General Fund in the amount of \$245,064 according to program rules.

Hotel/Motel Tax Fund:

The Hotel/Motel Tax Fund accounts for the occupancy tax collected by the City from area hotels and motels and is distributed according to the relevant state statute. Milton currently collects this tax at a rate of 3%. Since FY 2018, 100% of the collections have been transferred to the City's Special Events Fund to promote tourism to Milton and to foster community engagement. The anticipated revenues and expenditures of this fund

are expected to increase slightly from the amended FY 2023 forecast of \$65,000 to \$67,000 in FY 2024.

Capital Projects Funds Overview

Annually, the City reviews its seven-year capital improvement program and submits updates to the formal Capital Improvement Plan (CIP) as a part of its budget process. City Code requires a five-year plan, but staff has chosen to add an additional two years in order to allow added flexibility and adequate time for planning. In FY 2024, all six budgeted capital projects funds have been incorporated into the seven-year Capital Improvement Plan and account for \$14.1 million in direct revenues (excluding interfund transfers in and budgeted fund balances).

Capital Projects Fund (Primary):

The primary Capital Projects Fund is used to account for capital expenditures made by the City on long-term projects that are not required to be accounted for in a separate fund. Milton has historically funded the majority of its capital projects employing a pay-as-you-go strategy; therefore, the main revenue source for this fund is an interfund transfer in from the General Fund. FY 2024's budget continues the strategy of utilizing pay-as-you-go funding to implement the adopted Parks & Recreation master plan, the City's trail plan, vehicle/apparatus replacements, pavement management, and other public works infrastructure maintenance projects. In addition to the interfund transfer in from the General Fund, the Capital Projects Fund has one other revenue source, infrastructure maintenance fees, that makes up about 1% of the anticipated revenues for this fund in FY 2024. Infrastructure maintenance fees are charged to solid waste haulers at a rate of 5% of the company's gross receipts and are anticipated to bring in approximately \$110,000 that will go towards the City's pavement management program.

Greenspace Bond Fund:

The Greenspace Bond Fund is used to account for the proceeds of the General Obligation Bonds, Series 2017, issued by the City, related capital projects, and the debt service due on the bonds. In November 2016, voters resoundingly approved a referendum to issue \$25 million in bonds to fund the acquisition of greenspace. The repayment of the debt incurred is funded through a separate millage rate outside the M & O millage rate explained earlier.

FY 2024 includes debt service for both principal and interest in the amount of \$1,710,125. The millage rate to collect tax revenues to make these payments is 0.364 mills (down from 0.452 in FY 2023). Expenditures related to land acquisition occur once the Mayor and Council members approve a purchase, a move that follows research and recommendations made by the Milton Greenspace Advisory Committee (MGAC).

TSPLOST Fund:

The TSPLOST Fund is used to account for the proceeds of the transportation local option sales tax and the various improvement projects outlined in the program. Both TSPLOST initiatives – which were approved by voters in the November 2016 and November 2021 elections – include a dedicated project list. The TSPLOST Fund is budgeted to bring in approximately \$8.4 million in revenues in FY 2024 excluding operating transfers in. These funds will go towards infrastructure projects including and program management including: a project inspector, a roadside multi-use path on Dinsmore Road, bridge maintenance, a trail connection to the Big Creek Greenway, and road paving throughout the city. The Comprehensive Transportation Plan (CTP) is currently underway and will aid in decision-making with regards to the remaining TSPLOST II collections. Funding for projects not yet underway will be earmarked to the Program Management - Infrastructure account. Once the CTP is complete and Council has provided guidance on projects, staff will allocate the funding accordingly and provide budgetary updates at each budget amendment hearing.

Capital Grant Fund:

The Capital Grant Fund was set up to account for capital grant revenue and expenditures made by the City. Staff are seeking two grants to aid with costs at the Milton City Park and Preserve. Upon final approval, the active acres will see site improvements including construction of six tennis courts, a tennis viewing pavilion, and a playground as well as the reconfiguration and renovation of the parking lot (\$500,000). Additionally, the passive acres will receive funding towards further development of the recreational trails, hydrology work, land management, and habitat restoration (\$1,500,000). The FY 2024 budget also contemplates \$440,000 related to the Local Maintenance and Improvement Grant (LMIG) which will go towards funding the FY 2024 pavement maintenance program and \$523,200 in TAP funds that will be transferred to the TSPLOST Fund to support the trail connection to the Big Creek Greenway project.

Impact Fees Fund:

In October 2015, Milton began collecting impact fees on new development projects to offset costs associated with providing City services to these new developments and their residents and businesses. This fund accounts for impact fees restricted for the acquisition or construction of specific capital projects outlined in the City's Capital Improvements Element (CIE). Revenues came in lower than anticipated in FY 2023 and are estimated to return to earlier projections in FY 2024. The City is working on updates the methodology for the program which may impact revenue collections. Anticipated changes that come out of the study will be addressed through the City's budget amendment process in FY 2024. As the City has recently adopted several master plans, has completed related infrastructure projects, and has procured land and active sports fields, a re-write is warranted to update the impact fee-related plan.

To date, impact fees have helped fund the following projects:

- Land acquisition including a leased baseball field, the Cox Road athletic park complex (Legacy Park), the active acres on Dinsmore Road (MCPD), land at Bethany Bend and Hopewell Road and more;
- Playground structure adjacent to Broadwell Pavilion;
- Live Fire mobile training facility;
- Fire Department storage building located behind Fire Station #43;
- Intersection improvements at Hopewell Road and Birmingham Road, as well as Freemanville Road and Providence Road;
- Public Safety Complex on Highway 9;
- Reconstruction of Fire Station #42;
- Turf fields at Legacy Park.

Please see the City's Capital Improvements Element Annual Update for more detailed information.

Revenue Bond Fund:

The Revenue Bond Fund has been set up to account for proceeds and expenditures related to the issuance of revenue bonds. Its purpose is to fund projects faster than is possible under the pay-as-you-go strategy utilized by the City and the related debt service on the bonds. In years past, the revenues and expenditures budgeted in this fund were tied to improvements made at Bell Memorial Park. As that project has concluded, this fund will now account for the proceeds and expenditures related to the newly constructed Public Safety Complex on Highway 9, the replacement of Fire Station #42 on Thompson Road, and an alerting system for the Fire department.

Milton's Mayor and Council members approved this funding strategy in FY 2018, and the bonds were issued in October 2019. This bond issuance included the refunding (refinancing) of the debt related to the Bell Memorial Park renovation/expansion project saving the City approximately \$443,059. The debt service for this new issuance will be funded through an operating transfer from the General Fund in the amount of \$1,650,400 in FY 2024.

Conclusion

The Fiscal Year 2024 Budget illustrates the City's dedication to providing the highest level of services while maintaining sound fiscal policies. This budget is the product of much collaboration and commitment by "Team Milton." The goal is to develop a plan that addresses the City Council's major policy goals and priorities, upholds our residents' vision for their community, and protects the City's financial health now and into the future. If while reviewing this document you have questions, please do not hesitate to contact us at info@miltonga.gov.



FINANCIAL POLICIES AND PROCEDURES

FINANCIAL POLICIES AND PROCEDURES

The City has developed financial policies and procedures to ensure that financial resources are managed in a prudent manner. In addition, Milton's budgeting and accounting practices conform to Generally Accepted Accounting Principles (GAAP) as announced by the Government Accounting Standards Board (GASB) and the Georgia Uniform Chart of Accounts.

Budgetary Policies

BALANCED BUDGET

The budget is balanced for each budgeted fund. Total anticipated revenues plus the portion of the fund balance in excess of required reserves that is designated as a budgeted funding source must equal the total estimated expenditures for each fund. The City is prohibited from balancing current expenditures through the obligation of a future year's resources.

BASIS OF BUDGETING

All governmental funds use the modified accrual basis of accounting for budgeting purposes as well as financial reporting purposes in the audited financial statement.

LEVEL OF BUDGET ADOPTION AND CONTROL

All budgets are adopted at the legal level of budgetary control, which is the department level within each individual fund.

BUDGET CONTROL REPORTS

The City maintains a system of budgetary control reports to ensure adherence to the budget. Departments also have access to financial reports which, compare actual revenues and outstanding encumbrances and expenditures with budgeted amounts.

BUDGET AMENDMENT PROCESS

The budget is a dynamic, rather than static, plan that requires adjustments and formal budget amendments as circumstances change. The mayor and city council must approve all increases in total departmental appropriations. Department heads may submit budget amendment requests transferring appropriations from one line item to another within the specific department appropriation and fund, and obtain approval from the City Manager. Adjustments from appropriations that have been obligated, committed, or reserved for a designated purpose cannot be transferred until a formal de-obligation occurs.

APPROPRIATION LAPSES AT YEAR-END

All operating budget appropriations, including encumbered appropriations, lapse at the end of the fiscal year. Purchases encumbered in the current fiscal year, but not received until the following year, must be charged against a department's subsequent year appropriation.

UTILIZATION OF PRIOR YEAR'S FUND BALANCE

If necessary, the City may use the fund balance in excess of the required reserves as a funding source for that fund's budget in any given year. The utilization of fund balance is considered a use of one-time revenues for budgeting purposes.

Fund Balance Policy

This policy ensures that the City maintains adequate fund balances and reserves in order to:

1. Provide sufficient cash flow for daily financial needs;
2. Secure and maintain investment-grade bond ratings;
3. Offset significant economic downturns or revenue shortfalls; and
4. Provide funds for unforeseen expenditures related to emergencies.

FUND BALANCE CATEGORIES

1. **NONSPENDABLE:** Includes amounts that cannot be spent because they are either a.) Not in spendable form or b.) Legally or contractually required to be maintained intact. Nonspendable amounts are determined before all other classifications and consist of the following steps (as applicable in any given fiscal year):
 - a. The City will maintain a fund balance equal to the balance of any long-term outstanding balances due from others (including other funds of the City).
 - b. The City will maintain a fund balance equal to the value of inventory balances and prepaid items (to the extent that such balances are not offset with liabilities and actually result in fund balance).
 - c. The City will maintain a fund balance equal to the corpus (principal) of any permanent funds that are legally or contractually required to be maintained intact.
 - d. The City will maintain a fund balance equal to the balance of any land or other non-financial assets held for sale.
2. **RESTRICTED:** Includes amounts that can be spent only for the specific purposes stipulated by the Georgia Constitution, external resource providers or through enabling legislation.
3. **COMMITTED:** Includes amounts that can be used only for specific purposes determined by a formal action of the City Council. Commitments are only used for specific purposes pursuant to a formal action of the city council. A majority vote is required to approve or remove a commitment.
4. **ASSIGNED:** Includes amounts intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. **UNASSIGNED:** Includes the residual classification for the City's general fund and includes all spendable amounts not contained in the other classifications.

RESERVE FOR WORKING CAPITAL

The reserves required to cover the cost of expenditures caused by unforeseen emergencies, to cover shortfalls due to revenue declines, and to eliminate any short-term borrowing for cash-flow purposes. This reserve accumulates and is then maintained at an amount which represents no less than 25% of the subsequent year's budgeted revenues.

Revenue Administration Policy

The City strives to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the revenue mix combines elastic and inelastic revenue sources to minimize the effect of economic downturns. The City works towards diversifying its revenue base in order to reduce its dependence on property taxes. As part of the annual budget process, an objective analytical process estimates revenues realistically and prudently. The City estimates revenues of a volatile nature conservatively.

Debt Management Policy

A sound fiscal position is maintained by only utilizing long-term tax-exempt debt to provide resources to finance needed capital improvements, while accumulating adequate resources to repay the debt. In addition, a strong financial administration serves to maintain and improve the City's credit rating. Both short-term and long-term debt are permissible when within the guidelines outlined in the City code of ordinances.

Cash And Investment Policy

The primary objectives of the City's investment activities are: safety, liquidity, and yield.

SAFETY

Safety of principal is the foremost objective of the investment program. Investments are undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective is to mitigate credit risk and interest rate risk.

LIQUIDITY

The investment portfolio must remain sufficiently liquid to meet all those operating requirements that may be reasonably anticipated.

YIELD

The investment portfolio is designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to safety and liquidity.

Capital Asset Policy

Capital asset means any real or personal property acquired by the City which has an estimated useful life of three or more years with an acquisition value of \$10,000 or more.

The term capital asset includes: land, improvements to land, easements, buildings, improvements to buildings, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible and intangible assets that are used in the operations of the government.

The City records depreciation using the straight-line method over the following useful lives:

Buildings	20–40 years
Vehicles, Equipment and Other	5–12 years
Infrastructure	15–60 years
Land Improvements	10–40 years



CONSOLIDATED FINANCIAL SUMMARIES

Consolidated Budget Summary (All Funds)
FY 2021-FY 2024

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
REVENUES				
Taxes				
Property Taxes	\$ 19,988,684	\$ 20,462,439	\$ 20,901,734	\$ 21,753,859
Sales & Use Taxes	17,998,524	20,872,433	21,881,342	21,537,956
Business & Other Taxes	3,637,028	4,470,813	4,504,546	4,437,520
Licenses & Permits	1,136,559	1,783,318	1,527,030	1,554,174
Intergovernmental Revenues	9,834,771	12,199,682	7,170,174	3,718,200
Charges for Services	3,088,903	2,928,580	2,714,214	2,622,274
Fines & Forfeitures	502,864	643,863	661,665	650,000
Investment Income	24,512	416,189	2,271,540	1,720,709
Contributions & Donations	2,892	30,547	53,450	6,500
Miscellaneous Revenue	280,650	555,085	468,375	243,798
<i>subtotal</i>	\$ 56,495,386	\$ 64,362,949	\$ 62,154,070	\$ 58,244,990
Other Financing Sources				
Proceeds From Sale Of Assets	\$ 28,223	\$ 51,800	\$ 28,354	\$ 20,600
Interfund Transfers In	18,725,385	34,087,790	20,817,754	10,241,063
Unavailable ARPA Revenue	(7,391,612)	-	-	-
<i>subtotal</i>	\$ 11,361,996	\$ 34,139,590	\$ 20,846,108	\$ 10,261,663
TOTAL REVENUES	\$ 67,857,381	\$ 98,502,539	\$ 83,000,178	\$ 68,506,653
EXPENDITURES (by Function)*				
General Government	\$ 4,163,079	\$ 4,665,777	\$ 5,827,631	\$ 6,920,912
Judicial	370,242	371,667	436,836	445,459
Public Safety	14,312,735	18,010,155	31,304,926	18,943,716
Public Works	14,466,829	6,951,595	56,805,687	15,893,003
Culture & Recreation	2,355,109	6,777,514	35,629,458	8,215,826
Housing & Development	1,945,538	1,923,122	3,394,686	2,592,066
Debt Service	3,362,456	3,363,206	3,359,707	3,361,831
Contingency	-	-	-	562,109
Initiatives	-	-	-	1,341,167
<i>subtotal</i>	\$ 40,975,989	\$ 42,063,037	\$ 136,758,931	\$ 58,276,090
Other Financing Uses				
Interfund Transfers Out	\$ 18,725,385	\$ 34,087,790	\$ 20,817,754	\$ 10,486,127
<i>subtotal</i>	\$ 18,725,385	\$ 34,087,790	\$ 20,817,754	\$ 10,486,127
TOTAL EXPENDITURES	\$ 59,701,374	\$ 76,150,827	\$ 157,576,685	\$ 68,762,217
Total Revenues Over/(Under)				
Expenditures	\$ 8,156,007	\$ 22,351,712	\$ (74,576,507)	\$ (255,564)
Beginning Fund Balance	55,513,922	63,669,930	86,021,643	11,445,136
ENDING FUND BALANCE	\$ 63,669,930	\$ 86,021,643	\$ 11,445,136	\$ 11,189,572

Note: The FY 2023 Amended Budget reflects project-length budget balances. Unspent capital project appropriations and corresponding revenue anticipations as of 9/30/2023 will carry forward to the subsequent year's budget through budgeted fund balance.

**Consolidated Budget Summary (by Fund)
FY 2024**

	Special Revenue Funds							Capital Projects Funds					Total
	General Fund	Special Events Fund	Confiscated Assets Fund	E-911 Fund	Operating Grant fund	American Rescue Plan Act Fund	Hotel/Motel Tax Fund	Capital Projects Fund	Greenspace Bond Fund	TSPLOST Fund	Capital Grant Fund	Impact Fees Fund	
REVENUES													
Taxes													
Property Taxes	\$ 20,011,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ 1,632,125	\$ -	\$ -	\$ -	\$ -
Sales & Use Taxes	13,970,956	-	-	-	-	-	67,000	-	-	7,500,000	-	-	-
Business & Other Taxes	4,434,520	-	-	-	-	-	-	-	3,000	-	-	-	-
Licenses & Permits	1,554,174	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenues	5,000	-	-	-	-	-	-	-	-	750,000	2,963,200	-	-
Charges for Services	524,274	20,000	-	1,200,000	-	-	-	-	-	-	-	878,000	-
Fines & Forfeitures	650,000	-	-	-	-	-	-	-	-	-	-	-	-
Investment Income	1,385,709	-	-	-	-	50,000	-	-	135,000	150,000	-	-	-
Contributions & Donations	-	6,500	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Revenue	241,298	2,500	-	-	-	-	-	-	-	-	-	-	-
<i>subtotal</i>	\$ 42,777,665	\$ 29,000	\$ -	\$ 1,200,000	\$ -	\$ 50,000	\$ 67,000	\$ 110,000	\$ 1,770,125	\$ 8,400,000	\$ 2,963,200	\$ 878,000	\$ -
Other Financing Sources													
Proceeds From Sale Of Assets	\$ 20,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfers In	45,500	67,000	-	-	-	-	-	7,954,963	-	523,200	-	-	1,650,400
<i>subtotal</i>	\$ 66,100	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,954,963	\$ -	\$ 523,200	\$ -	\$ -	\$ 1,650,400
TOTAL REVENUES	\$ 42,843,765	\$ 96,000	\$ -	\$ 1,200,000	\$ -	\$ 50,000	\$ 67,000	\$ 8,064,963	\$ 1,770,125	\$ 8,923,200	\$ 2,963,200	\$ 878,000	\$ 1,650,400
EXPENDITURES (by Function)													
General Government	\$ 6,199,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 721,308	\$ -	\$ -	\$ -	\$ -	\$ -
Judicial	445,459	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	16,858,756	-	-	1,200,000	-	-	-	812,460	-	-	-	72,500	-
Public Works	3,494,095	-	-	-	-	-	-	2,818,071	-	9,030,837	440,000	110,000	-
Culture & Recreation	2,247,783	163,043	-	-	-	-	-	3,020,000	135,000	-	2,000,000	650,000	-
Housing & Development	2,533,844	-	-	-	-	-	-	58,222	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	1,711,431	-	-	-	1,650,400
Contingency	327,207	-	-	-	-	-	-	234,902	-	-	-	-	-
Initiatives	941,167	-	-	-	-	-	-	400,000	-	-	-	-	-
<i>subtotal</i>	\$ 33,047,916	\$ 163,043	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 8,064,963	\$ 1,846,431	\$ 9,030,837	\$ 2,440,000	\$ 832,500	\$ 1,650,400
Other Financing Uses													
Interfund Transfers Out	\$ 9,605,363	\$ -	\$ -	\$ -	\$ -	\$ 245,064	\$ 67,000	\$ -	\$ -	\$ -	\$ 523,200	\$ 45,500	\$ -
<i>subtotal</i>	\$ 9,605,363	\$ -	\$ -	\$ -	\$ -	\$ 245,064	\$ 67,000	\$ -	\$ -	\$ -	\$ 523,200	\$ 45,500	\$ -
TOTAL EXPENDITURES	\$ 42,653,279	\$ 163,043	\$ -	\$ 1,200,000	\$ -	\$ 245,064	\$ 67,000	\$ 8,064,963	\$ 1,846,431	\$ 9,030,837	\$ 2,963,200	\$ 878,000	\$ 1,650,400
Total Revenues Over/(Under)													
Expenditures	190,486	(67,043)	-	-	-	(195,064)	-	-	(76,306)	(107,637)	-	-	(255,564)
Beginning Fund Balance	10,930,376	67,043	50,276	0	1,634	195,064	-	-	93,088	107,637	15	-	1
ENDING FUND BALANCE	\$ 11,120,863	\$ 0	\$ 50,276	\$ 0	\$ 1,634	\$ (0)	\$ -	\$ -	\$ 16,782	\$ 0	\$ 15	\$ -	\$ 1



GENERAL FUND

General Fund Budget Summary

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Taxes						
Property Taxes	\$ 18,189,007	\$ 18,684,718	\$ 19,061,651	\$ 20,011,734	\$ 950,083	5.0
Sales & Use Taxes	10,561,174	12,408,193	13,316,342	13,970,956	654,614	4.9
Business & Other Taxes	3,632,006	4,466,162	4,500,546	4,434,520	(66,026)	(1.5)
Licenses & Permits	1,136,559	1,783,318	1,527,030	1,554,174	27,144	1.8
Intergovernmental Revenues	6,871	9,080	5,000	5,000	-	-
Charges for Services	625,845	848,164	756,005	524,274	(231,731)	(30.7)
Fines & Forfeitures	502,864	643,863	661,665	650,000	(11,665)	(1.8)
Investment Income	14,094	190,802	1,034,540	1,385,709	351,169	33.9
Contributions & Donations	2,400	26,293	45,950	-	(45,950)	(100.0)
Miscellaneous Revenue	196,750	444,689	379,238	241,298	(137,940)	(36.4)
<i>subtotal</i>	\$ 34,867,570	\$ 39,505,282	\$ 41,287,967	\$ 42,777,665	\$ 1,489,698	3.6
Other Financing Sources						
Proceeds From Sale Of Assets	\$ 28,223	\$ 51,800	\$ 28,354	\$ 20,600	\$ (7,754)	(27.3)
Interfund Transfers In	1,651,649	10,083,432	1,134,879	45,500	(1,089,379)	(96.0)
<i>subtotal</i>	\$ 1,679,872	\$ 10,135,232	\$ 1,163,233	\$ 66,100	\$ (1,097,133)	(94.3)
TOTAL REVENUES	\$ 36,547,442	\$ 49,640,514	\$ 42,451,200	\$ 42,843,765	\$ 392,565	0.9
EXPENDITURES (by Department)						
Mayor & Council	\$ 121,574	\$ 131,116	\$ 178,948	\$ 214,086	\$ 35,138	19.6
City Clerk	277,613	355,889	194,144	183,842	(10,302)	(5.3)
City Manager	662,093	828,493	877,145	944,431	67,286	7.7
Elections	-	-	52,174	50,106	(2,068)	(4.0)
General Administration	49,029	45,708	75,849	45,304	(30,545)	(40.3)
Finance	587,952	614,076	847,368	883,406	36,038	4.3
Legal	260,927	417,092	565,000	460,000	(105,000)	(18.6)
Information Services	1,163,156	1,139,336	1,600,944	1,975,091	374,147	23.4
Human Resources	355,304	416,839	518,822	598,092	79,270	15.3
Risk Management	256,128	307,567	342,645	359,154	16,509	4.8
General Government Buildings	288,535	226,853	396,226	311,653	(84,573)	(21.3)
Communications	239,532	333,023	458,088	486,091	28,003	6.1
Community Outreach & Engagement	162,358	52,869	-	-	-	-
Municipal Court	370,242	369,984	436,836	445,459	8,623	2.0
Police	4,989,852	5,753,577	6,930,506	7,317,722	387,216	5.6
Fire	7,141,805	8,113,366	9,563,998	9,541,035	(22,963)	(0.2)
Public Works	2,281,956	2,555,318	3,107,968	3,182,442	74,474	2.4
Parks & Recreation (Active)	982,250	1,326,321	1,851,808	2,021,150	169,342	9.1
Passive Parks/Greenspace	54,879	84,300	241,456	226,633	(14,823)	(6.1)
Community Development	1,571,680	1,694,407	2,353,698	2,533,844	180,146	7.7
Economic Development	101,970	11,365	-	-	-	-
Contingency	-	-	-	327,207	327,207	-
M&O Initiatives	-	-	-	941,167	941,167	-
<i>subtotal</i>	\$ 21,918,834	\$ 24,777,498	\$ 30,593,623	\$ 33,047,916	\$ 2,454,293	8.0
Other Financing Uses						
Interfund Transfers Out	\$ 15,305,059	\$ 23,552,535	\$ 14,675,481	\$ 9,605,363	\$ (5,070,118)	(34.5)
<i>subtotal</i>	\$ 15,305,059	\$ 23,552,535	\$ 14,675,481	\$ 9,605,363	\$ (5,070,118)	(34.5)
TOTAL EXPENDITURES	\$ 37,223,893	\$ 48,330,033	\$ 45,269,104	\$ 42,653,279	\$ (2,615,825)	(5.8)
Total Revenues Over/(Under)						
Expenditures	\$ (676,451)	\$ 1,310,481	\$ (2,817,904)	\$ 190,486		
Beginning Fund Balance	13,114,251	12,437,800	13,748,281	10,930,376		
ENDING FUND BALANCE	\$ 12,437,800	\$ 13,748,281	\$ 10,930,376	\$ 11,120,863		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

General Fund Revenue Detail

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
TAXES						
Property Taxes:						
Real Property Tax - Current Year	\$ 12,424,185	\$ 13,103,006	\$ 13,820,743	\$ 14,962,321	\$ 1,141,578	8.3
Public Utility Tax	99,863	121,319	130,727	130,000	(727)	(0.6)
Real Property Tax - Prior Year	39,583	46,384	120,000	50,000	(70,000)	(58.3)
Personal Property Tax - Current Year	194,483	196,629	172,456	191,734	19,278	11.2
Personal Property Tax - Prior Year	4,763	10,166	25,500	3,500	(22,000)	(86.3)
Motor Vehicle Tax	45,485	41,604	22,974	26,853	3,879	16.9
Title Ad Valorem Tax (TAVT)	1,719,003	1,971,696	1,975,000	1,800,000	(175,000)	(8.9)
Alternative Ad Valorem Tax (AAVT)	5,927	7,381	6,741	6,000	(741)	(11.0)
Intangible Tax	975,238	626,124	400,000	400,000	-	-
Real Estate Transfer Tax	282,442	234,914	135,068	154,640	19,572	14.5
Franchise Fees						
Electric	1,284,321	1,345,123	1,252,683	1,265,210	12,527	1.0
Gas	382,921	413,773	413,822	417,960	4,138	1.0
Cable	494,269	483,784	500,150	525,352	25,202	5.0
Telephone	17,432	15,638	22,725	22,952	227	1.0
Cell/Fiber/Telecommunications	219,091	67,178	63,062	55,212	(7,850)	(12.4)
<i>subtotal</i>	18,189,007	18,684,718	19,061,651	20,011,734	950,083	5.0
Sales & Use Taxes:						
Local Option Sales Tax	\$ 10,160,697	\$ 11,981,683	\$ 12,961,549	\$ 13,610,000	\$ 648,451	5.0
Alcohol Beverage Excise	400,015	425,977	354,543	360,706	6,163	1.7
Fireworks Excise Tax	462	533	250	250	-	-
<i>subtotal</i>	10,561,174	12,408,194	13,316,342	13,970,956	654,614	4.9
Business Taxes:						
Business & Occupation Tax	\$ 811,773	\$ 985,143	\$ 1,006,646	\$ 848,720	\$ (157,926)	(15.7)
Insurance Premium Tax	2,722,787	3,380,875	3,400,000	3,500,000	100,000	2.9
Financial Institutions Tax	49,724	38,813	50,000	50,000	-	-
<i>subtotal</i>	3,584,284	4,404,831	4,456,646	4,398,720	(57,926)	(1.3)
Other Taxes:						
Penalties & Interest On Delinquent Taxes	\$ 30,700	\$ 38,866	\$ 31,500	\$ 27,500	\$ (4,000)	(12.7)
Penalties & Interest On Alcoholic Beverage Excise Tax	414	956	400	300	(100)	(25.0)
Penalties & Interest On Business & Occupation Tax	16,608	21,508	12,000	8,000	(4,000)	(33.3)
<i>subtotal</i>	47,723	61,331	43,900	35,800	(8,100)	(18.5)
TOTAL TAXES	\$ 32,382,188	\$ 35,559,072	\$ 36,878,539	\$ 38,417,210	\$ 1,538,671	4.2
LICENSES & PERMITS						
Alcohol Beverage Licenses	\$ 191,387	\$ 185,630	\$ 220,550	\$ 196,267	\$ (24,283)	(11.0)
Advertising Fee	-	3,000	3,400	3,000	(400)	(11.8)
Pouring Permit	13,557	7,798	8,000	8,000	-	-
Public Facilities Alcohol Permit	600	710	600	600	-	-
Solicitation Permit	600	-	500	500	-	-
Zoning & Land Use Permits	9,300	3,450	7,350	7,718	368	5.0
Land Disturbance Permits Modification	103,185	331,286	200,000	55,125	(144,875)	(72.4)
Variance	-	-	1,000	1,000	-	-
Seasonal & Special Events	11,950	7,700	6,825	7,166	341	5.0
	940	1,350	900	900	-	-

General Fund Revenue Detail

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
Sign Permits	4,676	7,024	5,100	5,202	102	2.0
Film & Media Permit Fee	1,800	1,800	1,000	1,000	-	-
Tree Removal Permit	14,375	13,750	16,345	12,103	(4,242)	(26.0)
Building Permits	780,003	1,216,341	1,050,660	1,250,793	200,133	19.0
NPDES Fees	129	1,194	500	500	-	-
Right of Way Encroachment Fees	2,000	-	2,000	2,000	-	-
Penalties & Interest On Delinquent Licenses & Permits	2,058	2,285	2,300	2,300	-	-
TOTAL LICENSES & PERMITS	\$ 1,136,559	\$ 1,783,318	\$ 1,527,030	\$ 1,554,174	\$ 27,144	1.8
INTERGOVERNMENTAL REVENUES						
Federal Government Grants	\$ 1,871	\$ 2,980	\$ -	\$ -	\$ -	-
Local Government Grants	5,000	6,100	5,000	5,000	-	-
TOTAL INTERGOVERNMENTAL GRANTS	\$ 6,871	\$ 9,080	\$ 5,000	\$ 5,000	\$ -	-
CHARGES FOR SERVICES						
Administrative Fees	\$ 204,752	\$ 267,528	\$ 130,460	\$ 75,949	\$ (54,511)	(41.8)
Planning & Development Fees	127,680	226,232	208,900	122,030	(86,870)	(41.6)
Open Records Fees	1,848	6,696	6,500	1,000	(5,500)	(84.6)
Other Charges For Services	32,249	87,208	8,500	1,300	(7,200)	(84.7)
Special Police Services Fees	23,490	8,125	10,160	10,326	166	1.6
Special Fire Services Fees	13,728	24,058	25,660	20,323	(5,337)	(20.8)
Fingerprinting Fee	14,215	19,425	15,000	15,000	-	-
Medical Reimbursement (E911)	577	-	-	-	-	-
Other Public Safety Fees	-	360	600	600	-	-
Background Check Fees	11,012	10,395	10,000	10,000	-	-
Activity Fees	195,724	197,776	340,075	267,596	(72,479)	(21.3)
Event Admission Fees	-	-	-	-	-	-
Other Charges For Services	570	360	150	150	-	-
TOTAL CHARGES FOR SERVICES	\$ 625,845	\$ 848,164	\$ 756,005	\$ 524,274	\$ (231,731)	(30.7)
FINES & FORFEITURES						
Court Fines & Forfeitures	\$ 502,864	\$ 643,863	\$ 640,000	\$ 650,000	\$ 10,000	1.6
Local Share Opioid Settlement Payment	-	-	21,665	-	(21,665)	(100.0)
TOTAL FINES & FORFEITURES	\$ 502,864	\$ 643,863	\$ 661,665	\$ 650,000	\$ (11,665)	(1.8)
INVESTMENT INCOME						
Interest Revenues	\$ 165	\$ 67	\$ 240	\$ 288	\$ 48	20.0
Interest Income - Leases	-	33,204	34,300	35,421	1,121	3.3
Realized Gain Or Loss	13,929	157,531	1,000,000	1,350,000	350,000	35.0
TOTAL INVESTMENT INCOME	\$ 14,094	\$ 190,802	\$ 1,034,540	\$ 1,385,709	\$ 351,169	33.9
CONTRIBUTIONS & DONATIONS						
Donation Revenues	\$ 2,400	\$ 26,293	\$ 45,950	\$ -	\$ (45,950)	(100.0)
TOTAL CONTRIBUTIONS & DONATIONS	\$ 2,400	\$ 26,293	\$ 45,950	\$ -	\$ (45,950)	(100.0)
MISCELLANEOUS REVENUE						
Rents & Royalties	\$ 87,967	\$ 186,999	\$ 196,703	\$ 110,948	\$ (85,755)	(43.6)
Facility Rentals	87,435	61,339	99,950	103,350	3,400	3.4
Reimbursement For Damaged Property	14,252	33,062	50,585	-	(50,585)	(100.0)
Other Miscellaneous Revenue	7,095	163,288	32,000	27,000	(5,000)	(15.6)
TOTAL MISCELLANEOUS REVENUE	\$ 196,750	\$ 444,689	\$ 379,238	\$ 241,298	\$ (137,940)	(36.4)

General Fund Revenue Detail

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
OTHER FINANCING SOURCES						
Proceeds From Sale Of Assets	\$ 28,223	\$ 51,800	\$ 28,354	\$ 20,600	\$ (7,754)	(27.3)
Operating Transfers In						
From Operating Grant Fund	1,651,649	-	103,479	-	(103,479)	(100.0)
From ARPA Fund	-	10,053,427	1,000,000	-	(1,000,000)	(100.0)
From Impact Fees Fund/Admin	-	-	22,000	30,000	8,000	36.4
From Impact Fees Fund/Law Enforcement	-	30,005	9,400	15,500	6,100	64.9
TOTAL OTHER FINANCING SOURCES	\$ 1,679,872	\$ 10,135,232	\$ 1,163,233	\$ 66,100	\$ (1,097,133)	(94.3)
TOTAL REVENUES	\$ 36,547,442	\$ 49,640,514	\$ 42,451,200	\$ 42,843,765	\$ 392,565	0.9

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

PROPOSED

General Fund Expenditures by Category

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 11,089,559	\$ 12,229,052	\$ 15,115,679	\$ 15,997,610	\$ 881,931	5.8
Employee Benefits	4,119,078	4,598,787	5,625,791	5,854,327	228,536	4.1
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 15,208,637	\$ 16,827,840	\$ 20,741,470	\$ 21,851,937	\$ 1,110,467	5.4
MAINTENANCE & OPERATIONS						
Professional Services	\$ 969,412	\$ 1,389,074	\$ 1,459,781	\$ 1,326,322	\$ (133,459)	(9.1)
Property Services	1,027,442	1,399,692	1,756,854	1,770,800	13,946	0.8
Other Purchased Services	3,069,940	3,332,174	4,038,558	4,511,685	473,127	11.7
Supplies	311,975	336,611	774,482	607,330	(167,152)	(21.6)
Utilities	681,443	678,728	726,474	763,719	37,245	5.1
Fuel	157,820	237,279	236,044	238,442	2,398	1.0
Capital Outlay	489,374	572,477	851,060	701,906	(149,154)	(17.5)
Other Costs	2,791	3,623	8,900	7,400	(1,500)	(16.9)
M&O Initiatives	-	-	-	941,167	941,167	-
TOTAL MAINTENANCE & OPERATIONS	\$ 6,710,197	\$ 7,949,659	\$ 9,852,153	\$ 10,868,771	\$ 1,016,618	10.3
OTHER COSTS						
Contingency	\$ -	\$ -	\$ -	\$ 327,207	\$ 327,207	-
TOTAL OTHER COSTS	\$ -	\$ -	\$ -	\$ 327,207	\$ 327,207	-
OTHER FINANCING USES						
Interfund Transfers Out						
To Capital Projects Fund	\$ 13,655,033	\$ 21,852,185	\$ 12,840,456	\$ 7,954,963	\$ (4,885,493)	(38.0)
To Revenue Bond Fund	1,650,026	1,650,526	1,649,025	1,650,400	1,375	0.1
To Special Events Fund	-	49,824	-	-	-	-
To TSPLOST Fund	-	-	180,000	-	(180,000)	(100.0)
TOTAL OTHER FINANCING USES	\$ 15,305,059	\$ 23,552,535	\$ 14,675,481	\$ 9,605,363	\$ (5,070,118)	(34.5)
TOTAL EXPENDITURES	\$ 37,223,893	\$ 48,330,033	\$ 45,269,104	\$ 42,653,279	\$ (2,615,826)	(5.8)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.



GENERAL FUND

EXPENDITURES BY DEPARTMENT

Mayor & Council General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 101,389	\$ 101,389	\$ 117,001	\$ 148,600	\$ 31,599	27.0
Stipend	1,683	2,760	15,000	15,000	-	-
Employee Benefits	5,708	5,682	6,453	8,433	1,980	30.7
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 108,779	\$ 109,831	\$ 138,454	\$ 172,033	\$ 33,579	24.3
PURCHASED/CONTRACTED SERVICES						
Printing	\$ 18	\$ 196	\$ 382	\$ 400	\$ 18	4.7
Travel	-	4,630	14,302	15,500	1,198	8.4
Dues & Fees	11,407	11,981	12,310	12,653	343	2.8
Education & Training	-	2,451	11,200	11,200	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 11,425	\$ 19,258	\$ 38,194	\$ 39,753	\$ 1,559	4.1
SUPPLIES						
General Supplies	\$ 553	\$ 644	\$ 800	\$ 700	\$ (100)	(12.5)
Food & Meals	746	1,383	1,500	1,600	100	6.7
TOTAL SUPPLIES	\$ 1,299	\$ 2,027	\$ 2,300	\$ 2,300	\$ -	-
OTHER COSTS						
Payment To Others	\$ 70	\$ -	\$ -	\$ -	\$ -	-
TOTAL OTHER COSTS	\$ 70	\$ -	\$ -	\$ -	\$ -	-
TOTAL MAYOR & COUNCIL	\$ 121,574	\$ 131,116	\$ 178,948	\$ 214,086	\$ 35,138	19.6

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The increase in Salaries & Wages and Employee Benefits is related to House Bill 704; State legislation altering the annual salary of Milton's Mayor and Council.

City Clerk General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 128,189	\$ 93,582	\$ 99,101	\$ 103,497	\$ 4,396	4.4
Employee Benefits	59,148	41,324	43,564	36,625	(6,939)	(15.9)
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 187,337	\$ 134,906	\$ 142,665	\$ 140,122	\$ (2,543)	(1.8)
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 57,828	\$ 197,127	\$ 8,050	\$ 9,000	\$ 950	11.8
Communications	434	654	468	497	29	6.2
Postage	28	-	100	100	-	-
Advertising	1,077	658	700	700	-	-
Printing	41	-	100	100	-	-
Travel	597	1,132	1,050	1,300	250	23.8
Dues & Fees	210	500	110	110	-	-
Education & Training	1,360	378	1,000	1,000	-	-
Maintenance Contracts	27,150	19,963	36,501	30,413	(6,088)	(16.7)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 88,724	\$ 220,412	\$ 48,079	\$ 43,220	\$ (4,859)	(10.1)
SUPPLIES						
General Supplies	\$ 1,239	\$ 512	\$ 949	\$ 500	\$ (449)	(47.3)
Food & Meals	313	59	151	-	(151)	(100.0)
TOTAL SUPPLIES	\$ 1,552	\$ 571	\$ 1,100	\$ 500	\$ (600)	(54.5)
CAPITAL OUTLAYS						
Machinery & Equipment	\$ -	\$ -	\$ 2,300	\$ -	\$ (2,300)	(100.0)
TOTAL SUPPLIES	\$ -	\$ -	\$ 2,300	\$ -	\$ (2,300)	(100.0)
TOTAL CITY CLERK	\$ 277,613	\$ 355,889	\$ 194,144	\$ 183,842	\$ (10,302)	(5.3)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The increase in Salaries & Wages is a result of the requested 4.7% market adjustment to salaries.
- The variance in Employee Benefits is the result of the annual true-up process (the City budgets for benefits by allocating an average cost per employee which is adjusted across departments at year-end to account for actual expenses).
- The decrease in Maintenance Contracts is a result of a contractual change with the City's codification service provider.

City Manager General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 461,897	\$ 586,882	\$ 637,163	\$ 682,482	\$ 45,319	7.1
Employee Benefits	129,138	185,966	197,789	195,130	(2,659)	(1.3)
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 591,035	\$ 772,848	\$ 834,952	\$ 877,612	\$ 42,660	5.1
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 59,521	\$ 37,578	\$ 20,500	\$ 45,900	\$ 25,400	123.9
Communications	1,336	1,842	2,070	2,154	84	4.1
Postage	-	-	50	50	-	-
Advertising	-	-	240	240	-	-
Printing	163	650	200	200	-	-
Travel	1,280	3,126	3,172	3,400	228	7.2
Dues & Fees	3,247	3,593	4,060	5,000	940	23.2
Education & Training	4,074	6,784	3,270	7,075	3,805	116.4
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 69,622	\$ 53,573	\$ 33,562	\$ 64,019	\$ 30,457	90.7
SUPPLIES						
General Supplies	\$ 473	\$ -	\$ 300	\$ 300	\$ -	-
Food & Meals	333	1,709	3,000	1,500	(1,500)	(50.0)
Books & Periodicals	-	166	60	1,000	940	1,566.7
TOTAL SUPPLIES	\$ 806	\$ 1,875	\$ 3,360	\$ 2,800	\$ (560)	(16.7)
CAPITAL OUTLAYS						
Machinery & Equipment	\$ -	\$ -	\$ 3,771	\$ -	\$ (3,771)	(100.0)
TOTAL CAPITAL OUTLAYS	\$ -	\$ -	\$ 3,771	\$ -	\$ (3,771)	(100.0)
OTHER COSTS						
Payment To Others	\$ 630	\$ 197	\$ 1,500	\$ -	\$ (1,500)	(100.0)
TOTAL OTHER COSTS	\$ 630	\$ 197	\$ 1,500	\$ -	\$ (1,500)	(100.0)
TOTAL CITY MANAGER	\$ 662,093	\$ 828,493	\$ 877,145	\$ 944,431	\$ 67,286	7.7

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The variances in Salaries & Wages is the result of a full year's recognition to an adjustment to the City Manager's salary, the promotion of the Assistant City Manager to Deputy City Manager and the requested 4.7% market adjustment to salaries proposed for FY 2024.
- The variance in Employee Benefits is the result of the annual true-up process (the City budgets for benefits by allocating an average cost per employee which is adjusted across departments at year-end to account for actual expenses).
- The increase in Professional Fees is a result of the budget for the biennial National Citizen's Survey in FY 2024.

Elections General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ -	\$ -	\$ 13,875	\$ 31,144	\$ 17,269	124.5
Employee Benefits	-	-	721	1,497	776	107.7
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ 14,596	\$ 32,641	\$ 18,045	123.6
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ -	\$ -	\$ 16,667	\$ 8,333	\$ (8,334)	(50.0)
Postage	-	-	229	-	(229)	(100.0)
Advertising	-	-	1,500	-	(1,500)	(100.0)
Printing	-	-	3,747	3,603	(144)	(3.9)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ -	\$ -	\$ 22,143	\$ 11,936	\$ (10,207)	(46.1)
SUPPLIES						
General Supplies	\$ -	\$ -	\$ 15,435	\$ 5,049	\$ (10,386)	(67.3)
TOTAL SUPPLIES	\$ -	\$ -	\$ 15,435	\$ 5,529	\$ (9,906)	(64.2)
TOTAL CITY MANAGER	\$ -	\$ -	\$ 52,174	\$ 50,106	\$ (2,068)	(4.0)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The Elections department was established in FY 2023 when the Mayor and Council approved a resolution allowing the City to run its own municipal elections. Initial start-up costs for professional fees and equipment are one-time expenses in FY 2023 that will not recur in FY 2024, and the City will incur the majority of the poll worker/manager expenses in FY 2024 during the first city-run election in November 2023.
- Election related costs prior to FY 2023 were booked in the City Clerk department as Professional Fees. Costs were \$155,039 in FY 2022.

General Administration General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ -	\$ -	\$ 11,506	\$ -	\$ (11,506)	(100.0)
Postage	7,500	7,558	8,500	8,500	-	-
Dues & Fees	4,485	1,754	3,000	1,460	(1,540)	(51.3)
Maintenance Contracts	3,775	2,379	5,343	7,894	2,551	47.7
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 15,760	\$ 11,691	\$ 28,349	\$ 17,854	\$ (10,495)	(37.0)
SUPPLIES						
General Supplies	\$ 29,783	\$ 33,931	\$ 47,500	\$ 27,450	\$ (20,050)	(42.2)
Food & Meals	-	86	-	-	-	-
TOTAL SUPPLIES	\$ 29,783	\$ 34,017	\$ 47,500	\$ 27,450	\$ (20,050)	(42.2)
CAPITAL OUTLAYS						
Machinery & Equipment	\$ 3,486	\$ -	\$ -	\$ -	\$ -	-
TOTAL CAPITAL OUTLAYS	\$ 3,486	\$ -	\$ -	\$ -	\$ -	-
TOTAL GENERAL ADMINISTRATION	\$ 49,029	\$ 45,708	\$ 75,849	\$ 45,304	\$ (30,545)	(40.3)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The decrease in Professional Fees is related to the one-time set-up expenses associated with the City's updated government administration policy manual that will not recur in FY 2024.
- The decrease in General Supplies is related to the decision to transition to a managed print services model that staff is researching (corresponding increases to Machinery & Equipment will be seen in the Information Services department).

Finance General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 353,025	\$ 377,469	\$ 498,265	\$ 515,007	\$ 16,742	3.4
Employee Benefits	88,991	94,885	168,058	172,024	3,966	2.4
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 442,015	\$ 472,354	\$ 666,323	\$ 687,031	\$ 20,708	3.1
PURCHASED/CONTRACTED SERVICES						
Administrative Fees	\$ 25,423	\$ 4,414	\$ 5,770	\$ 5,300	\$ (470)	(8.1)
Professional Fees	46,675	57,055	64,370	60,500	(3,870)	(6.0)
Communications	468	360	1,200	600	(600)	(50.0)
Postage	5,562	6,248	6,695	7,000	305	4.6
Advertising	968	2,458	2,000	2,000	-	-
Printing	5,834	6,805	7,911	11,800	3,889	49.2
Travel	970	931	2,462	1,850	(612)	(24.9)
Dues & Fees	2,075	1,959	2,175	2,150	(25)	(1.1)
Education & Training	2,206	2,523	5,880	5,500	(380)	(6.5)
Maintenance Contracts	54,326	57,236	75,552	97,350	21,798	28.9
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 144,506	\$ 139,988	\$ 174,015	\$ 194,050	\$ 20,035	11.5
SUPPLIES						
General Supplies	\$ 733	\$ 436	\$ 950	\$ 700	\$ (250)	(26.3)
TOTAL SUPPLIES	\$ 733	\$ 436	\$ 1,030	\$ 700	\$ (330)	(32.0)
CAPITAL OUTLAYS						
Machinery & Equipment	\$ 698	\$ 1,196	\$ 6,000	\$ 1,625	\$ (4,375)	(72.9)
TOTAL CAPITAL OUTLAYS	\$ 698	\$ 1,196	\$ 6,000	\$ 1,625	\$ (4,375)	(72.9)
OTHER COSTS						
Interest Due On Tax Refunds	\$ -	\$ 102	\$ -	\$ -	\$ -	-
TOTAL OTHER COSTS	\$ -	\$ 102	\$ -	\$ -	\$ -	-
TOTAL FINANCE	\$ 587,952	\$ 614,076	\$ 847,368	\$ 883,406	\$ 36,038	4.3

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The increase in Maintenance Contracts includes a forecasted increase in annual fees as the City goes out to bid for a financial software. This anticipated increase has been partially offset by the anticipated reduction in other third-party software costs with the anticipation that the new software will be able to handle some of these functions.

Legal General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 260,927	\$ 417,092	\$ 565,000	\$ 460,000	\$ (105,000)	(18.6)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 260,927	\$ 417,092	\$ 565,000	\$ 460,000	\$ (105,000)	(18.6)
TOTAL LEGAL	\$ 260,927	\$ 417,092	\$ 565,000	\$ 460,000	\$ (105,000)	(18.6)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The decrease recognized is related to the higher than anticipated costs associated with legal expenses in FY 2023.

PROPOSED

Information Services General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 98,725	\$ 104,862	\$ 235,673	\$ 259,565	\$ 23,892	10.1
Employee Benefits	33,332	34,904	83,322	81,947	(1,375)	(1.7)
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 132,058	\$ 139,766	\$ 318,995	\$ 341,512	\$ 22,517	7.1
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 33,684	\$ 23,938	\$ 97,600	\$ 68,800	\$ (28,800)	(29.5)
Communications	51,808	47,069	48,400	261,339	212,939	440.0
Postage	-	-	250	250	-	-
Advertising	129	-	480	-	(480)	(100.0)
Printing	-	-	50	-	(50)	(100.0)
Travel	-	-	2,130	2,100	(30)	(1.4)
Dues & Fees	-	-	-	750	750	-
Education & Training	100	-	7,800	18,200	10,400	133.3
Maintenance Contracts	744,877	710,175	836,125	934,750	98,625	11.8
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 830,599	\$ 781,182	\$ 992,835	\$ 1,286,189	\$ 293,354	29.5
SUPPLIES						
Food & Meals	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	-
TOTAL SUPPLIES	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	73.0
CAPITAL OUTLAYS						
Machinery & Equipment	\$ 200,500	\$ 218,388	\$ 288,114	\$ 346,390	\$ 58,276	20.2
TOTAL CAPITAL OUTLAYS	\$ 200,500	\$ 218,388	\$ 288,114	\$ 346,390	\$ 58,276	20.2
TOTAL INFORMATION SERVICES	\$ 1,163,156	\$ 1,139,336	\$ 1,600,944	\$ 1,975,091	\$ 374,147	23.4

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The increase in Salaries & Wages includes one full year salary for the new IS Director position based on hiring offer as well as the requested 4.7% market adjustment to salaries.
- The increase to the Communications category is a result of the decision to move all phone lines and internet service fees to the Information Services department (corresponding decreases will be seen across other departments including General Government Buildings, Police, Fire, and Parks & Recreation).
- The increase to Maintenance Contracts includes enhanced GIS services via the City's third-party managed services contract, offsite backup enhancements, support licensing, and transition of some contracts from other departments to the IS department. Some of these expenses have been offset by anticipated savings in records management and voice over IP contract expenses.
- Costs in the Machinery & Equipment category are budgeted in anticipation of a transition to a managed print services model that staff is researching (corresponding decreases to General Supplies will be seen in the General Administration department).

Human Resources General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 178,656	\$ 179,621	\$ 200,439	\$ 216,901	\$ 16,462	8.2
Employee Benefits	66,891	76,216	69,849	75,219	5,370	7.7
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 245,547	\$ 255,837	\$ 270,288	\$ 292,120	\$ 21,832	8.1
PURCHASED/CONTRACTED SERVICES						
Administrative Fees	\$ 44,073	\$ 47,000	\$ 52,493	\$ 53,150	\$ 657	1.3
Professional Fees	42,199	95,981	92,909	135,435	42,526	45.8
Communications	1,082	1,145	1,155	1,500	345	29.9
Postage	-	-	90	100	10	11.1
Advertising	1,273	3,150	500	1,500	1,000	200.0
Printing	110	-	100	700	600	600.0
Travel	10,272	2,066	8,649	19,700	11,051	127.8
Dues & Fees	283	256	1,980	3,580	1,600	80.8
Education & Training	3,141	199	48,014	46,440	(1,574)	(3.3)
Maintenance Contracts	-	522	23,051	24,267	1,216	5.3
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 102,433	\$ 150,319	\$ 228,941	\$ 286,372	\$ 57,431	25.1
SUPPLIES						
General Supplies	\$ 1,415	\$ 6,045	\$ 4,158	\$ 4,500	\$ 342	8.2
Food & Meals	5,909	4,263	14,000	15,100	1,100	7.9
TOTAL SUPPLIES	\$ 7,325	\$ 10,307	\$ 18,158	\$ 19,600	\$ 1,442	7.9
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ -	\$ 375	\$ -	\$ -	\$ -	-
Machinery & Equipment	-	-	1,435	-	(1,435)	(100.0)
TOTAL CAPITAL OUTLAYS	\$ -	\$ 375	\$ 1,435	\$ -	\$ (1,435)	(100.0)
TOTAL HUMAN RESOURCES	\$ 355,304	\$ 416,839	\$ 518,822	\$ 598,092	\$ 79,270	15.3

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The variances in Salaries & Wages and Employee Benefits are a result of the requested 4.7% market adjustment to salaries and the transfer of \$13,500 in FY 2023 from this account to Contracted Services to cover a temporary contract using salary savings from a position vacancy which has been filled leading into FY 2024.
- The increase in Professional Fees has been budgeted in FY 2024 as the City continues to evaluate potential Human Resources Information System (HRIS) platforms as well as a full year's budget for fiduciary/investment advisor fees which were previously covered by forfeited funds in the City's retirement plan.
- The increase in the Travel category is related to a one-time transfer in FY 2023 to cover initial set-up costs for the City's new Learning Management System that will not recur in FY 2024.

Risk Management General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PURCHASED/CONTRACTED SERVICES						
Insurance	\$ 255,837	\$ 306,617	\$ 342,645	\$ 359,154	\$ 16,509	4.8
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 255,837	\$ 306,617	\$ 342,645	\$ 359,154	\$ 16,509	4.8
OTHER COSTS						
Payment To Others	\$ 291	\$ 950	\$ -	\$ -	\$ -	-
TOTAL OTHER COSTS	\$ 291	\$ 950	\$ -	\$ -	\$ -	-
TOTAL RISK MANAGEMENT	\$ 256,128	\$ 307,567	\$ 342,645	\$ 359,154	\$ 16,509	4.8

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- After accounting for the anticipated annual increase in premiums, as well as added coverage anticipated in FY 2024, the City projects a 4.8% increase overall in Risk Management from FY 2023 to FY 2024.

PROPOSED

General Government Buildings General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PURCHASED/CONTRACTED SERVICES						
Cleaning Services	\$ 43,520	\$ 48,294	\$ 61,276	\$ 64,194	\$ 2,918	4.8
Facility Repair & Maintenance	37,285	28,407	109,140	47,160	(61,980)	(56.8)
Grounds Repair & Maintenance	46,659	46,265	54,940	55,970	1,030	1.9
Communications	22,944	23,592	21,924	804	(21,120)	(96.3)
Maintenance Contracts	1,948	1,803	4,383	2,483	(1,900)	(43.3)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 152,356	\$ 148,361	\$ 251,663	\$ 170,611	\$ (81,052)	(32.2)
SUPPLIES						
General Supplies	\$ 9,629	\$ 10,003	\$ 12,380	\$ 12,751	\$ 371	3.0
Utilities	63,228	65,496	82,683	83,291	608	0.7
TOTAL SUPPLIES	\$ 72,857	\$ 75,499	\$ 95,063	\$ 96,042	\$ 979	1.0
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ 58,552	\$ 2,992	\$ 22,500	\$ 28,000	\$ 5,500	24.4
Machinery & Equipment	4,770	-	27,000	17,000	(10,000)	(37.0)
TOTAL CAPITAL OUTLAYS	\$ 63,322	\$ 2,992	\$ 49,500	\$ 45,000	\$ (4,500)	(9.1)
TOTAL GENERAL GOVERNMENT BUILDINGS	\$ 288,535	\$ 226,853	\$ 396,226	\$ 311,653	\$ (84,573)	(21.3)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The decreases in the Facility Repair & Maintenance and Machinery & Equipment categories are related to costs associated with accessibility improvements and routine maintenance including painting, pressure washing, and building repairs at City Hall which were budgeted in FY 2023 and will not recur in FY 2024.
- The decrease in Communications is related to the decision to budget for phone lines and internet services expenses in the Information Services department beginning in FY 2024 (corresponding increases have been recognized in the Information Services department).

Communications General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 154,003	\$ 222,502	\$ 255,496	\$ 274,892	\$ 19,396	7.6
Employee Benefits	55,623	71,060	100,522	106,239	5,717	5.7
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 209,626	\$ 293,562	\$ 356,018	\$ 381,131	\$ 25,113	7.1
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 3,480	\$ 9,319	\$ 24,628	\$ 20,160	\$ (4,468)	(18.1)
Communications	1,052	1,666	1,700	625	(1,075)	(63.2)
Postage	-	-	150	150	-	-
Advertising	701	6,850	24,900	16,000	(8,900)	(35.7)
Printing	-	49	1,500	2,000	500	33.3
Travel	-	1,132	3,160	3,400	240	7.6
Dues & Fees	886	302	960	1,045	85	8.9
Education & Training	-	390	2,575	4,000	1,425	55.3
Maintenance Contracts	22,489	19,002	30,906	49,755	18,849	61.0
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 28,607	\$ 38,710	\$ 90,479	\$ 97,135	\$ 6,656	7.4
SUPPLIES						
General Supplies	\$ -	\$ 680	\$ 1,500	\$ 1,550	\$ 50	3.3
Food & Meals	-	65	200	215	15	7.5
Uniforms	-	-	120	160	40	33.3
Promotional Items	-	-	3,000	3,000	-	-
TOTAL SUPPLIES	\$ -	\$ 745	\$ 4,820	\$ 4,925	\$ 105	2.2
CAPITAL OUTLAYS						
Machinery & Equipment	\$ 1,299	\$ 6	\$ 6,771	\$ 2,900	\$ (3,871)	(57.2)
TOTAL CAPITAL OUTLAYS	\$ 1,299	\$ 6	\$ 6,771	\$ 2,900	\$ (3,871)	(57.2)
TOTAL COMMUNICATIONS	\$ 239,532	\$ 333,023	\$ 458,088	\$ 486,091	\$ 28,003	6.1

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The increase in Salaries & Wages and Employee Benefits includes one full year salary for the new Communications Coordinator position based on hiring offer as well as the requested 4.7% market adjustment to salaries.
- The increase recognized in Maintenance Contracts is related to the decision to move to a citywide text communication platform for citizen notifications. This will be a transition from Code Red which was previously accounted for in the Fire department.

Community Outreach & Engagement General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 115,884	\$ 18,282	\$ -	\$ -	\$ -	-
Employee Benefits	36,336	17,303	-	-	-	-
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 152,221	\$ 35,584	\$ -	\$ -	\$ -	-
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 1,395	\$ 1,355	\$ -	\$ -	\$ -	-
Rental Equipment & Vehicles	-	1,192	-	-	-	-
Communications	1,810	806	-	-	-	-
Advertising	21	14	-	-	-	-
Printing	448	120	-	-	-	-
Dues & Fees	3,634	3,492	-	-	-	-
Education & Training	1,995	-	-	-	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 9,302	\$ 6,979	\$ -	\$ -	\$ -	-
SUPPLIES						
General Supplies	\$ 161	\$ 3,689	\$ -	\$ -	\$ -	-
Food & Meals	366	2,875	-	-	-	-
Promotional Items	273	3,667	-	-	-	-
TOTAL SUPPLIES	\$ 799	\$ 10,231	\$ -	\$ -	\$ -	-
CAPITAL OUTLAYS						
Machinery & Equipment	\$ 36	\$ -	\$ -	\$ -	\$ -	-
TOTAL CAPITAL OUTLAYS	\$ 36	\$ -	\$ -	\$ -	\$ -	-
OTHER COSTS						
Payments To Others	\$ -	\$ 74	\$ -	\$ -	\$ -	-
TOTAL OTHER COSTS	\$ -	\$ 74	\$ -	\$ -	\$ -	-
TOTAL COMMUNITY OUTREACH & ENGAGEMENT	\$ 162,358	\$ 52,869	\$ -	\$ -	\$ -	-

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Municipal Court General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 158,300	\$ 144,294	\$ 122,628	\$ 152,250	\$ 29,622	24.2
Employee Benefits	46,346	35,355	37,212	37,649	437	1.2
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 204,645	\$ 179,649	\$ 159,840	\$ 189,899	\$ 30,059	18.8
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 76,098	\$ 122,101	\$ 167,847	\$ 161,730	\$ (6,117)	(3.6)
Cleaning Services	15,057	11,747	13,720	15,150	1,430	10.4
Lawn Care	-	-	6,276	2,500	(3,776)	(60.2)
Facility Repair & Maintenance	17,407	7,062	6,575	3,000	(3,575)	(54.4)
Grounds Repair & Maintenance	4,322	2,250	2,563	2,500	(63)	(2.5)
Rental Land & Buildings	-	-	-	-	-	-
Communications	3,681	4,283	3,862	600	(3,262)	(84.5)
Postage	1,508	1,458	500	1,700	1,200	240.0
Advertising	27	-	-	-	-	-
Printing	1,526	1,066	3,000	1,000	(2,000)	(66.7)
Travel	-	895	1,700	2,750	1,050	61.8
Dues & Fees	100	-	2,661	200	(2,461)	(92.5)
Education & Training	-	150	925	975	50	5.4
Maintenance Contracts	3,119	16,745	37,836	37,155	(681)	(1.8)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 122,845	\$ 167,757	\$ 247,465	\$ 229,260	\$ (18,205)	(7.4)
SUPPLIES						
General Supplies	\$ 4,868	\$ 1,636	\$ 5,000	\$ 7,300	\$ 2,300	46.0
Utilities	14,093	16,448	16,832	16,300	(532)	(3.2)
Books & Periodicals	135	228	255	200	(55)	(21.6)
Uniforms	-	-	-	500	500	-
TOTAL SUPPLIES	\$ 19,096	\$ 18,311	\$ 22,087	\$ 24,300	\$ 2,213	10.0
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ 20,918	\$ -	\$ 1,944	\$ 2,000	\$ 56	2.9
Machinery & Equipment	2,738	4,268	5,500	-	(5,500)	(100.0)
TOTAL CAPITAL OUTLAYS	\$ 23,656	\$ 4,268	\$ 7,444	\$ 2,000	\$ (5,444)	(73.1)
TOTAL MUNICIPAL COURT	\$ 370,242	\$ 369,984	\$ 436,836	\$ 445,459	\$ 8,623	2.0

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The variance in Salaries & Wages is the result of budgeting for Court Security, additional court dates, and the requested 4.7% market adjustment to salaries as well as the transfer from Salaries & Wages to Professional Fees in FY 2023 to cover substitute judges (the City budgets for coverage under the Salaries & Wages category and transfers funds when a substitute judge is required and this results in a year-over-year decrease to the Professional Fees category as well).
- The decrease in Professional Fees has been slightly offset by the salary changes associated with the IGA with the City of Alpharetta for the Court Clerk and Solicitor positions.
- The decrease in Communications is related to the decision to budget for phone lines and internet services expenses in the Information Services department beginning in FY 2024 (corresponding increases have been recognized in the Information Services department).

Police General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 2,910,575	\$ 3,240,289	\$ 4,034,758	\$ 4,264,976	\$ 230,218	5.7
Employee Benefits	1,120,813	1,278,074	1,546,130	1,674,771	128,641	8.3
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 4,031,389	\$ 4,518,363	\$ 5,580,888	\$ 5,939,747	\$ 358,859	6.4
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 41,619	\$ 29,173	\$ 52,407	\$ 69,576	\$ 17,169	32.8
Cleaning Services	15,678	12,845	16,550	16,650	100	0.6
Lawn Care	-	750	2,400	2,400	-	-
Equipment Repair & Maintenance	869	1,875	1,938	1,500	(438)	(22.6)
Facility Repair & Maintenance	2,390	21,096	19,700	20,000	300	1.5
Vehicle Repair & Maintenance	91,507	106,833	92,885	97,000	4,115	4.4
Grounds Repair & Maintenance	4,322	9,419	8,000	10,000	2,000	25.0
Communications	85,078	99,476	80,406	37,823	(42,583)	(53.0)
Postage	1,582	1,314	1,575	1,500	(75)	(4.8)
Advertising	809	-	1,000	1,000	-	-
Printing	2,407	3,383	8,015	3,775	(4,240)	(52.9)
Travel	7,423	16,824	36,920	42,399	5,479	14.8
Dues & Fees	11,732	15,534	29,623	28,308	(1,315)	(4.4)
Education & Training	25,551	24,565	51,993	46,535	(5,458)	(10.5)
Maintenance Contracts	399,292	444,268	477,744	671,029	193,285	40.5
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 690,260	\$ 787,357	\$ 881,156	\$ 1,049,495	\$ 168,339	19.1
SUPPLIES						
General Supplies	\$ 30,776	\$ 33,982	\$ 71,375	\$ 39,750	\$ (31,625)	(44.3)
Utilities	14,093	16,448	15,300	15,420	120	0.8
Gasoline/Diesel	104,402	153,927	135,000	135,000	-	-
Food & Meals	2,377	2,669	2,500	2,500	-	-
Books & Periodicals	350	1,342	1,820	1,820	-	-
Uniforms	33,172	40,501	68,240	37,490	(30,750)	(45.1)
TOTAL SUPPLIES	\$ 185,171	\$ 248,868	\$ 294,235	\$ 231,980	\$ (62,255)	(21.2)
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ 5,109	\$ 14,816	\$ 2,500	\$ 2,500	\$ -	-
Machinery & Equipment	77,924	184,172	171,727	94,000	(77,727)	(45.3)
TOTAL CAPITAL OUTLAYS	\$ 83,033	\$ 198,989	\$ 174,227	\$ 96,500	\$ (77,727)	(44.6)
TOTAL POLICE	\$ 4,989,852	\$ 5,753,577	\$ 6,930,506	\$ 7,317,722	\$ 387,216	5.6

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The City budgets for benefits by allocating an average cost per employee which is adjusted across departments at year-end to account for actual expenses. The increase seen in Employee Benefits represents the return to the per employee average allocation for FY 2024 versus actual anticipated expenses for FY 2023.
- The increase in the Professional Fees category is associated with redaction expenses as a result of FOIA requests for body camera footage.
- The decrease in Communications is related to the decision to budget for phone lines and internet services expenses in the Information Services department beginning in FY 2024 (corresponding increases have been recognized in the Information Services department).
- The increase in Maintenance Contracts is primarily due to the department's migration to a new records management/Intergraph computer-aided dispatch (I/CAD) system, the City's share of the N. Fulton Regional Radio System Authority dues, and an increase seen in the annual contract for body-worn and in-car cameras.
- The decrease in General Supplies and Uniforms is related to one-time transfers in FY 2023 that will not recur in FY 2024.
- The decrease in Machinery & Equipment is related to the decision to budget for computer refresh as a capital expenses in the Information Services department beginning in FY 2024.

Fire General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 4,541,589	\$ 4,962,619	\$ 5,819,934	\$ 5,975,052	\$ 155,118	2.7
Employee Benefits	1,788,736	1,962,659	2,210,004	2,246,156	36,152	1.6
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 6,330,325	\$ 6,925,278	\$ 8,029,938	\$ 8,221,209	\$ 191,271	2.4
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 53,757	\$ 110,953	\$ 115,644	\$ 121,195	\$ 5,551	4.8
Cleaning Services	10,863	10,588	25,067	25,216	149	0.6
Lawn Care	-	94	-	-	-	-
Equipment Repair & Maintenance	132,686	131,621	228,214	214,509	(13,705)	(6.0)
Facility Repair & Maintenance	14,563	171,134	600	17,334	16,734	2,789.0
Grounds Repair & Maintenance	23,566	20,000	25,560	36,700	11,140	43.6
Rental Land & Buildings	2,361	1,230	2,500	2,000	(500)	(20.0)
Rental Equipment & Vehicles	212	4,459	2,000	2,000	-	-
Communications	91,753	103,193	111,235	27,953	(83,282)	(74.9)
Postage	151	552	750	750	-	-
Advertising	1,111	557	820	-	(820)	(100.0)
Printing	135	1,059	1,000	1,000	-	-
Travel	1,673	12,011	37,941	33,427	(4,514)	(11.9)
Dues & Fees	4,656	11,172	20,644	20,471	(173)	(0.8)
Education & Training	985	19,797	20,658	28,120	7,462	36.1
Maintenance Contracts	176,430	236,889	283,061	301,018	17,957	6.3
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 514,902	\$ 835,309	\$ 875,694	\$ 831,693	\$ (44,001)	(5.0)
SUPPLIES						
General Supplies	\$ 58,630	\$ 62,754	\$ 91,132	\$ 87,919	\$ (3,213)	(3.5)
Utilities	66,564	67,646	72,609	95,928	23,319	32.1
Gasoline/Diesel	40,509	61,582	64,720	64,728	8	0.0
Food & Meals	761	2,032	4,070	4,070	-	-
Books & Periodicals	3,291	5,291	2,889	2,835	(54)	(1.9)
Uniforms	81,283	71,208	258,840	151,218	(107,622)	(41.6)
TOTAL SUPPLIES	\$ 251,039	\$ 270,513	\$ 494,260	\$ 406,698	\$ (87,562)	(17.7)
CAPITAL OUTLAYS						
Property	\$ 886	\$ -	\$ -	\$ -	\$ -	-
Machinery & Equipment	39,752	61,114	138,956	76,361	(62,595)	(45.0)
Furniture & Fixtures	4,902	21,152	25,150	5,074	(20,076)	(79.8)
TOTAL CAPITAL OUTLAYS	\$ 45,540	\$ 82,267	\$ 164,106	\$ 81,435	\$ (82,671)	(50.4)
TOTAL FIRE	\$ 7,141,805	\$ 8,113,366	\$ 9,563,998	\$ 9,541,035	\$ (22,963)	(0.2)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The decrease in Communications is related to the decision to budget for phone lines and internet services expenses in the Information Services department beginning in FY 2024 (corresponding increases have been recognized in the Information Services department).
- The increase in Maintenance Contracts is primarily due to the City's share of the N. Fulton Regional Radio System Authority dues which have slightly been offset by the removal of Code Red fees as the City transitions to a more robust text communication platform which will be accounted for in the Communications budget.
- The decreases in Machinery & Equipment and Furniture & Fixtures is associated with the outfitting of Fire Station 42 in FY 2023 and will not recur in FY 2024.

Public Works General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 654,906	\$ 762,659	\$ 1,030,626	\$ 1,051,700	\$ 21,074	2.0
Employee Benefits	247,558	290,278	374,910	381,777	6,867	1.8
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 902,464	\$ 1,052,937	\$ 1,405,536	\$ 1,433,477	\$ 27,941	2.0
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 25,131	\$ 101,528	\$ 47,240	\$ 90,878	\$ 43,638	92.4
Cleaning Services	16,363	8,812	22,225	22,892	667	3.0
Lawn Care	214,675	214,510	307,795	317,000	9,205	3.0
Equipment Repair & Maintenance	13,406	27,769	33,572	30,350	(3,222)	(9.6)
Vehicle Repair & Maintenance	7,074	14,739	19,420	20,003	583	3.0
Rental Equipment & Vehicles	1,750	-	1,800	1,854	54	3.0
Communications	7,506	10,066	5,904	6,081	177	3.0
Postage	-	7	50	52	2	4.0
Advertising	2,966	2,931	2,500	2,575	75	3.0
Printing	430	121	152	200	48	31.6
Travel	2,416	5,333	8,625	8,885	260	3.0
Dues & Fees	1,251	1,173	4,376	4,606	230	5.3
Education & Training	949	4,136	9,381	7,948	(1,433)	(15.3)
Contract Labor	548,274	556,001	573,150	582,855	9,705	1.7
Maintenance Contracts	17,532	19,021	25,868	20,480	(5,388)	(20.8)
Other Purchased Services	20,397	43,982	15,000	15,450	450	3.0
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 880,118	\$ 1,010,127	\$ 1,077,058	\$ 1,132,109	\$ 55,051	5.1
SUPPLIES						
General Supplies	\$ 13,846	\$ 10,145	\$ 82,100	\$ 84,473	\$ 2,373	2.9
Utilities	439,760	435,571	441,800	455,054	13,254	3.0
Gasoline/Diesel	8,810	12,618	18,174	18,719	545	3.0
Food & Meals	-	233	400	1,600	1,200	300.0
Uniforms	738	2,215	2,400	2,472	72	3.0
TOTAL SUPPLIES	\$ 463,155	\$ 460,781	\$ 544,874	\$ 562,318	\$ 17,444	3.2
CAPITAL OUTLAYS						
Properties/Sites	\$ 1,587	\$ -	\$ -	\$ -	\$ -	-
Machinery & Equipment	34,633	29,172	78,100	52,138	(25,962)	(33.2)
TOTAL CAPITAL OUTLAYS	\$ 36,220	\$ 29,172	\$ 78,100	\$ 52,138	\$ (25,962)	(33.2)
OTHER COSTS						
Payments to Others	\$ -	\$ 2,300	\$ 2,400	\$ 2,400	\$ -	-
TOTAL OTHER COSTS	\$ -	\$ 2,300	\$ 2,400	\$ 2,400	\$ -	-
TOTAL PUBLIC WORKS	\$ 2,281,956	\$ 2,555,318	\$ 3,107,968	\$ 3,182,442	\$ 74,474	2.4

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The variance in Salaries & Wages has been impacted by the decision to fully fund the Development Engineer position in the Community Development department in FY 2024. Previously this position was split 70/30 between Community Development and Public Works. Additionally, this variance includes the requested 4.7% market adjust to salaries.
- The increase in Professional Fees marks a return of funding for part-time facilities technician support through the City's existing facilities management contract.
- The decreases seen in Machinery & Equipment is associated with one-time purchases expected in FY 2023 that will not recur in FY 2024 including a variable message board and traffic counters.

Parks & Recreation (Active) General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 203,067	\$ 283,551	\$ 575,693	\$ 620,197	\$ 44,504	7.7
Employee Benefits	71,506	88,183	175,566	181,860	6,294	3.6
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 274,574	\$ 371,734	\$ 751,259	\$ 802,057	\$ 50,798	6.8
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 6,940	\$ 90,702	\$ 8,190	\$ 9,210	\$ 1,020	12.5
Cleaning Services	20,830	30,178	49,948	57,528	7,580	15.2
Lawn Care	306,964	397,274	392,340	407,940	15,600	4.0
Facility Repair & Maintenance	26,445	34,989	108,816	137,800	28,984	26.6
Vehicle Repair & Maintenance	664	93	1,460	3,300	1,840	126.0
Grounds Repair & Maintenance	32,622	57,637	84,290	97,140	12,850	15.2
Rental Land & Buildings	81,869	97,099	118,965	132,525	13,560	11.4
Rental Equipment & Vehicles	8,960	10,290	16,550	28,100	11,550	69.8
Communications	10,832	18,474	22,890	4,800	(18,090)	(79.0)
Postage	6	28	50	50	-	-
Advertising	810	862	1,930	1,920	(10)	(0.5)
Printing	584	1,622	3,850	5,100	1,250	32.5
Travel	-	450	2,869	3,825	956	33.3
Dues & Fees	4,993	4,936	11,558	10,400	(1,158)	(10.0)
Education & Training	1,055	688	2,400	3,200	800	33.3
Contract Labor	36,828	55,480	59,980	66,605	6,625	11.0
Maintenance Contracts	10,659	12,160	13,863	11,570	(2,293)	(16.5)
Other Purchased Services	37,629	10,835	4,400	3,450	(950)	(21.6)
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 588,689	\$ 823,798	\$ 904,349	\$ 984,463	\$ 80,114	8.9
SUPPLIES						
General Supplies	\$ 21,881	\$ 23,398	\$ 46,773	\$ 63,750	\$ 16,977	36.3
Utilities	82,042	75,294	90,730	92,860	2,130	2.3
Gasoline/Diesel	781	1,039	750	1,620	870	116.0
Food & Meals	653	1,434	6,430	8,700	2,270	35.3
Uniforms	334	-	1,625	2,050	425	26.2
TOTAL SUPPLIES	\$ 105,691	\$ 101,165	\$ 146,308	\$ 168,980	\$ 22,672	15.5
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ 321	\$ 2,907	\$ 9,100	\$ 8,300	\$ (800)	(8.8)
Machinery & Equipment	12,976	26,718	35,792	52,350	16,558	46.3
TOTAL CAPITAL OUTLAYS	\$ 13,297	\$ 29,625	\$ 44,892	\$ 60,650	\$ 15,758	35.1
OTHER COSTS						
Payments to Others	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	-
TOTAL OTHER COSTS	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	-
TOTAL PARKS & RECREATION (ACTIVE)	\$ 982,250	\$ 1,326,321	\$ 1,851,808	\$ 2,021,150	\$ 169,342	9.1

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

- Please see the seven-year Capital Improvement Plan for large-scale improvements planned for active park sites.

Notable Variances Explained

- The increase in Salaries & Wages and Employee Benefits includes one full year salary for the new Outdoor Recreation Supervisor position based on hiring offer as well as the requested 4.7% market adjustment to salaries.
- The increase in Facility Repair & Maintenance is related to the request for funding of one-time projects including painting at Bell Memorial Park and resurfacing of the pool deck at Milton City Park and Preserve.
- The increase in Rental Land & Buildings is associated with the growth of the City's basketball program and the need for more court time.
- The decrease in Communications is related to the decision to budget for phone lines and internet services expenses in the Information Services department beginning in FY 2024 (corresponding increases have been recognized in the Information Services department).
- The increase in General Supplies is related to cost increases seen in materials such as fill dirt for the baseball fields and costs associated with the department's new summer day camp program approved in FY 2023 and the community outreach program which was moved to Parks & Recreation at the end of FY 2022.

Passive Parks/Greenspace General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ -	\$ 910	\$ -	\$ 6,000	\$ 6,000	-
Lawn Care	20,400	26,567	88,800	108,148	19,348	21.8
Facility Repair & Maintenance	530	350	1,000	1,050	50	5.0
Grounds Repair & Maintenance	22,154	50,544	132,764	81,137	(51,627)	(38.9)
Maintenance Contracts	668	668	672	692	20	3.0
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 43,751	\$ 79,038	\$ 223,236	\$ 197,027	\$ (26,209)	(11.7)
SUPPLIES						
General Supplies	\$ 437	\$ 507	\$ 7,500	\$ 17,310	\$ 9,810	130.8
Utilities	1,661	1,825	6,520	4,866	(1,654)	(25.4)
TOTAL SUPPLIES	\$ 2,099	\$ 2,332	\$ 14,020	\$ 22,176	\$ 8,156	58.2
CAPITAL OUTLAYS						
Property/Sites	\$ 9,029	\$ -	\$ -	\$ -	\$ -	-
Machinery & Equipment	-	2,929	4,200	7,430	3,230	76.9
TOTAL CAPITAL OUTLAYS	\$ 9,029	\$ 2,929	\$ 4,200	\$ 7,430	\$ 3,230	76.9
TOTAL PASSIVE PARKS/GREENSPACE	\$ 54,879	\$ 84,300	\$ 241,456	\$ 226,633	\$ (14,823)	(6.1)

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

- Please see the seven-year Capital Improvement Plan for large-scale improvements planned for passive park sites.

Notable Variances Explained

- The increase in Lawn Care are primarily a result of the mowing schedule changes made at the Freemanville/Birmingham greenspace property while the decrease in Grounds Repair & Maintenance is related to one-time costs associated with property demolition at the Milton City Park and Preserve in FY 2023.

Community Development General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 957,049	\$ 1,148,292	\$ 1,460,027	\$ 1,686,347	\$ 226,320	15.5
Employee Benefits	350,591	416,898	611,691	654,999	43,308	7.1
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 1,307,639	\$ 1,565,190	\$ 2,071,718	\$ 2,341,346	\$ 269,628	13.0
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 184,972	\$ 39,898	\$ 108,960	\$ 1,155	\$ (107,805)	(98.9)
Vehicle Repair & Maintenance	4,145	6,189	5,000	5,250	250	5.0
Communications	5,940	9,005	10,200	10,710	510	5.0
Postage	10	63	500	525	25	5.0
Advertising	5,012	4,231	9,250	11,713	2,463	26.6
Printing	3,637	2,526	5,500	5,775	275	5.0
Travel	-	403	7,400	9,878	2,478	33.5
Dues & Fees	4,018	4,472	18,889	20,937	2,048	10.8
Education & Training	788	6,437	20,618	24,141	3,523	17.1
Maintenance Contracts	35,426	38,800	42,482	64,383	21,901	51.6
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 243,947	\$ 112,026	\$ 228,799	\$ 154,467	\$ (74,332)	(32.5)
SUPPLIES						
General Supplies	\$ 3,272	\$ 1,879	\$ 3,000	\$ 5,940	\$ 2,940	98.0
Gasoline/Diesel	3,317	8,113	17,400	18,375	975	5.6
Food & Meals	896	1,080	4,800	2,365	(2,435)	(50.7)
Books & Periodicals	-	118	1,500	1,575	75	5.0
Uniforms	1,549	3,729	4,750	3,938	(812)	(17.1)
TOTAL SUPPLIES	\$ 9,034	\$ 14,919	\$ 31,450	\$ 32,193	\$ 743	2.4
CAPITAL OUTLAYS						
Furniture & Fixtures	\$ -	\$ 817	\$ -	\$ -	\$ -	-
Machinery & Equipment	9,259	1,454	20,200	5,838	(14,362)	(71.1)
TOTAL CAPITAL OUTLAYS	\$ 9,259	\$ 2,272	\$ 20,200	\$ 5,838	\$ (14,362)	(71.1)
OTHER COSTS						
Payments To Others	\$ 1,800	\$ -	\$ -	\$ -	\$ -	-
TOTAL OTHER COSTS	\$ 1,800	\$ -	\$ -	\$ -	\$ -	-
TOTAL COMMUNITY DEVELOPMENT	\$ 1,571,680	\$ 1,694,407	\$ 2,352,167	\$ 2,533,844	\$ 181,677	7.7

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Notable Variances Explained

- The variance in Salaries & Wages reflects a fully staffed department in FY24 (vacancies in FY23 were accounted for in Professional Fees through a transfer of funds from Salaries & Wages). Additionally, the City has decided to fully fund the Development Engineer position in the Community Development department in FY 2024 (previously this position was split 70/30 between Community Development and Public Works). This variance also includes the requested 4.7% market adjust to salaries.
- The decrease in Professional Fees is related to filling all positions in-house thereby no longer requiring a budget for contracted services.
- The increase in Maintenance Contracts includes support hours for system set-up and training with the department's permit tracking software host.
- The decrease in Machinery & Equipment is related to the decision to budget for computer refresh as a capital expenses in the Information Services department beginning in FY 2024.

Economic Development General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
PERSONAL SERVICES & EMPLOYEE BENEFITS						
Salaries & Wages	\$ 70,624	\$ -	\$ -	\$ -	\$ -	-
Employee Benefits	18,361	-	-	-	-	-
TOTAL PERSONAL SERVICES & EMPLOYEE BENEFITS	\$ 88,986	\$ -	\$ -	\$ -	\$ -	-
PURCHASED/CONTRACTED SERVICES						
Professional Fees	\$ 5,690	\$ 2,950	\$ -	\$ -	\$ -	-
Rental Equipment & Vehicles	-	-	-	-	-	-
Communications	453	-	-	-	-	-
Advertising	-	-	-	-	-	-
Printing	966	-	-	-	-	-
Travel	-	-	-	-	-	-
Dues & Fees	5,075	7,500	-	-	-	-
Education & Training	-	895	-	-	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	\$ 12,184	\$ 11,345	\$ -	\$ -	\$ -	-
SUPPLIES						
General Supplies	\$ -	\$ 20	\$ -	\$ -	\$ -	-
Food & Meals	800	-	-	-	-	-
TOTAL SUPPLIES	\$ 800	\$ 20	\$ -	\$ -	\$ -	-
CAPITAL OUTLAYS						
Machinery & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL CAPITAL OUTLAYS	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL ECONOMIC DEVELOPMENT	\$ 101,970	\$ 11,365	\$ -	\$ -	\$ -	-

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Other Costs/Financing Uses General Fund Expenditures

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
OTHER COSTS						
Contingencies / Unallocated	\$ -	\$ -	\$ -	\$ 327,207	\$ 327,207	-
TOTAL OTHER COSTS	\$ -	\$ -	\$ -	\$ 327,207	\$ 327,207	-
OTHER FINANCING USES						
Interfund Transfers Out						
To Capital Projects Fund	\$ 13,655,033	\$ 21,852,185	\$ 12,840,456	\$ 7,954,963	\$ (4,885,493)	(38.0)
To Capital Grant Fund	-	-	6,000	-	(6,000)	(100.0)
To Revenue Bond Fund	1,650,026	1,650,526	1,649,025	1,650,400	1,375	0.1
To Special Events Fund	-	49,824	-	-	-	-
To Confiscated Assets Fund	-	-	180,000	-	(180,000)	(100.0)
TOTAL OTHER FINANCING USES	\$ 15,305,059	\$ 23,552,535	\$ 14,675,481	\$ 9,605,363	\$ (5,070,118)	(34.5)
TOTAL OTHER COSTS/FINANCING USES	\$ 15,305,059	\$ 23,552,535	\$ 14,675,481	\$ 9,932,570	\$ (4,742,911)	(32.3)

Notable Variances Explained

- The decrease in the transfer out to the Capital Projects Fund is being driven by reduced requests for operating funding in FY 2024 as fund balance beyond the City's required reserves was transferred to the Capital Projects Fund in FY 2023.

PROPOSED

Maintenance & Operating (M & O) Initiatives Summary

Initiative	FY 2024 Proposed	FY 2025 Impact	FY 2026 Impact	FY 2027 Impact	FY 2028 Impact
MULTI-DEPARTMENTAL					
Retiree Health Benefit	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Performance Management System	253,894	250,000	250,000	250,000	250,000
TOTAL MULTI-DEPARTMENTAL	\$ 453,894	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
MUNICIPAL COURT					
Court Administrative Assistant (IGA position)	\$ 29,200	\$ 30,368	\$ 31,582	\$ 32,845	\$ 34,158
TOTAL MUNICIPAL COURT	\$ 29,200	\$ 30,368	\$ 31,582	\$ 32,845	\$ 34,158
POLICE					
Community Outreach/School Liaison Officer (1 FTE)	\$ 111,008	\$ 96,676	\$ 100,543	\$ 104,565	\$ 108,748
Sergeants (2 FTEs)	269,320	242,549	252,251	262,341	272,834
Tethered Unmanned Aircraft System	36,245	3,300	3,300	3,300	3,300
TOTAL POLICE	\$ 416,573	\$ 342,525	\$ 356,094	\$ 370,206	\$ 384,882
PUBLIC WORKS					
Recycling and Solid Waste Management Plan	\$ 35,000	\$ -	\$ -	\$ -	\$ -
TOTAL PUBLIC WORKS	\$ 35,000	\$ -	\$ -	\$ -	\$ -
COMMUNITY DEVELOPMENT					
Software-Commercial Real Estate Availability	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
TOTAL COMMUNITY DEVELOPMENT	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
M & O INITIATIVES TOTAL	\$ 941,167	\$ 829,393	\$ 844,176	\$ 859,551	\$ 875,540

CITY OF MILTON
MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

Multi Departmental
Retiree Health Benefit

Supportive of which strategy from the Strategic Plan (required field)	Enter Funding Request by Account in the Area Below:			
Strategic Priority: Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST		
Strategic Action Item/Goal: Diverse, Engaged, Healthy Workforce				
Brief Description of New Program/Service or Improvement of Existing Service Level:	Salary	-		
<p>A committee comprised of team members across multiple department has been formed and assigned to the task of researching and evaluating options for a new retiree health benefit. Currently being vetted is a Retirement Health Savings (RHS) Program. This will allow our active employees to build assets through this tax-advantaged savings program to cover eligible medical expenses in retirement. It is administered as a health reimbursement account (HRA) and complies with these guidelines:</p> <p>*All contributions qualify as employer contributions, including employee contributions; *Assets are available for health expenses only; *Unused assets carry forward to subsequent years; *The plan reimburses only the participant, spouse, and dependents.</p> <p>What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).</p> <p>The driving motivation in implementing this type of benefit is to positively impact our ability to attract and retain the best, most qualified workforce. To gauge the effectiveness of the program, we will use several measurement tools: employee satisfaction (gathered via employee survey), retention rate (total number of employees who stayed for a measurement of time divided by the total number of employees at the start of that time frame), and selection ratio (the number of applicants relative to the number of people we hire).</p> <p>Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).</p> <p>There will be an annual cost for this program to the city. The services of an actuary is currently being procured to determine what this fiscal impact will be. The projections on this spreadsheet are placeholders until we receive the data from the actuary.</p>	Benefits	200,000		
	Professional Fees	-		
	Repairs & Maintenance	-		
	Communications	-		
	Advertising	-		
	Printing	-		
	Travel	-		
	Dues & Fees	-		
	Education & Training	-		
	Contract Labor	-		
	Maintenance Contract	-		
	General Supplies	-		
	Utilities	-		
	Gasoline/Diesel	-		
	Food/Meals	-		
	Uniforms	-		
	Machinery	-		
	Vehicles	-		
	Furniture/Fixtures	-		
	Computer Software	-		
Computer Hardware	-			
Other Equipment	-			
	-			
	-			
	-			
	-			
	TOTAL	200,000		
	Salary/Benefits	200,000		
	Maintenance & Operating	-		
Impact on Future Operating Budgets	FY 2025	FY 2026	FY 2027	FY 2028
Increases Operating Costs	200,000	200,000	200,000	200,000
Decreases Operating Costs	-	-	-	-
Additional Revenues	-	-	-	-
Other	-	-	-	-
Total Operating Impact	200,000	200,000	200,000	200,000

Notes:

CITY OF MILTON
MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

Municipal Court
Court Administrative Assistant

Supportive of which strategy from the Strategic Plan (required field)	Enter Funding Request by Account in the Area Below:	
Strategic Priority: Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST
Strategic Action Item/Goal: Safe and Secure Community		
Brief Description of New Program/Service or Improvement of Existing Service Level:	Salary	
	Benefits	-
	Professional Fees	29,200
	Repairs & Maintenance	-
	Communications	-
	Advertising	-
	Printing	-
	Travel	-
	Dues & Fees	-
	Education & Training	-
	Contract Labor	-
	Maintenance Contract	-
	General Supplies	-
	Utilities	-
	Gasoline/Diesel	-
	Food/Meals	-
	Uniforms	-
	Machinery	-
	Vehicles	-
	Furniture/Fixtures	-
	Computer Software	-
	Computer Hardware	-
	Other Equipment	-
		-
		-
What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).		
An additional employee would reduce the number of calls sent to Voicemail and emails not processed while court is in session. This would reduce the number of cases sent to Failure to Appear status that may have attempted to reschedule their case, but were unable to communicate that in a timely manner.		
Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).		
there will be a fiscal impact due to the employee's salary.		
	TOTAL	29,200
	Salary/Benefits	-
	Maintenance & Operating	29,200

Impact on Future Operating Budgets	FY 2025	FY 2026	FY 2027	FY 2028
Increases Operating Costs	30,368	31,582	32,845	34,158
Decreases Operating Costs	-	-	-	-
Additional Revenues	-	-	-	-
Other	-	-	-	-
Total Operating Impact	30,368	31,582	32,845	34,158

Notes:

CITY OF MILTON

MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

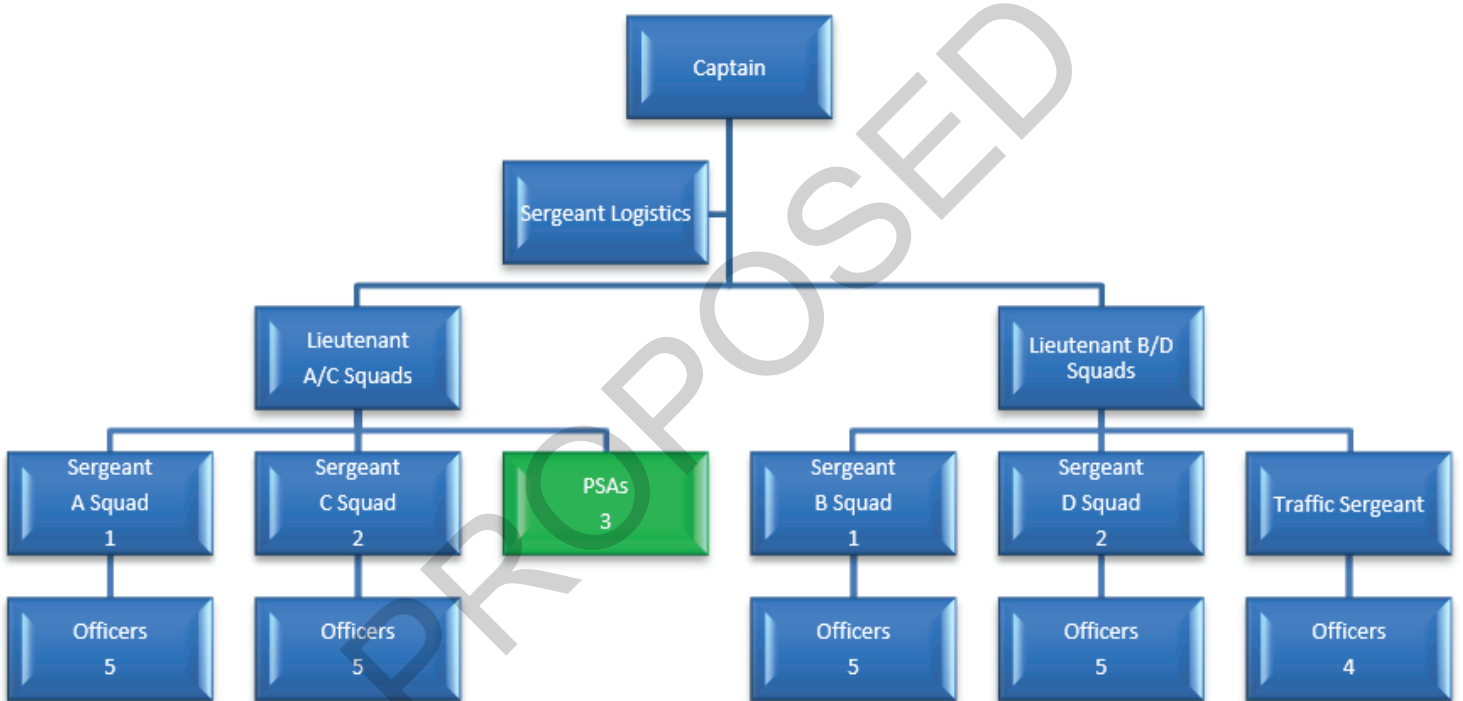
Police

Police Sergeant Positions (2)

Supportive of which strategy from the Strategic Plan (required field)		Enter Funding Request by Account in the Area Below:	
Strategic Priority:	Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST
Strategic Action Item/Goal:	Safe and Secure Community		
Brief Description of New Program/Service or Improvement of Existing Service Level:		Salary	155,480
This initiative is to promote two current officers to sergeant and backfill their positions. Allowing each shift to always have a supervisor without having to cover with overtime or by pulling the lieutenant to cover as the sole supervisor. Additionally, as the department continues to grow this would keep the supervisory span of control in line with industry standards. This increases ownership and improves mentoring with employees, allowing greater responsiveness with sergeants on serious calls. Per policy, a supervisor is required to respond to all forceable felonies, physical assaults, and serious injury crashes. See attached document		Benefits	77,740
		Professional Fees	500
What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).		Repairs & Maintenance	-
		Communications	17,200
Improved organizational efficiency, employee development and response and supervision to police services.		Advertising	-
		Printing	-
Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).		Travel	-
		Dues & Fees	-
Salary and benefits		Education & Training	-
		Contract Labor	-
Total Operating Impact		Maintenance Contract	-
		General Supplies	-
FY 2025		Utilities	-
		Gasoline/Diesel	-
FY 2026		Food/Meals	-
		Uniforms	5,000
FY 2027		Machinery	-
		Vehicles	140,000
FY 2028		Furniture/Fixtures	-
		Computer Software	-
Total Operating Impact		Computer Hardware	6,600
		Other Equipment	6,800
		TOTAL	409,320
		Salary/Benefits	233,220
		Maintenance & Operating	176,100

Notes:

Current Patrol Organizational Structure:



CITY OF MILTON

MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

Police

Tethered Unmanned Aircraft System (UAS)

Supportive of which strategy from the Strategic Plan (required field)		Enter Funding Request by Account in the Area Below:		
Strategic Priority:	Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST	
Strategic Action Item/Goal:	Critical Event Preparedness			
Brief Description of New Program/Service or Improvement of Existing Service Level:		Salary	-	
<p>The MPD requests to acquire a tethered UAS for the purpose of sustained deployment during critical events, search and rescue and large public gatherings. This acquisition would allow for unlimited flight time during regardless of weather conditions and enhance the ability of the MPD to monitor both critical and commercial events without FAA approval and pilot certification. This UAS can be flown with minimal training, set up and operational in less than one minute and can be flown and operated by anyone regardless of FAA regulations.</p> <p>What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).</p> <p>The measurements that can be utilized to gauge the performance will be based on number of deployments, success of deployments and situations the UAS can be utilized for.</p> <p>Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).</p> <p>Future impact will be solely related to storage of video clips in the Axon Air cloud based system. This may be declined after the second year of operation and video footage can be stored via other means in a secured cloud system.</p>		Benefits	-	
		Professional Fees	-	
		Repairs & Maintenance	-	
		Communications	-	
		Advertising	-	
		Printing	-	
		Travel	-	
		Dues & Fees	-	
		Education & Training	-	
		Contract Labor	-	
		Maintenance Contract	-	
		General Supplies	-	
		Utilities	-	
		Gasoline/Diesel	-	
		Food/Meals	-	
		Uniforms	-	
		Machinery	-	
Vehicles	-			
Furniture/Fixtures	-			
Computer Software	-			
Computer Hardware	-			
Other Equipment	36,245			
			-	
			-	
			-	
		TOTAL	36,245	
		Salary/Benefits	-	
		Maintenance & Operating	36,245	
Impact on Future Operating Budgets	FY 2025	FY 2026	FY 2027	FY 2028
Increases Operating Costs	3,300	3,300	3,300	3,300
Decreases Operating Costs	-	-	-	-
Additional Revenues	-	-	-	-
Other	-	-	-	-
Total Operating Impact	3,300	3,300	3,300	3,300

Notes:

* The cost of Axon Air (\$3,300) is included in the initial purchase cost of \$36,245 as is training and annual service and support. Annual service and support can be declined in years 2-5. The following link will provide specs and video demonstration of the capabilities of the FOTOKITE tethered thermal UAS: <https://fotokite.com/situational-awareness-system/>

CITY OF MILTON

MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

Public Works

Recycling and Solid Waste Management Plan

Supportive of which strategy from the Strategic Plan (required field)		Enter Funding Request by Account in the Area Below:		
Strategic Priority:	Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST	
Strategic Action Item/Goal:	Environmental Sustainability			
Brief Description of New Program/Service or Improvement of Existing Service Level:		Salary	-	
		Benefits	-	
The City's only existing Solid Waste Management Plan was adopted in 2009 and included a ten-year planning period of 2008-2018. An updated plan is intended to account for changes in population, landfill capacity, land use, and utilization and demand for recycling infrastructure; and should highlight residential solid waste collections. Consultant support is needed for data analysis related to utilization and demand. Additionally, funding for this initiative may include consultation from regional partnerships and recycling program expertise such as Live Thrive's CHaRM. This plan may also explore the feasibility of a compost, organic, and farm waste program.		Professional Fees	35,000	
		Repairs & Maintenance	-	
		Communications	-	
		Advertising	-	
		Printing	-	
		Travel	-	
		Dues & Fees	-	
		Education & Training	-	
What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).		Contract Labor	-	
		Maintenance Contract	-	
		General Supplies	-	
		Utilities	-	
Metrics and measurements should be obtained during the planning process and may include various aspects of municipal solid waste data. Performance measures that may be improved through this initiative include increased satisfaction rates of residential curbside trash services and an increased utilization of recycling services.		Gasoline/Diesel	-	
		Food/Meals	-	
		Uniforms	-	
		Machinery	-	
		Vehicles	-	
		Furniture/Fixtures	-	
		Computer Software	-	
		Computer Hardware	-	
		Other Equipment	-	
			-	
Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).			-	
None, this is a one-time consultant planning support professional service			-	
		TOTAL	35,000	
		Salary/Benefits	-	
		Maintenance & Operating	35,000	
Impact on Future Operating Budgets	FY 2025	FY 2026	FY 2027	FY 2028
Increases Operating Costs	-	-	-	-
Decreases Operating Costs	-	-	-	-
Additional Revenues	-	-	-	-
Other	-	-	-	-
Total Operating Impact	-	-	-	-

Notes:

CITY OF MILTON

MAINTENANCE & OPERATING INITIATIVE REQUEST FORM

Community Development

Software for Commercial Real Estate Availability

Supportive of which strategy from the Strategic Plan (required field)		Enter Funding Request by Account in the Area Below:		
Strategic Priority:	Sustainability and Resiliency	ACCOUNT DESCRIPTION	BUDGET REQUEST	
Strategic Action Item/Goal:	Effective Information Technology			
Brief Description of New Program/Service or Improvement of Existing Service Level:		Salary		
The software hosts commercial real estate listings that are beneficial for businesses looking to relocate to Milton. It has the capability to provide complete and accurate commercial real estate data such as information on available business spaces in the City. This feature will be integrated to our website as an essential platform for those who seek to open a business in Milton.		Benefits	-	
		Professional Fees		
What measurement will be used to gauge the performance of this new service/program or what current performance measure will be improved through the implementation of this initiative? (this can be a current performance measurement or the addition of a new measurement).		Repairs & Maintenance	-	
		Communications	-	
This tool provides accurate listings of commercial property data--information that vital in decision making and planning related to economic development. Economic engagement manager will use this data to promote and support economic development initiatives.		Advertising	-	
		Printing	-	
Explain any fiscal impact this initiative will have on future budgets and provide actual future year costs below. (example: utilities, maintenance contract costs).		Travel	-	
		Dues & Fees	-	
No fiscal impact known at this time until we have selected the software vendor.		Education & Training		
		Contract Labor	-	
No fiscal impact known at this time until we have selected the software vendor.		Maintenance Contract		
		General Supplies	-	
No fiscal impact known at this time until we have selected the software vendor.		Utilities	-	
		Gasoline/Diesel		
No fiscal impact known at this time until we have selected the software vendor.		Food/Meals		
		Uniforms	-	
No fiscal impact known at this time until we have selected the software vendor.		Machinery	-	
		Vehicles	-	
No fiscal impact known at this time until we have selected the software vendor.		Furniture/Fixtures	-	
		Computer Software	6,500	
No fiscal impact known at this time until we have selected the software vendor.		Computer Hardware	-	
		Other Equipment	-	
No fiscal impact known at this time until we have selected the software vendor.			-	
		TOTAL	6,500	
No fiscal impact known at this time until we have selected the software vendor.		Salary/Benefits	-	
		Maintenance & Operating	6,500	
Impact on Future Operating Budgets	FY 2025	FY 2026	FY 2027	FY 2028
Increases Operating Costs	6,500	6,500	6,500	6,500
Decreases Operating Costs	-	-	-	-
Additional Revenues	-	-	-	-
Other	-	-	-	-
Total Operating Impact	6,500	6,500	6,500	6,500

Notes:
If approved, we will seek 3 competitive bids to ensure we find the most qualified and experienced vendors in the industry at a fair price.

General Fund Continuing Operations Five-Year Projections

	FY 2024 Proposed Budget	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected
REVENUES					
Taxes					
Property Taxes	\$ 20,011,734	\$ 21,228,805	\$ 22,537,974	\$ 23,927,333	\$ 25,419,927
Sales & Use Taxes	13,970,956	14,390,077	14,821,772	15,266,418	15,724,403
Business & Other Taxes	4,434,520	4,538,469	4,645,176	4,727,183	4,810,739
Licenses & Permits	1,554,174	1,666,288	1,843,443	2,041,182	2,261,949
Intergovernmental Revenues	5,000	5,000	5,000	5,000	5,000
Charges for Services	524,274	553,503	569,423	583,826	729,123
Fines & Forfeitures	650,000	650,000	650,000	650,000	650,000
Investment Income	1,385,709	1,135,240	1,034,557	1,033,779	1,132,914
Contributions & Donations	-	-	-	-	-
Miscellaneous Revenue	241,298	260,005	268,673	273,281	278,040
<i>subtotal</i>	\$ 42,777,665	\$ 44,427,386	\$ 46,376,017	\$ 48,508,002	\$ 51,012,095
Other Financing Sources					
Proceeds From Sale Of Assets	\$ 20,600	\$ 21,218	\$ 121,855	\$ 50,000	\$ 50,000
Interfund Transfers In	45,500	45,500	-	-	-
<i>subtotal</i>	\$ 66,100	\$ 66,718	\$ 121,855	\$ 50,000	\$ 50,000
TOTAL REVENUES	\$ 42,843,765	\$ 44,494,104	\$ 46,497,871	\$ 48,558,002	\$ 51,062,095
EXPENDITURES (by Department)					
Mayor & Council	\$ 214,086	\$ 214,456	\$ 214,847	\$ 215,250	\$ 215,664
City Clerk	183,842	185,840	193,251	201,002	209,090
City Manager	944,431	962,656	1,025,444	1,047,274	1,115,386
Elections	50,106	4,470	42,901	4,336	45,035
General Administration	45,304	46,358	47,151	47,967	48,805
Finance	883,406	921,000	960,247	1,001,220	1,043,997
Legal	460,000	478,400	497,536	517,437	538,135
Information Services	1,975,091	1,949,788	2,135,110	2,115,277	2,197,971
Human Resources	598,092	558,557	588,463	579,597	600,665
Risk Management	359,154	378,520	397,161	413,047	429,569
General Government Buildings	311,653	310,659	321,015	331,738	341,690
Communications	486,091	531,414	518,272	540,998	558,553
Municipal Court	445,459	491,932	511,110	530,894	556,736
Police	7,317,722	7,791,331	8,103,214	8,438,933	8,863,555
Fire	9,541,035	11,398,572	11,618,372	12,103,929	12,381,501
Public Works	3,182,442	3,342,541	3,463,548	3,583,189	3,721,972
Parks & Recreation (Active)	2,021,150	2,374,409	2,806,611	2,941,171	2,936,249
Passive Parks/Greenspace	226,633	218,308	225,433	232,802	239,726
Community Development	2,533,844	2,699,233	2,817,034	2,940,466	3,067,857
Contingency	327,207	353,243	371,566	386,564	401,821
M&O Initiatives	941,167	465,894	669,894	869,894	1,069,894
<i>subtotal</i>	\$ 33,047,916	\$ 35,677,581	\$ 37,528,179	\$ 39,042,985	\$ 40,583,871
Other Financing Uses					
Interfund Transfers Out	\$ 9,605,363	\$ 8,613,641	\$ 8,596,166	\$ 8,982,732	\$ 9,831,427
<i>subtotal</i>	\$ 9,605,363	\$ 8,613,641	\$ 8,596,166	\$ 8,982,732	\$ 9,831,427
TOTAL EXPENDITURES	\$ 42,653,279	\$ 44,291,221	\$ 46,124,345	\$ 48,025,717	\$ 50,415,297
Total Revenues Over/(Under)					
Expenditures	\$ 190,486	\$ 202,883	\$ 373,527	\$ 532,285	\$ 646,798
Beginning Fund Balance	10,930,376	11,120,863	11,323,746	11,697,272	12,229,557
ENDING FUND BALANCE	\$ 11,120,863	\$ 11,323,746	\$ 11,697,272	\$ 12,229,557	\$ 12,876,355



SPECIAL REVENUE FUNDS

Special Events Fund Budget Summary

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Charges for Services	\$ 2,880	\$ 24,395	\$ 19,215	\$ 20,000	\$ 785	4.1
Investment Income	7	9	-	-	-	-
Contributions & Donations	492	4,253	7,500	6,500	(1,000)	(13.3)
Miscellaneous Revenue	-	625	2,500	2,500	-	-
<i>subtotal</i>	\$ 3,379	\$ 29,283	\$ 29,215	\$ 29,000	\$ (215)	(0.7)
Other Financing Sources						
Interfund Transfers In	\$ 36,168	\$ 105,671	\$ 65,000	\$ 67,000	2,000	3.1
<i>subtotal</i>	\$ 36,168	\$ 105,671	\$ 65,000	\$ 67,000	\$ 2,000	3.1
TOTAL REVENUES	\$ 39,547	\$ 134,953	\$ 94,215	\$ 96,000	\$ 1,785	1.9
EXPENDITURES (by Department)						
Community Outreach & Engagement	\$ 28,617	\$ 103,288	\$ 137,561	\$ 163,043	\$ 25,482	18.5
TOTAL EXPENDITURES	\$ 28,617	\$ 103,288	\$ 137,561	\$ 163,043	\$ 25,482	18.5
Total Revenues Over/(Under)						
Expenditures	\$ 10,930	\$ 31,665	\$ (43,346)	\$ (67,043)		
Beginning Fund Balance	67,794	78,724	110,389	67,043		
ENDING FUND BALANCE	\$ 78,724	\$ 110,389	\$ 67,043	\$ 0		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Special Events Fund Expenditures By Event

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
ARTISAN FARMER'S MARKET						
Professional Fees	\$ -	\$ 270	\$ 120	\$ 120	\$ -	-
Advertising	52	948	1,650	1,150	(500)	(30.3)
Printing	480	416	900	760	(140)	(15.6)
General Supplies	-	-	300	300	-	-
TOTAL ARTISAN FARMER'S MARKET	\$ 532	\$ 1,634	\$ 2,970	\$ 2,330	\$ (640)	(21.5)
CRABAPPLE FEST						
Professional Fees	\$ 5,058	\$ 20,634	\$ 15,075	\$ 22,000	\$ 6,925	45.9
Rental Land & Buildings	-	84	1,000	1,500	500	50.0
Rental Equipment & Vehicles	-	30,471	33,616	25,000	(8,616)	(25.6)
Advertising	1,230	20	850	2,000	1,150	135.3
Printing	-	1,668	59	2,500	2,441	4,137.3
General Supplies	468	3,354	2,850	2,850	-	-
Food & Meals	108	1,271	1,200	1,000	(200)	(16.7)
TOTAL CRABAPPLE FEST	\$ 6,863	\$ 57,502	\$ 54,650	\$ 56,850	\$ 2,200	4.0
CARVIN' IN CRABAPPLE						
Professional Fees	\$ 1,163	\$ 530	\$ 600	\$ 1,245	\$ 645	107.5
Rental Land & Buildings	-	-	-	60	60	-
Advertising	-	350	350	400	50	14.3
Printing	-	-	585	920	335	57.3
General Supplies	420	937	956	2,180	1,224	128.0
Food & Meals	-	782	1,112	1,500	388	34.9
TOTAL CARVIN' IN CRABAPPLE	\$ 1,584	\$ 2,599	\$ 3,603	\$ 6,305	\$ 2,702	75.0
VETERAN'S DAY						
Professional Fees	\$ 180	\$ 120	\$ 30	\$ 500	\$ 470	1,566.7
Rental Equipment & Vehicles	-	290	345	372	27	7.8
Advertising	700	1,157	625	750	125	20.0
Printing	-	-	-	820	820	-
General Supplies	-	25	206	300	94	45.6
Food & Meals	-	979	1,014	1,125	111	10.9
TOTAL VETERAN'S DAY	\$ 880	\$ 2,571	\$ 2,220	\$ 3,867	\$ 1,647	74.2
CHRISTMAS IN MILTON						
Professional Fees	\$ 655	\$ 1,550	\$ 3,315	\$ 4,130	\$ 815	24.6
Rental Land & Buildings	-	-	-	75	75	-
Rental Equipment & Vehicles	6,990	12,290	12,342	18,750	6,408	51.9
Advertising	-	406	350	800	450	128.6
Printing	-	480	441	1,400	959	217.5
General Supplies	410	1,095	1,774	2,050	276	15.6
Food & Meals	-	2,610	3,048	2,400	(648)	(21.3)
TOTAL CHRISTMAS IN MILTON	\$ 8,055	\$ 18,431	\$ 21,270	\$ 29,605	\$ 8,335	39.2
PANCAKE BREAKFAST WITH SANTA						
Professional Fees	\$ 560	\$ 570	\$ 825	\$ 600	\$ (225)	(27.3)
Rental Equipment & Vehicles	-	1,430	2,194	2,060	(134)	(6.1)
Advertising	350	350	350	400	50	14.3
Printing	-	622	441	800	359	81.4
General Supplies	-	632	555	560	5	0.9
Food & Meals	-	1,785	2,126	2,500	374	17.6
TOTAL PANCAKE BREAKFAST WITH SANTA	\$ 910	\$ 5,389	\$ 6,491	\$ 6,920	\$ 429	6.6
MAYOR'S RUN						
Professional Fees	\$ -	\$ -	\$ 450	\$ 180	\$ (270)	(60.0)
Rental Equipment & Vehicles	-	-	600	750	150	25.0
Advertising	-	-	550	400	(150)	(27.3)

Special Events Fund Expenditures By Event

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
Printing	-	-	1,300	1,400	100	7.7
Contract Labor	-	-	4,600	-	(4,600)	(100.0)
General Supplies	-	-	300	300	-	-
Food & Meals	-	-	375	450	75	20.0
TOTAL MAYOR'S RUN	\$ -	\$ -	\$ 8,175	\$ 3,480	\$ (4,695)	(57.4)
EARTH DAY						
Professional Fees	\$ -	\$ 1,610	\$ 2,135	\$ 2,020	\$ (115)	(5.4)
Advertising	-	-	50	400	350	700.0
Printing	-	644	660	760	100	15.2
General Supplies	-	109	636	500	(136)	(21.4)
Food & Meals	-	541	661	300	(361)	(54.6)
TOTAL EARTH DAY	\$ -	\$ 2,904	\$ 4,142	\$ 3,980	\$ (162)	(3.9)
SPRING EVENTS						
Professional Fees	\$ 720	\$ -	\$ 720	\$ 3,390	\$ 2,670	370.8
Rental Land & Buildings	-	-	548	-	(548)	(100.0)
Rental Equipment & Vehicles	-	-	-	500	500	-
Advertising	-	-	350	800	450	128.6
Printing	-	-	500	1,400	900	180.0
General Supplies	-	3,080	3,775	6,700	2,925	77.5
Food & Meals	-	706	300	850	550	183.3
TOTAL SPRING EVENTS	\$ 720	\$ 3,786	\$ 6,193	\$ 13,640	\$ 7,447	120.2
MEMORIAL DAY						
Professional Fees	\$ 330	\$ 610	\$ 1,690	\$ 2,240	\$ 550	32.5
Rental Equipment & Vehicles	-	-	4,975	5,750	775	15.6
Advertising	1,050	1,050	1,100	1,100	-	-
Printing	-	-	925	1,120	195	21.1
General Supplies	52	48	500	400	(100)	(20.0)
Food & Meals	-	618	375	400	25	6.7
TOTAL MEMORIAL DAY	\$ 1,732	\$ 2,326	\$ 9,565	\$ 11,010	\$ 1,445	15.1
SUMMER SERIES						
Professional Fees	\$ 760	\$ 570	\$ 1,730	\$ 2,900	\$ 1,170	67.6
Rental Equipment & Vehicles	-	310	1,197	2,050	853	71.3
Advertising	700	710	1,750	800	(950)	(54.3)
Printing	-	-	1,500	2,160	660	44.0
Contract Labor	-	1,245	1,100	-	(1,100)	(100.0)
General Supplies	777	620	3,600	3,300	(300)	(8.3)
Food & Meals	104	1,599	1,800	2,900	1,100	61.1
TOTAL SUMMER SERIES	\$ 2,341	\$ 5,054	\$ 12,677	\$ 14,110	\$ 1,433	11.3
VOLUNTEER APPRECIATION						
Professional Fees	\$ -	\$ 390	\$ 180	\$ 180	\$ -	-
Rental Equipment & Vehicles	-	-	240	420	180	75.0
Advertising	-	350	350	350	-	-
Printing	-	-	-	300	300	-
General Supplies	-	-	1,200	1,600	400	33.3
Food & Meals	-	-	2,100	2,100	-	-
TOTAL VOLUNTEER APPRECIATION	\$ -	\$ 740	\$ 4,070	\$ 4,950	\$ 880	21.6
OTHER EVENTS						
Professional Fees	\$ -	\$ -	\$ 720	\$ 2,826	\$ 2,106	292.5
Rental Equipment & Vehicles	-	-	90	-	(90)	(100.0)
Advertising	50	-	100	450	350	350.0
Printing	-	302	50	920	870	1,740.0
Contract Labor	4,949	-	-	-	-	-

Special Events Fund Expenditures By Event

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
General Supplies	-	50	500	1,200	700	140.0
Food & Meals	-	-	75	600	525	700.0
TOTAL OTHER EVENTS	\$ 4,999	\$ 352	\$ 1,535	\$ 5,996	\$ 4,461	290.6
TOTAL EXPENDITURES	\$ 28,617	\$ 103,288	\$ 137,561	\$ 163,043	\$ 25,482	18.5

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

PROPOSED

Confiscated Assets Fund Budget Summary

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Investment Income - Federal	\$ 9	\$ 8	\$ -	\$ -	\$ -	-
Investment Income - State	0	-	-	-	-	-
<i>subtotal</i>	\$ 10	\$ 8	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 10	\$ 8	\$ -	\$ -	\$ -	-
EXPENDITURES (by Department)						
Police - Federal	\$ 10,935	\$ 7,537	\$ 29,209	\$ -	\$ (29,209)	(100.0)
Police - State	1,299	-	-	-	-	-
TOTAL EXPENDITURES	\$ 12,234	\$ 7,537	\$ 29,209	\$ -	\$ (29,209)	(100.0)
Total Revenues Over/(Under)						
Expenditures	\$ (12,224)	\$ (7,529)	\$ (29,209)	\$ -		
Beginning Fund Balance	99,238	87,014	79,485	50,276		
ENDING FUND BALANCE	\$ 87,014	\$ 79,485	\$ 50,276	\$ 50,276		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

PROPOSED

E-911 Fund Budget Summary

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Charges for Services	\$ 1,138,456	\$ 1,045,001	\$ 1,200,000	\$ 1,200,000	\$ -	-
TOTAL REVENUES	\$ 1,138,456	\$ 1,045,001	\$ 1,200,000	\$ 1,200,000	\$ -	-
EXPENDITURES (by Department)						
Police	\$ 1,138,456	\$ 1,045,001	\$ 1,200,000	\$ 1,200,000	\$ -	-
TOTAL EXPENDITURES	\$ 1,138,456	\$ 1,045,001	\$ 1,200,000	\$ 1,200,000	\$ -	-
Total Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -		
Beginning Fund Balance	-	-	-	-		
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

PROPOSED

Operating Grant Fund Budget Summary

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Intergovernmental Revenues	\$ 1,651,603	\$ 160,988	\$ 51,143	\$ -	\$ (51,143)	(100.0)
Investment Income	46	3	-	-	-	-
TOTAL REVENUES	\$ 1,651,649	\$ 160,991	\$ 51,143	\$ -	\$ (51,143)	(100.0)
EXPENDITURES (by Department)						
Police	\$ 29,160	\$ 66,461	\$ 11,400	\$ -	\$ (11,400)	(100.0)
Interfund Transfers Out General Fund	1,651,649	-	103,479	-	(103,479)	(100.0)
TOTAL EXPENDITURES	\$ 1,680,809	\$ 66,461	\$ 114,879	\$ -	\$ (114,879)	(100.0)
Total Revenues Over/(Under) Expenditures	\$ (29,160)	\$ 94,530	\$ (63,736)	\$ -		
Beginning Fund Balance	-	(29,160)	65,370	1,634		
ENDING FUND BALANCE	\$ (29,160)	\$ 65,370	\$ 1,634	\$ 1,634		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

American Rescue Plan (ARP) Act Fund

	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Intergovernmental Revenues	\$ 7,391,612	\$ 10,952,003	\$ 1,423,348	\$ -	\$ (1,423,348)	(100.0)
Investment Income	176	34,888	160,000	50,000	(110,000)	(68.8)
TOTAL REVENUES	\$ 7,391,788	\$ 10,986,891	\$ 1,583,348	\$ 50,000	\$ (1,533,348)	(96.8)
EXPENDITURES (by Department)						
City Clerk	\$ -	\$ 1,367	\$ -	\$ -	\$ -	-
City Manager	-	1,810	-	-	-	-
Finance	-	5,871	-	-	-	-
Communications	-	646	-	-	-	-
Municipal Court	-	1,683	-	-	-	-
Police	-	220,210	-	-	-	-
Fire	-	356,151	-	-	-	-
Public Works	-	6,732	-	-	-	-
Parks & Recreation (Active)	-	3,742	-	-	-	-
Community Development	-	15,998	-	-	-	-
Interfund Transfers Out						
General Fund	-	10,053,427	1,000,000	245,064	(754,936)	(75.5)
Capital Projects Fund	-	284,365	423,348	-	(423,348)	(100.0)
TOTAL EXPENDITURES	\$ -	\$ 10,952,003	\$ 1,423,348	\$ 245,064	\$ (1,178,284)	(82.8)
Total Revenues Over/(Under)						
Expenditures	\$ 7,391,788	\$ 34,889	\$ 160,000	\$ (195,064)		
Fund Balance Restatement*		(7,391,612)				
Beginning Fund Balance	-	176	35,064	195,064		
ENDING FUND BALANCE	\$ 7,391,788	\$ 35,064	\$ 195,064	\$ (0)		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

Hotel/Motel Tax Fund Budget Summary

	FY 2021 Actuals	FY 2021 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget	\$ Variance	% Variance
REVENUES						
Sales & Use Taxes	\$ 36,168	\$ 55,847	\$ 65,000	\$ 67,000	\$ 2,000	3.1
TOTAL REVENUES	\$ 36,168	\$ 55,847	\$ 65,000	\$ 67,000	\$ 2,000	3.1
EXPENDITURES						
Interfund Transfers Out Special Events Fund	\$ 36,168	\$ 55,847	\$ 65,000	\$ 67,000	\$ 2,000	3.1
TOTAL EXPENDITURES	\$ 36,168	\$ 55,847	\$ 65,000	\$ 67,000	\$ 2,000	3.1
Total Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -		
Beginning Fund Balance	-	-	-	-		
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -		

Note: The FY 2023 Amended Budget reflects amendments pending approval of Mayor and Council.

PROPOSED



CAPITAL PROJECTS FUNDS

Capital Projects Funds Budget Summaries

CAPITAL PROJECTS FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 13,980,126	\$ 22,704,288	\$ 13,942,588	\$ 8,064,963
Expenditures	\$ 7,959,261	\$ 4,572,663	\$ 50,134,094	\$ 8,064,963
Total Revenues Over/(Under) Expenditures	\$ 6,020,866	\$ 18,131,624	\$ (36,191,506)	\$ -
Beginning Fund Balance	\$ 12,039,016	\$ 18,059,882	\$ 36,191,506	\$ (0)
ENDING FUND BALANCE	\$ 18,059,882	\$ 36,191,506	\$ (0)	\$ (0)

GREENSPACE BOND FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 1,658,904	\$ 1,667,320	\$ 1,869,083	\$ 1,770,125
Expenditures	\$ 1,714,768	\$ 1,712,681	\$ 6,922,585	\$ 1,846,431
Total Revenues Over/(Under) Expenditures	\$ (55,864)	\$ (45,361)	\$ (5,053,502)	\$ (76,306)
Beginning Fund Balance	\$ 5,247,816	\$ 5,191,952	\$ 5,146,590	\$ 93,088
ENDING FUND BALANCE	\$ 5,191,952	\$ 5,146,590	\$ 93,088	\$ 16,782

The Greenspace Bond Fund accounts for bond proceeds as well as the debt service due on the bond.

TSPLOST FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 8,362,609	\$ 8,544,393	\$ 14,551,046	\$ 8,923,200
Expenditures	\$ 5,595,602	\$ 3,218,496	\$ 40,313,376	\$ 9,030,837
Total Revenues Over/(Under) Expenditures	\$ 2,767,007	\$ 5,325,897	\$ (25,762,331)	\$ (107,637)
Beginning Fund Balance	\$ 17,777,064	\$ 20,544,071	\$ 25,869,968	\$ 107,637
ENDING FUND BALANCE	\$ 20,544,071	\$ 25,869,968	\$ 107,637	\$ 0

Capital Projects Funds Budget Summaries

CAPITAL GRANT FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 1,143,635	\$ 917,844	\$ 4,725,130	\$ 2,963,200
Expenditures	\$ 2,340,066	\$ 300,893	\$ 5,121,564	\$ 2,963,200
Total Revenues Over/(Under) Expenditures	\$ (1,196,431)	\$ 616,951	\$ (396,435)	\$ -
Beginning Fund Balance	\$ 975,930	\$ (220,502)	\$ 396,449	\$ 15
ENDING FUND BALANCE	\$ (220,502)	\$ 396,449	\$ 15	\$ 15

IMPACT FEES FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 1,648,162	\$ 971,450	\$ 738,400	\$ 878,000
Expenditures	\$ 8,544	\$ 3,154,541	\$ 2,403,045	\$ 878,000
Total Revenues Over/(Under) Expenditures	\$ 1,639,619	\$ (2,183,091)	\$ (1,664,645)	\$ -
Beginning Fund Balance	\$ 2,208,117	\$ 3,847,736	\$ 1,664,645	\$ -
ENDING FUND BALANCE	\$ 3,847,736	\$ 1,664,645	\$ -	\$ -

REVENUE BOND FUND				
	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Amended Budget	FY 2024 Proposed Budget
Revenues	\$ 1,650,498	\$ 1,673,041	\$ 1,729,025	\$ 1,650,400
Expenditures	\$ 1,962,956	\$ 2,631,385	\$ 4,442,919	\$ 1,650,400
Total Revenues Over/(Under) Expenditures	\$ (312,458)	\$ (958,343)	\$ (2,713,894)	\$ -
Beginning Fund Balance	\$ 3,984,697	\$ 3,672,238	\$ 2,713,895	\$ 1
ENDING FUND BALANCE	\$ 3,672,238	\$ 2,713,895	\$ 1	\$ 1

The Revenue Bond Fund accounts for bond proceeds as well as the debt service due on the bond.

**Capital Improvement Plan
FY2024-FY2030 Funding Requests By Department/Project
All Funding Sources**

DEPARTMENT	PROJECT	Estimated Project Cost	Previously Allocated (All Sources)	Available Balance (All Sources)*	FY24-FY30 Requests By Funding Source				Unfunded Amount / (Over)
					FY24-FY30 Operating Transfers	FY24-FY30 TSPLOST Funding	FY24-FY30 Impact Fees	FY24-FY30 Other Funding Sources	
FINANCE									
	Software Upgrades	\$ 163,640	\$ 62,315	\$ 61,665	\$ 101,325	\$ -	\$ -	\$ -	\$ -
TOTAL FINANCE		\$ 163,640	\$ 62,315	\$ 61,665	\$ 101,325	\$ -	\$ -	\$ -	\$ -
INFORMATION SERVICES									
	Server and Storage Hardware Refresh	\$ -	\$ 636,113	\$ 21,703	\$ 430,853	\$ -	\$ -	\$ -	\$ -
	Citywide Network Hardware Refresh	-	-	-	701,461	-	-	-	-
	PC LifeCycle Replacements (Public Safety)	-	-	-	583,364	-	-	-	-
	PC LifeCycle Replacements (Non Public Safety)	-	-	-	482,996	-	-	430,853	-
TOTAL INFORMATION SERVICES		\$ -	\$ 636,113	\$ 21,703	\$ 2,198,674	\$ -	\$ -	\$ 430,853	\$ -
GENERAL GOVERNMENT BUILDINGS									
	City Hall Parking	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Public Safety Complex Gate	65,000	65,000	65,000	-	-	-	-	-
	Generators	91,818	91,818	35,556	-	-	-	-	0
TOTAL GENERAL GOVERNMENT BUILDINGS		\$ 216,818	\$ 216,818	\$ 160,556	\$ -	\$ -	\$ -	\$ -	\$ 0
POLICE									
	Vehicle Replacement Reserve	\$ -	\$ 2,481,144	\$ 63,449	\$ 1,837,220	\$ -	\$ -	\$ -	\$ -
	Software Upgrades	247,869	247,869	247,869	-	-	-	-	-
TOTAL POLICE		\$ 247,869	\$ 2,729,013	\$ 311,318	\$ 1,837,220	\$ -	\$ -	\$ -	\$ -
FIRE									
	Station 42 Replacement	\$ 5,156,936	\$ 5,084,436	\$ 0	\$ -	\$ -	\$ 72,500	\$ -	\$ 0
	Apparatus/Vehicle Replacement	-	7,138,495	1,167,878	3,500,000	-	435,000	-	-
	Advanced Life Support	-	453,725	136,140	350,000	-	-	-	-
	West Side Fire Station (Station 45)	4,880,000	4,880,000	4,867,800	-	-	-	-	-
TOTAL FIRE		\$ 10,036,936	\$ 17,556,656	\$ 6,171,819	\$ 3,850,000	\$ -	\$ 507,500	\$ -	\$ 0
PUBLIC WORKS									
	Gravel Roads Maintenance	\$ -	\$ 1,733,525	\$ 725,455	\$ 2,256,974	\$ -	\$ -	\$ -	\$ -
	Repair Major Stormwater Structures	-	2,521,795	625,903	1,925,000	-	-	-	-
	Pavement Management	-	26,074,183	4,632,325	16,240,300	4,000,000	-	3,850,000	-
	Public Works Yard Improvements	858,156	858,156	226,436	-	-	-	-	0
	Traffic Calming	-	3,103,748	1,427,856	-	-	-	-	-
	Bridge Replacement Program	-	2,347,809	866,287	1,200,000	-	-	-	-
	Sidewalk & Trail Construction & Repair	-	2,062,718	941,042	700,000	-	-	-	-
	Slope Landscaping at Thomas Byrd House	100,000	100,000	45,570	-	-	-	-	-
	Crabapple SE Connector	2,000,000	150,000	130,005	-	-	705,000	-	1,145,000
	Crabapple Pedestrian Enhancements	1,049,200	1,049,200	379,867	-	-	-	-	-
	Vehicle Replacement Reserve	-	560,097	177,066	140,000	-	-	-	-
	Connected School Beacons	20,000	20,000	20,000	-	-	-	-	-
	Trail Connection to Big Creek Greenway	9,584,000	5,930,000	4,626,446	-	730,800	-	2,923,200	-
	TSPLOST I Program Management	750,000	750,000	26,380	-	-	-	-	-
	SR140 @ Green MIL-009	1,060,000	1,060,000	947,300	-	-	-	-	-
	Hopewell @ Bethany MIL-001	4,147,350	4,147,350	1	-	-	-	-	-
	Freemanville @ Birmingham MIL-004	1,990,000	1,990,000	73,900	-	-	-	-	-
	Birmingham Middle Bridge MIL-012	2,803,458	2,803,458	2,593,286	-	-	-	-	-
	Morris Road Widening MIL-031	12,418,286	12,353,286	10,320,144	-	-	65,000	-	-
	Freemanville @ Redd MIL-010	1,020,000	1,020,000	772,000	-	-	-	-	-
	Bethany @ Providence MIL-002	2,200,000	2,200,000	1,930,240	-	-	-	-	-
	Mayfield Road Sidewalks	1,000,000	1,000,000	2,572	-	-	-	-	-

**Capital Improvement Plan
FY2024-FY2030 Funding Requests By Department/Project
All Funding Sources**

DEPARTMENT	PROJECT	Estimated Project Cost	Previously Allocated (All Sources)	Available Balance (All Sources)*	FY24-FY30 Requests By Funding Source				Unfunded Amount / (Over)
					FY24-FY30 Operating Transfers	FY24-FY30 TSPLOST Funding	FY24-FY30 Impact Fees	FY24-FY30 Other Funding Sources	
	Bethany Bend Pedestrian Crossing TS2-2210	200,000	200,000	181,690	-	-	-	-	-
	SR 372 Rapid Rectangular Flashing Beacons TS2-2310	220,450	220,450	200,000	-	-	-	-	-
	Cox Road Intersection Improvement TS2-2311	6,000,000	5,250,000	5,101,400	-	-	-	750,000	-
	Webb at Cogburn TS2-2312	600,000	600,000	550,320	-	-	-	-	-
	Milton Comprehensive Transportation Plan TS2-2313	280,000	280,000	55	-	-	-	-	-
	Bridge Maintenance TS2-2314	1,150,000	50,000	500	-	1,100,000	-	-	-
	Guardrail Improvements TS2-2315	700,000	700,000	656,120	-	-	-	-	-
	Bethany Bend Mini Roundabout TS2-2316	550,000	550,000	500,585	-	-	-	-	-
	Deerfield Area Sidewalks TS2-2317	500,000	500,000	500,000	-	-	-	-	-
	Dinsmore Connection TS2-2320	300,000	40,000	40,000	-	260,000	-	-	-
	TSPLOST II Program Management	-	-	-	-	21,916,837	-	-	-
TOTAL PUBLIC WORKS		\$ 51,500,900	\$ 82,225,775	\$ 39,220,750	\$ 22,462,274	\$ 28,007,637	\$ 770,000	\$ 7,523,200	\$ 1,145,000
PARKS & RECREATION (ACTIVE)									
	Park Land Acquisition	\$ -	\$ 7,265,939	\$ 230,131	\$ -	\$ -	\$ 4,550,000	\$ -	\$ -
	Vehicle Replacement Reserve	-	92,121	32,999	70,000	-	-	-	-
	Providence Park	6,595,297	3,284,584	2,029,287	2,850,000	-	-	-	460,713
	Bell Memorial Park (Turf Field Replacement)	2,750,000	710,000	710,000	2,040,000	-	-	-	-
	Cox Road	2,027,137	2,027,137	483,310	-	-	-	-	(0)
	Milton City Park and Preserve Facility Imp	3,727,993	1,945,000	802,007	1,282,993	-	-	500,000	0
	New Active Athletic Complex	14,550,000	14,558,532	14,558,532	-	-	-	-	(8,532)
	Indoor Community Center	13,000,000	1,000,000	1,000,000	8,200,000	-	-	-	3,800,000
TOTAL PARKS & RECREATION (ACTIVE)		\$ 42,650,427	\$ 30,883,312	\$ 19,846,265	\$ 14,442,993	\$ -	\$ 4,550,000	\$ 500,000	\$ 4,252,182
PASSIVE PARKS/GREENSPACE									
	Land Conservation	\$ -	\$ 26,362,549	\$ 5,199,904	\$ -	\$ -	\$ -	\$ -	\$ -
	Site Improvements	-	1,220,000	1,112,699	-	-	-	-	-
	Birmingham Park	1,500,000	931,250	777,788	568,750	-	-	-	-
	Mayfield Farm Park	90,000	90,000	90,000	-	-	-	-	-
	Mayfield Road Stormwater Facility	-	80,637	80,637	-	-	-	-	-
	Milton City Park and Preserve Passive Imp	6,120,000	1,766,938	771,803	1,017,812	-	-	3,335,250	-
	Lackey Road	65,000	65,000	20,000	-	-	-	-	-
TOTAL PASSIVE PARKS/GREENSPACE		\$ 7,775,000	\$ 30,516,374	\$ 8,052,832	\$ 1,586,562	\$ -	\$ -	\$ 3,335,250	\$ -
COMMUNITY DEVELOPMENT									
	Tree Recompense	\$ -	\$ 377,535	\$ 37,968	\$ -	\$ -	\$ -	\$ -	\$ -
	Gateway/Wayfinding Signage & Historic Markers	-	593,313	343,970	175,000	-	-	-	-
	Unified Development Code	195,000	195,000	-	-	-	-	-	-
	Arnold Mill Small Area Plan	125,000	125,000	125,000	-	-	-	-	-
	Winward & Hwy 9 LCI Update	60,000	60,000	60,000	-	-	-	-	-
	Code Enforcement Siftware	100,000	100,000	100,000	-	-	-	-	-
	Equestrian Zoning	85,000	85,000	50,000	-	-	-	-	-
	Impact Fees CIE/Methodology Updates	-	127,675	63,132	-	-	150,000	-	-
	Vehicle Replacement Reserve	-	237,622	13,728	232,554	-	-	-	-
TOTAL COMMUNITY DEVELOPMENT		\$ 565,000	\$ 1,901,144	\$ 793,798	\$ 407,554	\$ -	\$ 150,000	\$ -	\$ -
TOTAL CAPITAL IMPROVEMENT PLAN		\$ 113,156,591	\$ 166,727,520	\$ 74,640,706	\$ 46,886,602	\$ 28,007,637	\$ 5,977,500	\$ 11,789,303	\$ 5,397,182

* The available balance includes all encumbrances to-date.

Capital Improvement Plan
FY2024-FY2030 Funding Requests By Department/Project
Operating Transfers (Pay-As-You-Go) Funding

DEPARTMENT	PROJECT	Available Balance (All Sources)*	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
FINANCE									
	Software Upgrades	\$ 61,665	\$ 101,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FINANCE		\$ 61,665	\$ 101,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
INFORMATION SERVICES									
	Server and Storage Hardware Refresh	\$ 21,703	\$ 105,000	\$ 109,200	\$ 40,000	\$ 41,600	\$ 43,264	\$ 44,995	\$ 46,794
	Citywide Network Hardware Refresh	-	203,883	94,053	98,293	76,303	75,714	76,304	76,911
	PC LifeCycle Replacements (Public Safety)	-	165,787	93,739	59,756	62,009	64,349	67,565	70,159
	PC LifeCycle Replacements (Non Public Safety)	-	145,313	62,441	51,801	53,001	54,681	57,775	57,984
TOTAL INFORMATION SERVICES		\$ 21,703	\$ 619,983	\$ 359,433	\$ 249,850	\$ 232,913	\$ 238,008	\$ 246,638	\$ 251,848
POLICE									
	Vehicle Replacement Reserve	\$ 247,869	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460
TOTAL POLICE		\$ 247,869	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460	\$ 262,460
FIRE									
	Apparatus/Vehicle Replacement	\$ 1,167,878	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	Advanced Life Support	136,140	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL FIRE		\$ 1,304,019	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
PUBLIC WORKS									
	Gravel Roads Maintenance	\$ 725,455	\$ 292,771	\$ 302,140	\$ 311,808	\$ 321,786	\$ 332,083	\$ 342,710	\$ 353,677
	Repair Major Stormwater Structures	625,903	275,000	275,000	275,000	275,000	275,000	275,000	275,000
	Pavement Management	4,632,325	2,020,300	2,020,000	2,020,000	2,020,000	2,720,000	2,720,000	2,720,000
	Bridget Replacement Program	866,287	-	-	-	300,000	300,000	300,000	300,000
	Sidewalk & Trail Construction & Repair	941,042	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Vehicle Replacement Reserve	177,066	20,000	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL PUBLIC WORKS		\$ 7,968,077	\$ 2,708,071	\$ 2,717,140	\$ 2,726,808	\$ 3,036,786	\$ 3,747,083	\$ 3,757,710	\$ 3,768,677
PARKS & RECREATION (ACTIVE)									
	Vehicle Replacement Reserve	\$ 32,999	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Providence Park	2,029,287	350,000	350,000	350,000	450,000	450,000	450,000	450,000
	Bell Memorial Park (Turf Field Replacement)	710,000	510,000	510,000	510,000	510,000	-	-	-
	Milton City Park and Preserve Facility Imp	802,007	350,000	350,000	300,000	282,993	-	-	-
	Indoor Community Center	1,000,000	1,300,000	700,000	1,100,000	1,100,000	2,000,000	1,000,000	1,000,000
TOTAL PARKS & RECREATION (ACTIVE)		\$ 4,574,293	\$ 2,520,000	\$ 1,920,000	\$ 2,270,000	\$ 2,352,993	\$ 2,460,000	\$ 1,460,000	\$ 1,460,000
PASSIVE PARKS/GREENSPACE									
	Birmingham Park	\$ 777,788	\$ 300,000	\$ 268,750	\$ -	\$ -	\$ -	\$ -	\$ -
	Milton City Park and Preserve Passive Park Impr	771,803	200,000	200,000	200,000	200,000	200,000	17,812	-
TOTAL PASSIVE PARKS/GREENSPACE		\$ 1,549,591	\$ 500,000	\$ 468,750	\$ 200,000	\$ 200,000	\$ 200,000	\$ 17,812	\$ -
COMMUNITY DEVELOPMENT									
	Gateway/Wayfinding Signage & Historic Markers	\$ 343,970	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
	Vehicle Replacement Reserve	13,728	33,222	33,222	33,222	33,222	33,222	33,222	33,222
TOTAL COMMUNITY DEVELOPMENT		\$ 357,698	\$ 58,222	\$ 58,222	\$ 58,222	\$ 58,222	\$ 58,222	\$ 58,222	\$ 58,222
TOTAL CAPITAL IMPROVEMENT PLAN		\$ 16,084,915	\$ 7,320,061	\$ 6,336,005	\$ 6,317,340	\$ 6,693,374	\$ 7,515,773	\$ 6,352,842	\$ 6,351,207

* The available balance includes all encumbrances to-date.

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Financial Software Upgrades	Estimated Project Cost:	\$163,640
		Estimated Completion:	2024-2025

DEPARTMENT: Finance **Account #:** 300-1510-542401000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Long-term Financial Stability **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Upgrade to City ERP system to allow for improved performance, paperless transactions and workflow approvals. This system should integrate with the City's current approved document management system or provide the same or better document management system that works with the new ERP system.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	163,640
Total Project Cost:	163,640

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	650

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	61,665

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	61,665

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests								Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030			
Operating Budget	62,315	101,325	-	-	-	-	-	-	-	163,640	
Debt Financing	-	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	-	
ARPA Funding	-	-	-	-	-	-	-	-	-	-	
Funding Source Total:	62,315	101,325	-	-	-	-	-	-	-	163,640	

IMPACT ON OPERATING BUDGET:	A new ERP system will increase the annual maintenance budget for software by approximately \$31,000.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	30,698
		Other	-
Revenues			
		-	
Total:		30,698	

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Server and Storage Hardware Refresh	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Information Services **Account #:** 300-1535-542402000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Effective Information Technology **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project is the lifecycle replacement for the City's on-premise server and storage systems at City Hall and the Public Safety Complex.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	599,299

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	36,815

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	21,703

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	636,113	105,000	109,200	40,000	41,600	43,264	44,995	46,794	1,066,966	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	636,113	105,000	109,200	40,000	41,600	43,264	44,995	46,794	1,066,966	-

IMPACT ON OPERATING BUDGET:	This includes 3 year warranties, City will have to add years 4-6 after initial 3 year term. Expected cost is 6,000 per year.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	6,000
Revenues			
		-	
Total:		6,000	

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Citywide Network Hardware Refresh	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Information Services **Account #:** 300-1535-542402001

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Effective Information Technology **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Upgrade of the network hardware within the City of Milton. Locations will included are: 1. Fire Station 41- \$10,000 (FY 2023-24) single year spend (cycle for funding starts over in 2030) 2. Fire Station 43- \$20,000 (FY 2023-24) single year spend (cycle for funding starts over in 2030) 3. City Hall- \$90,000 (FY 2024) single year spend (cycle for funding starts over in 2030) 4. Public Safety Complex- \$178,000 (27-28) or 32,500/year over 4 years 5. Fire Station 42- \$22,320 (2030) 3,200/year over 5 years 6. Fire Station 45 (new construction)- \$15,000 single year (unknown start date)
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	-

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	203,883	94,053	98,293	76,303	75,714	76,304	76,911	701,461	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	203,883	94,053	98,293	76,303	75,714	76,304	76,911	701,461	

IMPACT ON OPERATING BUDGET:	None. Annual Smartnet renewals will either stay the same or decrease.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

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CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	PC LifeCycle Replacements (Public Safety)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Information Services **Account #:** 300-1535-542402002

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Long-term Financial Stability **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The request is for the standard replacement of Public Safety departments (Fire and Police) tablets and laptops. This includes all current Public Safety units and does not include estimates for new employees. Below are the define replacement cycles for laptops, desktops, and tablets based Information Services defined PC LifeCycle Policy.</p> <ol style="list-style-type: none"> 1. Laptops (Non-Public Safety)= 3 Years 2. Desktops (Non-Public Safety/Public Safety)= 4 Years 3. Laptops (Public Safety)= 4 Years 4. Tablets (Non-Public Safety)= 3 Years 5. Tablets (Public Safety)= 4 Years <p>Based on user specific requirements some computers/tablets may be upgraded earlier depending on needs of the users. **Note: The police department was initially going to replace tablets/laptops on a 5 year cycle with the vehicles, but there are concerns with the cost of extended warranties and limited support by the 5 year. The estimated cost does not include new docks or mounts for vehicles, which could be included in the cost of the new vehicles as long as mounts match the tablet/laptops IS purchases.**</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

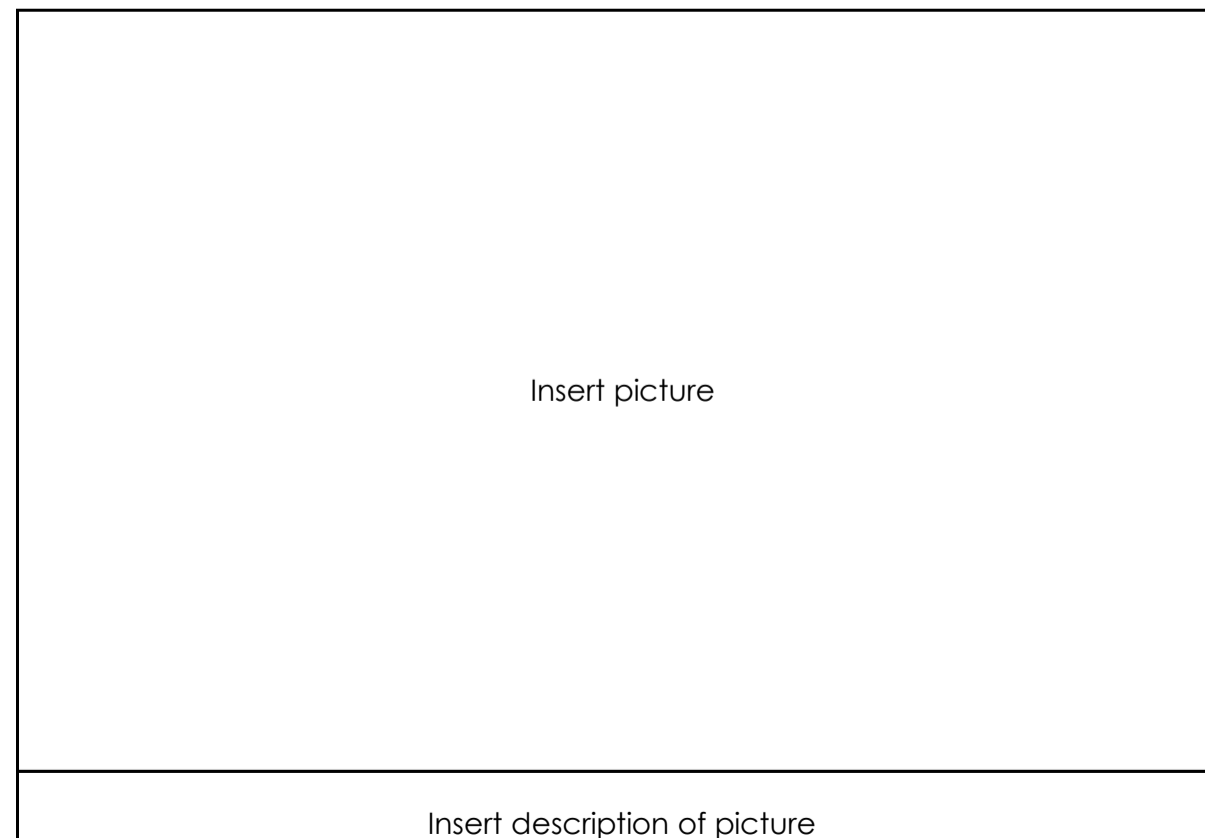
ACTUAL EXPENDITURES TO DATE:	
Cap Proj	-
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Cap Proj	-
Rollover at FYE 23	-

AVAILABLE BALANCE:	
Cap Proj	-
Rollover less current encumbrances at FYE 23	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	165,787	93,739	59,756	62,009	64,349	67,565	70,159	583,364	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	165,787	93,739	59,756	62,009	64,349	67,565	70,159	583,364	-

IMPACT ON OPERATING BUDGET:	Are bundled in hardware cost, but for 4 units there will need to be funds budgeted in operating to cover an extra year since those units were purchased in FY 2023 and we will extend them out to 2028 1 year past the planned replacement cycle. That will allow IS to put all Fire units on the same replacement cycle which decreases management complexity.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	5,400
		Other	-
		Revenues	-
		Total:	5,400



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	PC LifeCycle Replacements (Non Public Safety)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Information Services

Account #: 300-1535-542402003

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Long-term Financial Stability

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The request is for the standard replacement of laptops and desktops for all departments. This includes all current Public Safety non-ruggedized units and does not include estimates for new employees. Below are the define replacement cycles for laptops, desktops, and tablets based Information Services defined PC LifeCycle Policy.</p> <ol style="list-style-type: none"> 1. Laptops (Non-Public Safety)= 3 Years 2. Desktops (Non-Public Safety/Public Safety)= 4 Years 3. Laptops (Public Safety)= 4 Years 4. Tablets (Non-Public Safety)= 3 Years 5. Tablets (Public Safety)= 4 Years <p>Based on user specific requirements some computers/tablets may be upgraded earlier depending on needs of the users. **Note: The cost giving does not include the replacement of monitor, which IT will budget for separately in operating. The cost of **</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

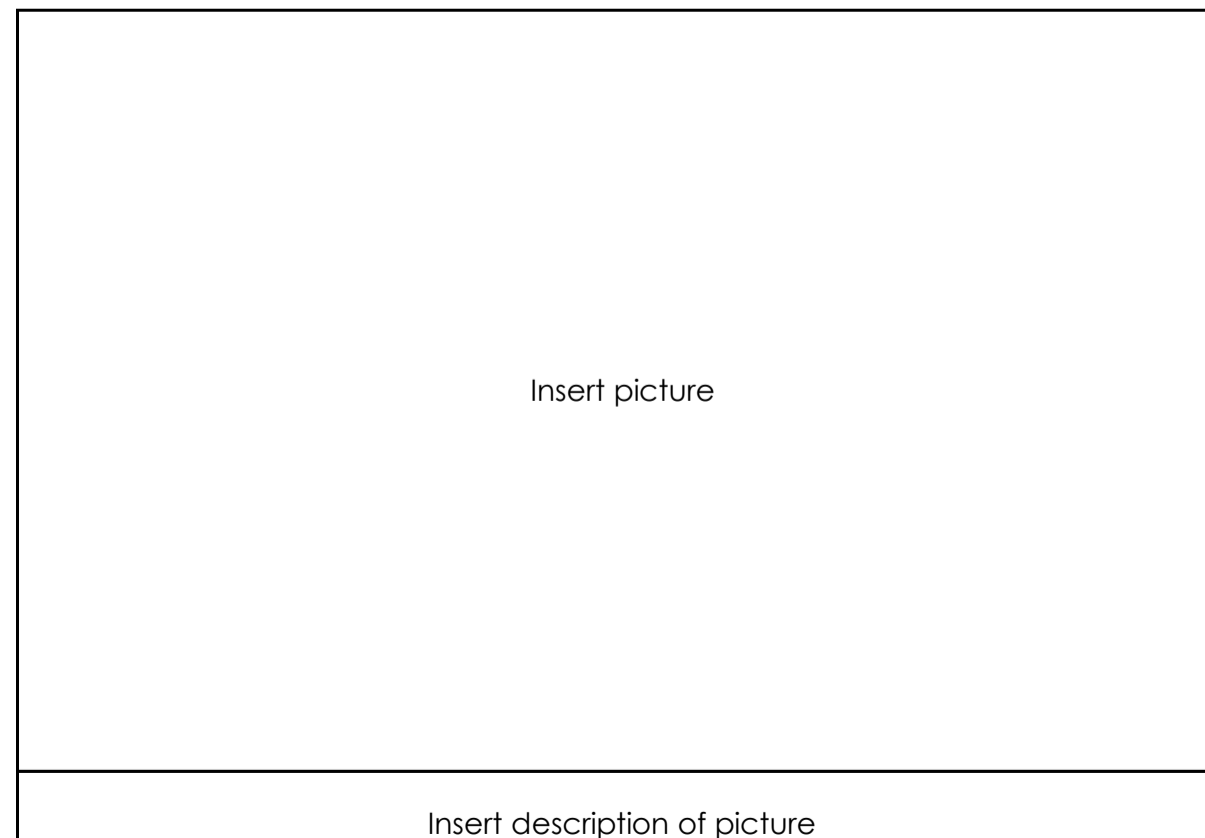
ACTUAL EXPENDITURES TO DATE:	
Cap Proj	-
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Cap Proj	-
Rollover at FYE 23	-

AVAILABLE BALANCE:	
Cap Proj	-
Rollover less current encumbrances at FYE 23	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	145,313	62,441	51,801	53,001	54,681	57,775	57,984	482,996	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	145,313	62,441	51,801	53,001	54,681	57,775	57,984	482,996	-

IMPACT ON OPERATING BUDGET:	3 year warranty cost is paid on initial purchase. IT may purchase an extended warranty for critical desktop computers as needed.	Estimated Annual Impact:																
		<table border="1"> <tr> <td colspan="2">Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Other</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> <td></td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> <td></td> </tr> </table>	Expenditures			Personnel	-		Maintenance	-		Other	-		Revenues	-		Total:
Expenditures																		
Personnel	-																	
Maintenance	-																	
Other	-																	
Revenues	-																	
Total:	-																	



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	City Hall Parking	Estimated Project Cost:	\$60,000
		Estimated Completion:	2024

DEPARTMENT: General Government Buildings

Account #: 300-1565-541200001

STRATEGIC PLAN STRATEGY: Public Land and Resources

STRATEGIC ACTION ITEM: Mobility and Connectivity

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The goal of this project is to gain twenty parking spaces by moving curb, adding pavement, changing markings where spaces are spread out or there is already pavement. An added component of the project will be crack sealing and HA5 pavement preservation treatment on the existing asphalt parking lot. This is the next recommended pavement treatment to extend the life of the parking lot and will allow remarking of the existing lines where there are proposed shifts in the marked spaces. The parking lot expansion will also include funding from stormwater and pavement management for applicable portions of the project.</p> <p>On-street parking along Lecomma Trace along with a sidewalk connection could be added as a future phase and possibly a complete street project covered by TSPLOST funding.</p>
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	40,000
Land Acquisition	-
Fleet Acquisition	-
Other	20,000
Total Project Cost:	60,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	60,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	60,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	60,000	-	-	-	-	-	-	-	60,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	60,000	-	-	-	-	-	-	-	60,000	-

IMPACT ON OPERATING BUDGET:	There is no immediate impact to operating budget. There will be more pavement to upkeep the parking lot painting, and future replacement of the asphalt at the end of the lifespan of the material.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Public Safety Complex Gate	Estimated Project Cost:	\$65,000
		Estimated Completion:	Dec-23

DEPARTMENT: General Govt Building

Account #: 300-1565-541300100

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Safe and Secure Community

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This is the final phase to securing the employee parking lot at the Public Safety Complex. The fence was installed earlier in the year and this final installation is for the automatic controlled access gate to the parking lot.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	65,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	65,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 22	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 22	65,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 22	65,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	65,000	-	-	-	-	-	-	-	65,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	65,000	-	-	-	-	-	-	-	65,000	-

IMPACT ON OPERATING BUDGET:	There will be minimal maintenance costs for repairs and maintenance.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Public Safety Complex Gate

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Generators	Estimated Project Cost:	\$92,000
		Estimated Completion:	2023

DEPARTMENT: Public Works

Account #: 300-1565-542500000

STRATEGIC PLAN STRATEGY: Strategic, Efficient & Engaged Government

STRATEGIC ACTION ITEM: Facility Operations

Recurring/Non-Recurring: Non-recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Natural gas powered generator as limited back up power for City Hall in the event of a large scale power outage. Estimate includes the cost of the generator and electrical work for connectivity and landscaping around generator unit. Project also includes portable gas powered generator for the Public Works building for emergency backup of that facility with electrical work for connectivity.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	82,000
Other	9,818
Total Project Cost:	91,818

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	49,462

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	42,356

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	35,556

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	91,818	-	-	-	-	-	-	-	91,818	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	91,818	-	-	-	-	-	-	-	91,818	0

IMPACT ON OPERATING BUDGET:	Annual maintenance will be minimal.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Vehicle Replacement Reserve (Police)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Police **Account #:** 300-3210-542202000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Engage in Proactive Planning **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This will cover costs of replacement vehicles in the Police Department.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	2,203,237

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	277,907

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	63,449

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	2,373,546	262,460	262,460	262,460	262,460	262,460	262,460	262,460	4,210,766	
Debt Financing	-	-	-	-	-	-	-	-	-	
HIDTA	3,750	-	-	-	-	-	-	-	3,750	
Insurance Proceeds	103,848	-	-	-	-	-	-	-	103,848	
Funding Source Total:	2,481,144	262,460	262,460	262,460	262,460	262,460	262,460	262,460	4,318,364	-

IMPACT ON OPERATING BUDGET:	The impact will involve general vehicle maintenance, insurance, and fuel.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">3,000</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">3,000</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	3,000	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	3,000											
Other	-											
Revenues	-											
Total:	3,000											



Police Vehicle

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Software Upgrades	Estimated Project Cost:	\$247,869
		Estimated Completion:	2023

DEPARTMENT: Police **Account #:** 300-3210-542401000

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Safe and Secure Community **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	247,869
Total Project Cost:	247,869

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	247,869

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 247,869

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	247,869	-	-	-	-	-	-	-	247,869	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	247,869	-	-	-	-	-	-	-	247,869	-

IMPACT ON OPERATING BUDGET:	Annual Licensing and Support: Year 1 - \$132,591 Year 2 - \$136,569 Year 3 - \$140,666 Year 4 - \$144,886 Year 5 - \$149,233	Estimated Annual Impact:													
		<table border="1"> <tr> <td colspan="2">Expenditures</td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">132,591</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td colspan="2">Revenues</td> </tr> <tr> <td></td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">132,591</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	132,591	Other	-	Revenues			-	Total:
Expenditures															
Personnel	-														
Maintenance	132,591														
Other	-														
Revenues															
	-														
Total:	132,591														

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CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Station 42 Replacement	Estimated Project Cost:	\$5,156,936
		Estimated Completion:	2023

DEPARTMENT: Fire **Account #:** 300-3510-541200001
350-3510-541200001
360-3510-541200001

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Engage in Proactive Planning **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project is for the replacement of Fire Station 42 on Thompson Rd, which provides critical fire and EMS services to the City. It is also constructed on a piece of land with a deed noting use specifically for the location of a fire station. The current structure on this site was built in the 1970s is mainly of corrugated metal construction with a brick facade. The building is past the end of its life span (Fulton County intended to replace it in 1992) and is in serious need of renovation/reconstruction. As currently configured, it is outside of construction standards (including ADA, National Electrical Code, and various NFPA facility-related codes), to say nothing of the environmental construction. This project anticipates building cost minus site work. Please see Fire Department's Five-Year Plan and Fire Station 42 Assessment document.
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ESTIMATED PROJECT COST:	
Planning & Design	228,550
Construction	4,631,119
Land Acquisition	-
Fleet Acquisition	-
Other	297,267
Total Project Cost:	5,156,936

ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	Impact Fees	Bond fund
Expended Through FY 23	275,983	540,115	3,826,924

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	Impact Fees	Bond Fund
Rollover at FYE 23	339,215	-	102,199

AVAILABLE BALANCE:			
	Cap Proj	Impact Fees	Bond Fund
Rollover less current encumbrances at FYE 23	-	-	0

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	615,198	-	-	-	-	-	-	-	615,198	
Impact Fees	540,115	72,500	-	-	-	-	-	-	612,615	
Debt Financing	3,929,123	-	-	-	-	-	-	-	3,929,123	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	5,084,436	72,500	-	-	-	-	-	-	5,156,936	

IMPACT ON OPERATING BUDGET:	This project will result in a reduction in M&O costs because of the extreme inefficiency of this facility and costs of upkeep.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Fire Station 42 (15240 Thompson Road)

CAPITAL IMPROVEMENT PLAN

ESTIMATED PROJECT COST:	
Planning & Design	180,000
Construction	4,400,000
Land Acquisition	-
Fleet Acquisition	-
Other	300,000
Total Project Cost:	4,880,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	4,880,000

AVAILABLE BALANCE:	
Rollover less current	Cap Proj
encumbrances at FYE 23	4,867,800

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	4,880,000	-	-	-	-	-	-	-	4,880,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	4,880,000	-	-	-	-	-	-	-	4,880,000	-

IMPACT ON OPERATING BUDGET:	When the fire station construction is completed, there will be additional staffing of 12 firefighters needed for operations. There will also be annual maintenance and utility costs.	Estimated Annual Impact:	
		Expenditures	
		Personnel	1,182,512
		Maintenance	10,000
		Other	170,182
		Revenues	-
		Total:	1,362,694

PROPOSED

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Apparatus/Vehicle Replacement Reserve (Fire)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Fire **Account #:** 300-3510-542202000
350-3510-542202000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Engage in Proactive Planning **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	We have completed the planned replacement of the three front line engines and purchased a quint instead of a previously planned engine to minimize staffing costs. We still maintain high-mileage quint and engine in our fleet as reserve apparatus. This update of the fire vehicle CIP is based on a fresh analysis of station planning, equipment needs, and eventual replacement of other vehicles in our fleet over the next 11 years. This anticipates a 1,000,000 balance to begin with and anticipates a purchase of an additional quint for Station 45 in FY24/25 as well as the full replacement of the current fleet in FY310 through FY32. If all assumptions hold true and the current inflation rate of 5.8% holds constant over the life of this current (FY24) iteration of the plan, funding at 500,000 per year will prevent negative balances in this capital line.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	Impact Fees	ARPA Funds
Expended Through FY 23	5,586,514	-	352,917

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	Impact Fees	ARPA Funds
Rollover at FYE 23	1,049,063	-	150,000

AVAILABLE BALANCE:			
	Cap Proj	Impact Fees	ARPA Funds
Rollover less current encumbrances at FYE 23	1,017,878	-	150,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	6,635,578	500,000	500,000	500,000	500,000	500,000	500,000	500,000	10,135,578	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees (Apparatus Only)	-	-	72,500	72,500	72,500	72,500	72,500	72,500	435,000	
ARPA Funding	502,917	-	-	-	-	-	-	-	502,917	
Funding Source Total:	7,138,495	500,000	572,500	572,500	572,500	572,500	572,500	572,500	11,073,495	-

IMPACT ON OPERATING BUDGET:	Preventative maintenance and annual pump testing are budgeted in the M&O budget, no addition cost is expected.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">5,000</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">5,000</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	5,000	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	5,000											
Other	-											
Revenues	-											
Total:	5,000											



Truck 41 and the Reserve Quint

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Advanced Life Support	Estimated Project Cost:	\$0
		Estimated Completion:	N/A

DEPARTMENT: Fire

Account #: 300-3510-542507100

STRATEGIC PLAN STRATEGY:

STRATEGIC ACTION ITEM:

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Each of the frontline Milton Fire apparatus offer advanced life support services. This requires an additional capital item of a defibrillator which is used by paramedics to address heart rhythm issues and other diagnostic services. We currently have seven of those items in our department. They currently cost approximately 30,000 each and assuming a 5% increase year after year. In order to keep up with the lifesaving technology and provide the best service possible, we are planning to replace these items on a routine basis. This fund will allow us to save up for them rather than develop one-time initiatives. The current CIP request for FY24 includes the anticipated onetime purchase of an additional unit for Station 45 as well as a full replacement of 8 units in FY28. (There are also ALS supporting supplies beyond the defibrillator unit itself that will be assumed in this capital line that integrate with the defibrillator.)
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	317,584

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	136,140

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	136,140

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount	
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030			
Operating Budget	453,725	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	803,725	
Debt Financing	-	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	
Funding Source Total:	453,725	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	803,725	-

IMPACT ON OPERATING BUDGET:	These items are equipped with modems for wireless connectivity that carries an annual contract as well as callibration and repair requirements.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Gravel Roads Maintenance	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works **Account #:** 300-4101-522203000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds would be used to provide supplemental grading and maintenance activities for the 13 miles of gravel roads.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	Cap Proj 1,007,830

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	Cap Proj 725,695

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 725,455

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,733,525	292,771	302,140	311,808	321,786	332,083	342,710	353,677	3,990,499	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,733,525	292,771	302,140	311,808	321,786	332,083	342,710	353,677	3,990,499	-

IMPACT ON OPERATING BUDGET:	Three seasonal equipment operators.	Estimated Annual Impact:	
		Expenditures	
		Personnel	73,050
		Maintenance	-
		Revenues	
			-
		Total:	73,050



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Repair Major Stormwater Structures (as needed)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works

Account #: 300-4101-522250000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds will include the scoping, design and construction of repairs associated with the City's stormwater infrastructure. It is anticipated that as the stormwater system is inspected and inventoried under the requirements of the NPDES stormwater permit that deficiencies in the system will be identified.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	ARPA Funds
Expended Through FY 23	1,316,797	146,782

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	ARPA Funds
Rollover at FYE 23	726,265	331,951

AVAILABLE BALANCE:		
	Cap Proj	ARPA Funds
Rollover less current encumbrances at FYE 23	625,903	331,951

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	2,043,062	275,000	275,000	275,000	275,000	275,000	275,000	275,000	3,968,062	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
ARPA Funding	478,733	-	-	-	-	-	-	-	478,733	
Funding Source Total:	2,521,795	275,000	275,000	275,000	275,000	275,000	275,000	275,000	4,446,795	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Stormwater Repair

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Pavement Management	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works **Account #:** 300-4101-522260000
335-4101-541440000 TS2-2319
340-4101-522260000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds are used for the annual pavement management contract with IMS Infrastructure Management Services, resurfacing/reconstruction program, pavement rejuvenation, and to provide deep patching and edge of roadway repair for those sections of roads which have been prioritized through the pavement management program. The 5 year plan is based on prioritized City-wide evaluation of City streets and the Pavement Condition Index (PCI) rating for each road. There is anticipated LMIG funding from GDOT to supplement costs. TSPLOST II will also provide funding for this program to supplement increases in paving and full depth reconstruction costs, to increase residential roadway repaving, and to reduce local funds required. The budget is set based on 5 year plan to maintain a City-wide PCI of 70. Annual roadway pavement markings is part of this account (moved from M&O) and will address roadways that are repaved as well as other immediate striping needs each fiscal year.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	TSPLOST	Cap Grant
Expended Through FY 23	16,743,796	-	2,844,594

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	TSPLOST	Cap Grant
Rollover at FYE 23	2,469,477	3,149,382	866,934

AVAILABLE BALANCE:			
	Cap Proj	TSPLOST	Cap Grant
Rollover less current encumbrances at FYE 23	1,482,943	3,149,382	440,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	18,475,358	2,020,300	2,020,000	2,020,000	2,020,000	2,720,000	2,720,000	2,720,000	34,715,658	
TSPLOST Funding	3,149,382	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	7,149,382	
Grant Funding (LMIG)	3,711,528	440,000	440,000	440,000	440,000	440,000	440,000	440,000	6,791,528	
Capital Revenues	737,915	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,507,915	
Funding Source Total:	26,074,183	3,570,300	3,570,000	3,570,000	3,570,000	3,270,000	3,270,000	3,270,000	50,164,483	-

IMPACT ON OPERATING BUDGET:	No impact on the operating budget anticipated as all paving expenses are booked to the capital accounts listed above.	Estimated Annual Impact:										
		<table border="1"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td></td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues												
Total:	-											



Repaving

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Public Works Yard Improvements	Estimated Project Cost:	\$858,156
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 300-4101-54120001

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Continuing efforts to improve the Public Works Facility behind Fire Station #43 adjacent to the Birmingham Park. Next phase is to design, permit, construct a pole barn to cover the rock/salt material bins. Weather deteriorates the material. The pole barn will reduce the effect of weathering to extend their life and allow them to be readily available when needed. Future improvements may include fencing, building improvements, etc.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	10,000
Construction	240,000
Land Acquisition	-
Fleet Acquisition	-
Other	608,156
Total Project Cost:	858,156

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	Cap Proj 631,055

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	Cap Proj 227,101

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 226,436

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	858,156	-	-	-	-	-	-	-	858,156	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees (Fire)	-	-	-	-	-	-	-	-	-	
Funding Source Total:	858,156	-	-	-	-	-	-	-	858,156	

IMPACT ON OPERATING BUDGET:	Maintenance costs include the recurring expenses needed for building facility operation. These items are cleaning, grounds repair, communications, pest control, gas, electricity, etc.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	15,960
		Revenues	
		Other	-
		Total:	15,960



Public Works Yard

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Traffic Calming	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works **Account #:** 300-4101-541400400
335-4101-541440000
340-4101-541400400

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The City's traffic calming program previously provided funds for potential use on qualified projects on subdivision streets. The City of Milton Code of Ordinances was updated in February 2023 to remove the 50% cost sharing on the part of the City for the installation of basic traffic calming devices on local residential streets. The traffic calming project and account provides funding to address recommendations from the Local Road Safety Plan and also includes lower Hopewell Road traffic calming project.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	Cap Grant	TSPLOST
Expended Through FY 23	187,791	-	43,880

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	Cap Grant	TSPLOST
Rollover at FYE 23	1,430,156	356,000	1,085,920

AVAILABLE BALANCE:			
	Cap Proj	Cap Grant	TSPLOST
Rollover less current encumbrances at FYE 23	1,427,856	240,000	1,085,920

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,607,919	-	-	-	-	-	-	-	1,607,919	
TSPLOST Funding	1,129,800	-	-	-	-	-	-	-	1,129,800	
Grant Funding	356,000	-	-	-	-	-	-	-	356,000	
Other-Traffic Calming Revenues	10,029	-	-	-	-	-	-	-	10,029	
Funding Source Total:	3,103,748	-	-	-	-	-	-	-	3,103,748	

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:																				
		<table border="1"> <tr> <td colspan="2">Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Other</td> <td align="right">-</td> <td></td> </tr> <tr> <td colspan="2">Revenues</td> <td></td> </tr> <tr> <td></td> <td align="right">-</td> <td></td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> <td></td> </tr> </table>	Expenditures			Personnel	-		Maintenance	-		Other	-		Revenues				-		Total:	-
Expenditures																						
Personnel	-																					
Maintenance	-																					
Other	-																					
Revenues																						
	-																					
Total:	-																					



Traffic Calming Islands

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bridge Replacement Program	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works **Account #:** 300-4101-541401200

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government 350-4101-541401200

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds will be used for design and construction services related to the bridge replacement and improvement program. Bridges will be repaired and maintained in accordance with the recommendations provided in the GDOT inspection reports provided every two years and City inspections. TSPLOST II will also provide funding for this program to support a citywide review, prioritization and implementation of priority B repairs identified by GDOT inspections. Priority guardrail improvements at bridges will be funded through TSPLOST II as part of this program.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	Impact Fees
Expended Through FY 23	1,457,356	-

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	Impact Fees
Rollover at FYE 23	890,454	-

AVAILABLE BALANCE:		
	Cap Proj	Impact Fees
Rollover less current encumbrances at FYE 23	866,287	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	2,347,809	-	-	-	300,000	300,000	300,000	300,000	3,547,809	
TSPLOST Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	2,347,809	-	-	-	300,000	300,000	300,000	300,000	3,547,809	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		-	
	Total:	-	

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Sidewalk & Trail Construction and Repair	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works

Account #: 300-4101-541301300
340-4101-541301300

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	City-wide sidewalk, trail and curb & gutter construction and repairs.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	Cap Grant
Expended Through FY 23	989,565	32,619

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	Cap Grant
Rollover at FYE 23	1,040,534	-

AVAILABLE BALANCE:		
	Cap Proj	Cap Grant
Rollover less current encumbrances at FYE 23	941,042	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,917,382	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,617,382	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding-CDBG	32,619	-	-	-	-	-	-	-	32,619	
Other-Sidewalk Replacement Fund	112,717	-	-	-	-	-	-	-	112,717	
Funding Source Total:	2,062,718	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,762,718	

IMPACT ON OPERATING BUDGET:	Impact is neutral as any costs to edge/mow around the new sidewalks/trails will be offset by a decrease in overall right of way mowing expenses.	Estimated Annual Impact:																	
		<table border="1"> <tr> <td colspan="2">Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Other</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Total:</td> <td align="right">-</td> <td></td> </tr> </table>	Expenditures			Personnel	-		Maintenance	-		Other	-		Revenues	-		Total:	-
Expenditures																			
Personnel	-																		
Maintenance	-																		
Other	-																		
Revenues	-																		
Total:	-																		



Sidewalk Repair and New Installation

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Slope Landscaping at Thomas Byrd House	Estimated Project Cost:	\$100,000
		Estimated Completion:	2024

DEPARTMENT: General Govt Building **Account #:** 300-4101-541401701

STRATEGIC PRIORITY: Public Land and Resources

STRATEGIC ACTION ITEM: Culture in Public Spaces **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Extend rubble wall and re-grade slope to accommodate landscape growth. Plant slope with appropriate landscape materials. Incorporate public art where applicable. FY23 installed phase 1 wall and plantings. Future phase will improve signage and entry based on recommendations from branding and wayfinding study.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	15,000
Construction	85,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	100,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	54,072

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	45,928

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	45,570

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	100,000	-	-	-	-	-	-	-	100,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	100,000	-	-	-	-	-	-	-	100,000	

IMPACT ON OPERATING BUDGET:	Future mowing and maintenance	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Crabapple SE Connector	Estimated Project Cost:	\$2,000,000
		Estimated Completion:	2030

DEPARTMENT: Public Works

Account #: 300-4101-541401704

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>This project is for new location road(s) and possible intersection improvements that will connect Broadwell Rd (at any point or at any of the existing streets including Marstrow Dr, Dorland Way, Dunbrody Dr, or McCaus Ln) to Mid Broadwell Rd to Mayfield Rd and/or from Broadwell Rd to Charlotte Dr.</p> <p>A conceptual plan and cost was developed for a connection from Dunbrody Dr to Charlotte Dr. The District at Mayfield Plan includes additional possible connections. Based on further traffic analysis and feasibility, these connections could be part of future southeast Crabapple improvements coordinated with future developments.</p> <p>Future funding sources could include impact fees, TSPLOST, and/or improvements provided by developments.</p>
--	--

ESTIMATED PROJECT COST:	
Planning & Design	150,000
Construction	1,700,000
Land Acquisition	150,000
Fleet Acquisition	-
Other	-
Total Project Cost:	2,000,000

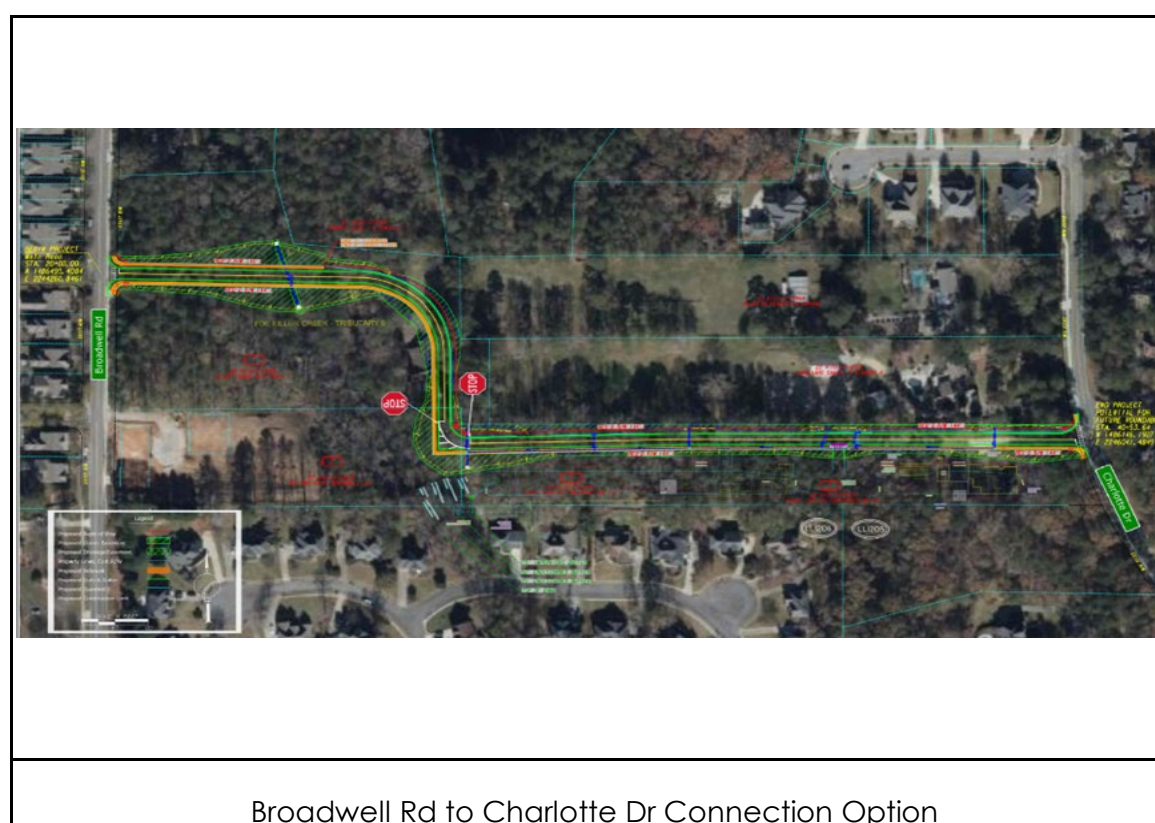
ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	19,995

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	130,005

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	130,005

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	150,000	-	-	-	-	-	-	-	150,000	
Impact Fees	-	45,000	110,000	110,000	110,000	110,000	110,000	110,000	705,000	
TSPLOST Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	150,000	45,000	110,000	110,000	110,000	110,000	110,000	110,000	855,000	

IMPACT ON OPERATING BUDGET:	Operating impact to be determined upon final design approval.	Estimated Annual Impact:										
		<table border="1"> <tr> <td colspan="2">Expenditures</td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Crabapple Pedestrian Enhancements	Estimated Project Cost:	\$1,049,200
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 300-4101-541401708
335-4101-5414200000 TS2-2318

STRATEGIC PLAN STRATEGY: Strategic, Efficient & Engaged Government

STRATEGIC ACTION ITEM: Create a safer commute for pedestrians

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	To provide enhanced pedestrian mobility within the Crabapple area. Crosswalks on Heritage Walk is phase 1. Upgrades to the streetscape of Crabapple Road (SR372) could include protected mid-block crossings, refuge islands, travel lane reductions, curb cut closures, bike lanes, personal transportation vehicle (PTV) accommodations and speed limit reductions where possible. TSPLOST funding will be used for the protected pedestrian mid-block crossing and refuge island component of the project.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	189,200
Construction	439,800
Land Acquisition	-
Fleet Acquisition	-
Other	420,200
Total Project Cost:	1,049,200

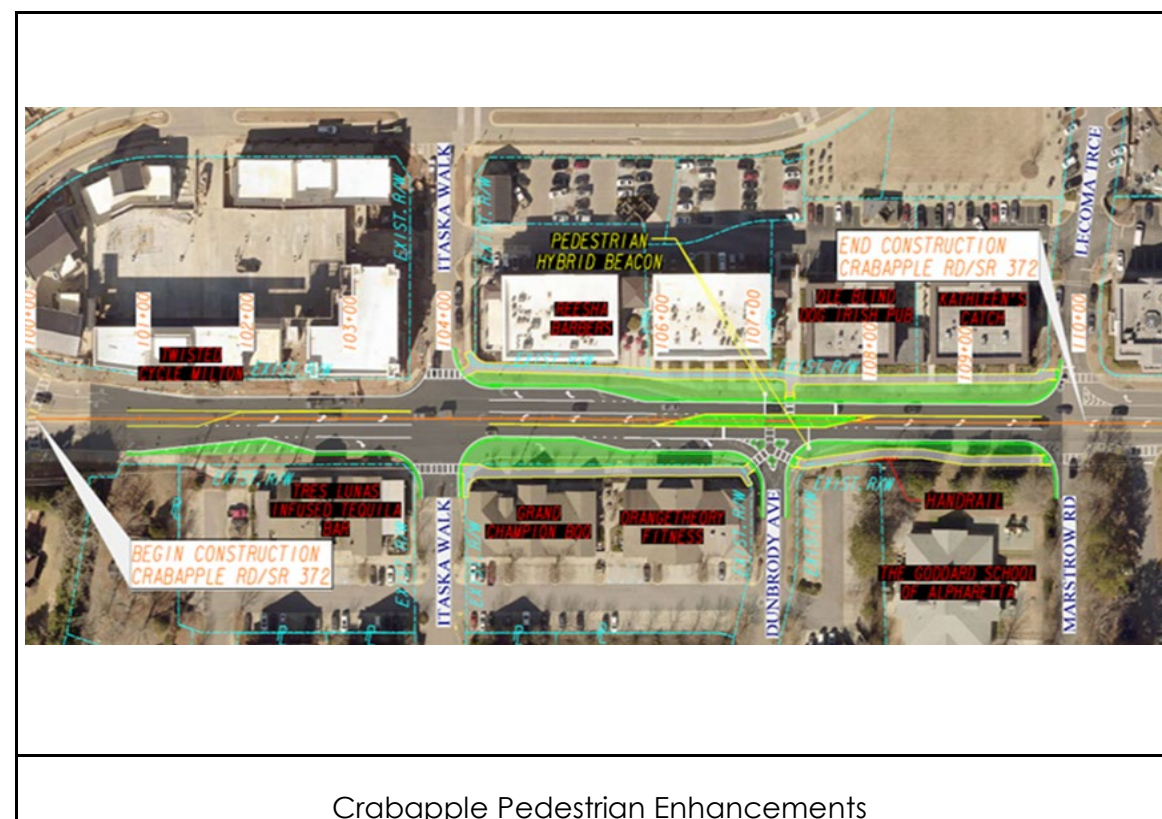
ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	TSPLOST
Expended Through FY 223	241,973	-

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	TSPLOST
Rollover at FYE 23	387,027	420,200

AVAILABLE BALANCE:		
	Cap Proj	TSPLOST
Rollover less current encumbrances at FYE 23	379,867	420,200

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	629,000	-	-	-	-	-	-	-	629,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
TSPLOST Funding	420,200	-	-	-	-	-	-	-	420,200	
Funding Source Total:	1,049,200	-	-	-	-	-	-	-	1,049,200	-

IMPACT ON OPERATING BUDGET:	Operating impact to be determined upon final design approval.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Crabapple Pedestrian Enhancements

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Vehicle Replacement Reserve (Public Works)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Public Works

Account #: 300-4101-542201000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds provide for standard replacement of Public Works vehicles.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	383,031

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	177,066

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	177,066

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	549,872	20,000	20,000	20,000	20,000	20,000	20,000	20,000	689,872	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other - Insurance Proceeds	10,225	-	-	-	-	-	-	-	10,225	
Funding Source Total:	560,097	20,000	20,000	20,000	20,000	20,000	20,000	20,000	700,097	-

IMPACT ON OPERATING BUDGET:	The impact will involve general vehicle maintenance, insurance, and fuel.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	500
		Other	-
Revenues			
		-	
Total:		500	

CAPITAL INITIATIVE REQUEST FORM

PROJECT NAME:	Connected School Beacons	Estimated Project Cost:	\$20,000
		Estimated Completion:	2023

DEPARTMENT: Public Works **Account #:** 300-4101-54250000
335-4101-541440000

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	There are 20 school flasher beacons throughout the City with various hardware and software systems. This project would provide connected school beacons to improve reliability, reduce maintenance costs, and increase safety. A connected system would reduce downtime and improve response times by knowing the location and status of each unit. Through this system the City would receive access to key performance indicators to analyze each school beacons' performance and create reports. Once beacons are connected, they use the on-board cellular modem to transmit and receive data. This connection also allows for over-the-air adjustment and updates when flashing times need to be modified. This type of connected system also has possible integration with connected vehicles and driving apps.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	20,000
Total Project Cost:	20,000

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	20,000

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 20,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	20,000	-	-	-	-	-	-	-	20,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	20,000	-	-	-	-	-	-	-	20,000	-

IMPACT ON OPERATING BUDGET:	There are various lengths service periods depending on the vendor selected for this project. The service could be part of the overall initial cost or could be separated into a yearly data expense for the term of the services.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	5,000
		Other	-
		Revenues	-
		Total:	5,000



Connected School Beacons

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Trail Connection to Big Creek Greenway	Estimated Project Cost:	\$9,584,000
		Estimated Completion:	2026

DEPARTMENT: Public Works

Account #: 335-4101-541420000 TS2-XXXX
340-4101-541400007

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The City of Milton has completed a local Comprehensive Transportation Plan, North Fulton Comprehensive Transportation Plan, and Livable Centers Initiative that all looked at multi-use connections in areas of the City and regional connections. Milton's Multi-use Trail Connection to the Big Creek Greenway is a project that creates multi-use connections in the Windward Parkway Activity Center and surrounding areas between regional thoroughfare networks, schools, parks, senior centers, retail, MARTA bus routes, and greenways. Given the potential scope of this project, both short and long term connections to the Big Creek Greenway will be evaluated. The project identified to move forward with federal funds for all phases is a multi-use trail beginning at the intersection of Bethany Bend and Cogburn Road and continuing south on Cogburn to Webb and then east on Webb to tie into the Morris Road widening project.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	750,000
Construction	3,000,000
Land Acquisition	5,654,000
Fleet Acquisition	-
Other	180,000
Total Project Cost:	9,584,000

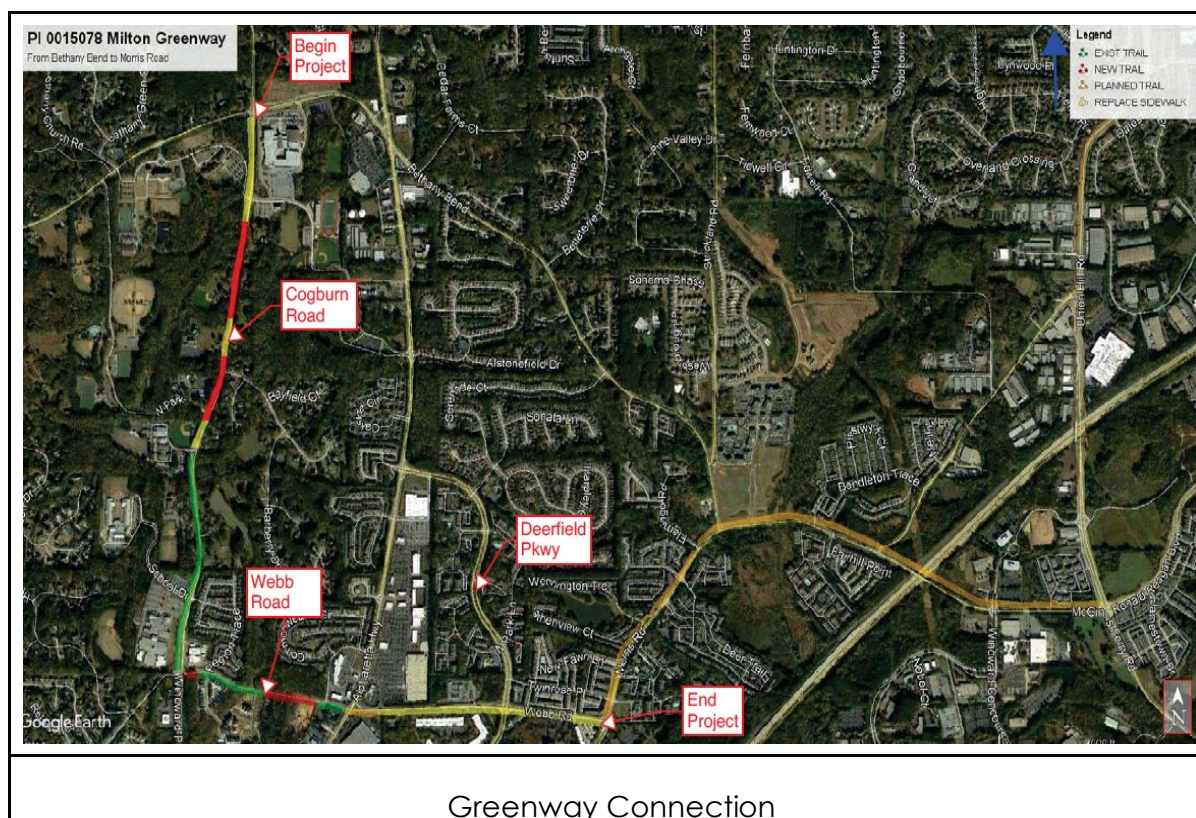
ACTUAL EXPENDITURES TO DATE:		
	Cap Grant	TSPLOST
Expended Through FY 23	632,852	143,291

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Grant	TSPLOST
Rollover at FYE 23	3,842,466	1,311,391

AVAILABLE BALANCE:		
	Cap Grant	TSPLOST
Rollover less current encumbrances at FYE 23	3,315,055	1,311,391

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	500,318	-	-	-	-	-	-	-	500,318	
TSPLOST Funding	799,682	730,800	-	-	-	-	-	-	1,530,482	
Grant Funding	4,400,000	523,200	2,400,000	-	-	-	-	-	7,323,200	
Alpharetta, NFCID & GDOT TAP	230,000	-	-	-	-	-	-	-	230,000	
Funding Source Total:	5,930,000	1,254,000	2,400,000	-	-	-	-	-	9,584,000	

IMPACT ON OPERATING BUDGET:	Upon completion of a trail connection, additional maintenance needs is anticipated at approx. \$5,000/mile to include trimming, edging, vegetation control, blowing, trash service etc.	Estimated Annual Impact:																			
		<table border="1"> <tr> <td colspan="2">Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> <td></td> </tr> <tr> <td>Maintenance</td> <td align="right">16,000</td> <td></td> </tr> <tr> <td>Other</td> <td align="right">-</td> <td></td> </tr> <tr> <td colspan="2">Revenues</td> <td></td> </tr> <tr> <td></td> <td align="right">-</td> <td></td> </tr> <tr> <td>Total:</td> <td align="right">16,000</td> <td></td> </tr> </table>	Expenditures			Personnel	-		Maintenance	16,000		Other	-		Revenues				-		Total:
Expenditures																					
Personnel	-																				
Maintenance	16,000																				
Other	-																				
Revenues																					
	-																				
Total:	16,000																				



Greenway Connection

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	TSPLOST Program Management	Estimated Project Cost:	\$750,000
		Estimated Completion:	2023

DEPARTMENT: Public Works

Account #: 335-4101-54100000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	With the passage of the November 2016 TSPLOST Referendum, as well as a need for support of the existing capital improvement program and land development, the Department of Public Works requested proposals for City Program Management Services. In accordance with our standard procurement practices a Request for Qualifications (RFQ) was issued to identify the most qualified team to provide the required services and BM&K was awarded the City Program Management contract. The services to be provided could include overall program management, design project management, right of way management and acquisition, construction project management, construction inspection, and materials and testing services.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	750,000
Total Project Cost:	750,000

ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	659,612

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	90,388

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	26,380

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	750,000	-	-	-	-	-	-	-	750,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	750,000	-	-	-	-	-	-	-	750,000	-

IMPACT ON OPERATING BUDGET:	No additional impact.	Estimated Annual Impact:											
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-	Total:
Expenditures													
Personnel	-												
Maintenance	-												
Other	-												
Revenues	-												
Total:	-												



Program Management, Right of Way and Construction Inspection by BM&K

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	SR140 @ Green MIL-009	Estimated Project Cost:	\$1,060,000
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 335-4101-541400002

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project will consider a new traffic signal for SR 140/Arnold Mill Road at Green Road in response to identification of the project in the 2016 City of Milton Comprehensive Transportation Plan, the 2016 Fulton County TSPLOST initiative project list, and the 2018 North Fulton Comprehensive Transportation Plan. Other improvement alternatives may be considered in coordination with GDOT. The project also includes extending a multiuse path on the south side of Green Rd and east side of SR 140 from Waterhaven Ln to the Kroger driveway.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	150,000
Construction	860,000
Land Acquisition	-
Fleet Acquisition	-
Other	50,000
Total Project Cost:	1,060,000

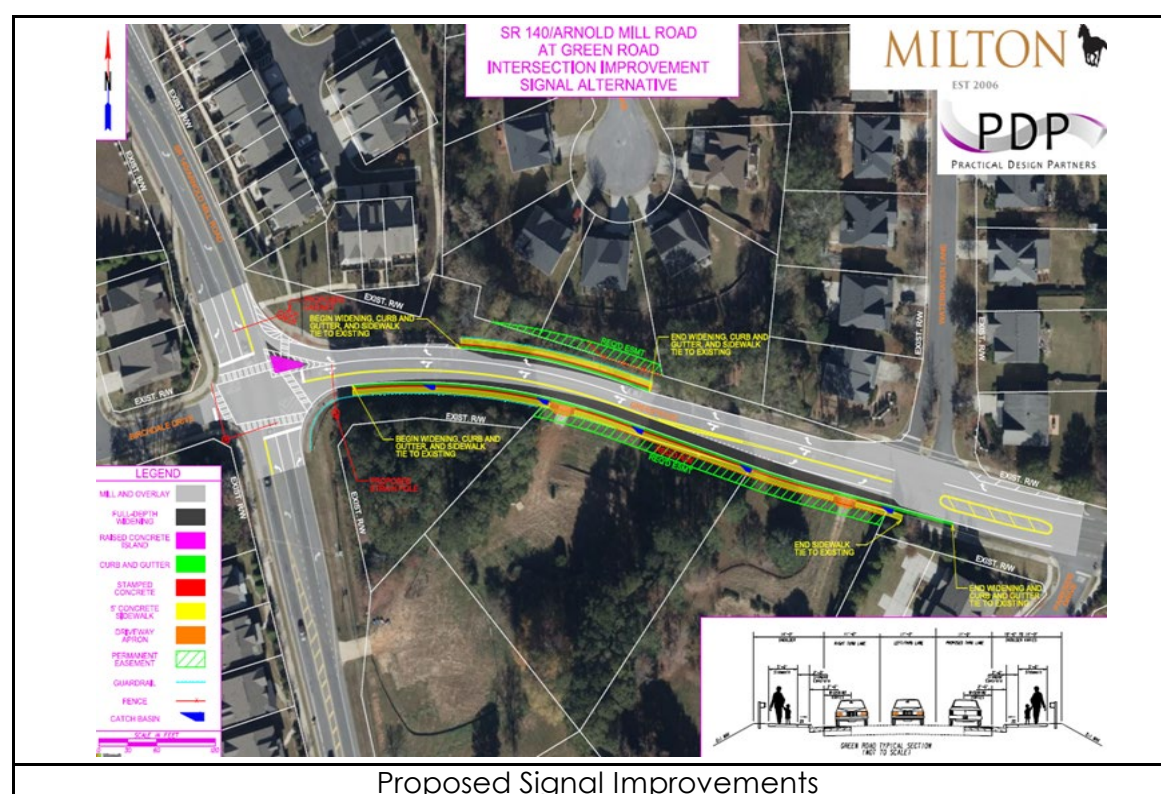
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	94,563

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	965,438

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	947,300

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	1,060,000	-	-	-	-	-	-	-	1,060,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,060,000	-	-	-	-	-	-	-	1,060,000	-

IMPACT ON OPERATING BUDGET:	Concept development has not been finalized. Operating impact to be determined upon final design approval.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Hopewell @ Bethany MIL-001	Estimated Project Cost:	\$4,147,350
		Estimated Completion:	2023

DEPARTMENT: Public Works

Account #: 335-4101-541400004

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Operational improvements that will address the intersections of Hopewell Road with Bethany Bend, Bethany Oaks Pointe, and Bethany Way. Includes roundabout at Hopewell Road and Bethany Bend, exit lane from Bethany Oaks Pointe to Bethany Bend, and turn lanes at Hopewell Road and Bethany Way.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	250,000
Construction	3,247,350
Land Acquisition	650,000
Fleet Acquisition	-
Other	-
Total Project Cost:	4,147,350

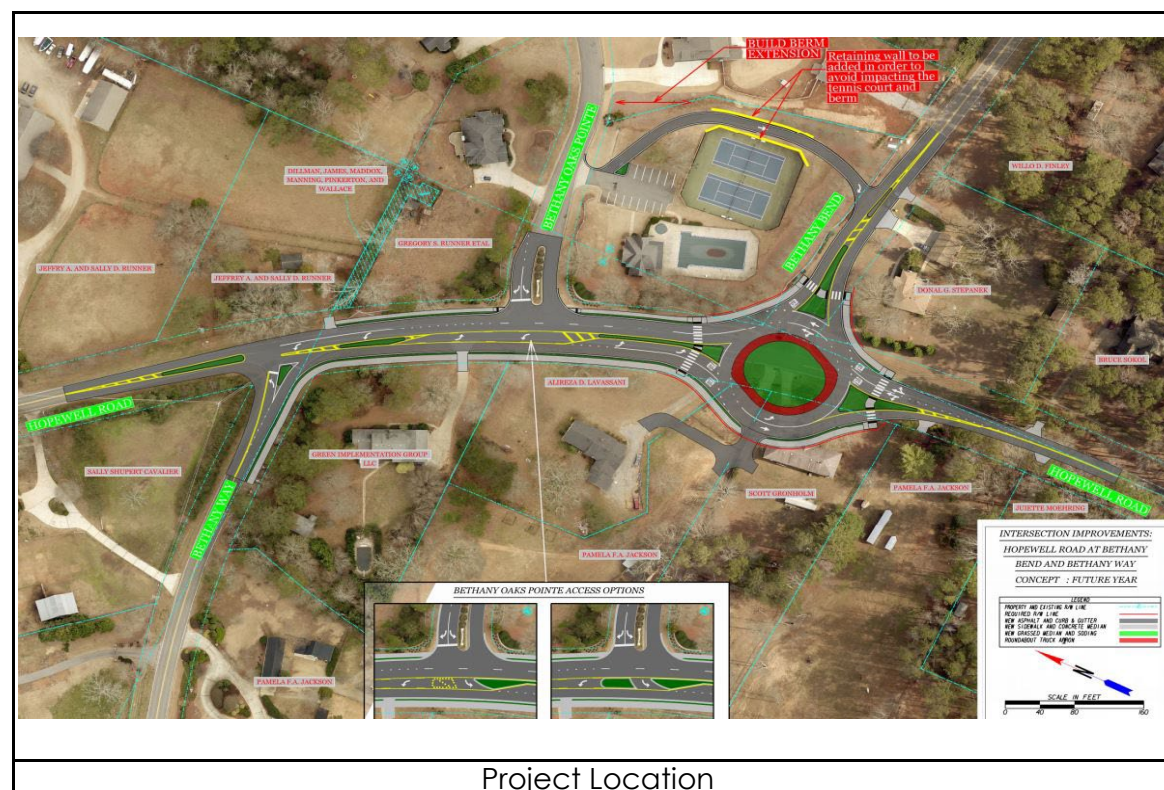
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	3,870,507

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	276,843

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	TSPLOST 1

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	4,147,350	-	-	-	-	-	-	-	4,147,350	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	4,147,350	-	-	-	-	-	-	-	4,147,350	-

IMPACT ON OPERATING BUDGET:	Operating impact will include roundabout landscaping maintenance.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">5,000</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">5,000</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	5,000	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	5,000											
Other	-											
Revenues	-											
Total:	5,000											



Project Location

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Freemanville @ B'Ham MIL-004	Estimated Project Cost:	\$1,990,000
		Estimated Completion:	2023

DEPARTMENT: Public Works **Account #:** 335-4101-541400005

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Operational improvements of a roundabout that will address the all way stop controlled intersection.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	150,000
Construction	1,666,000
Land Acquisition	100,000
Fleet Acquisition	-
Other	74,000
Total Project Cost:	1,990,000

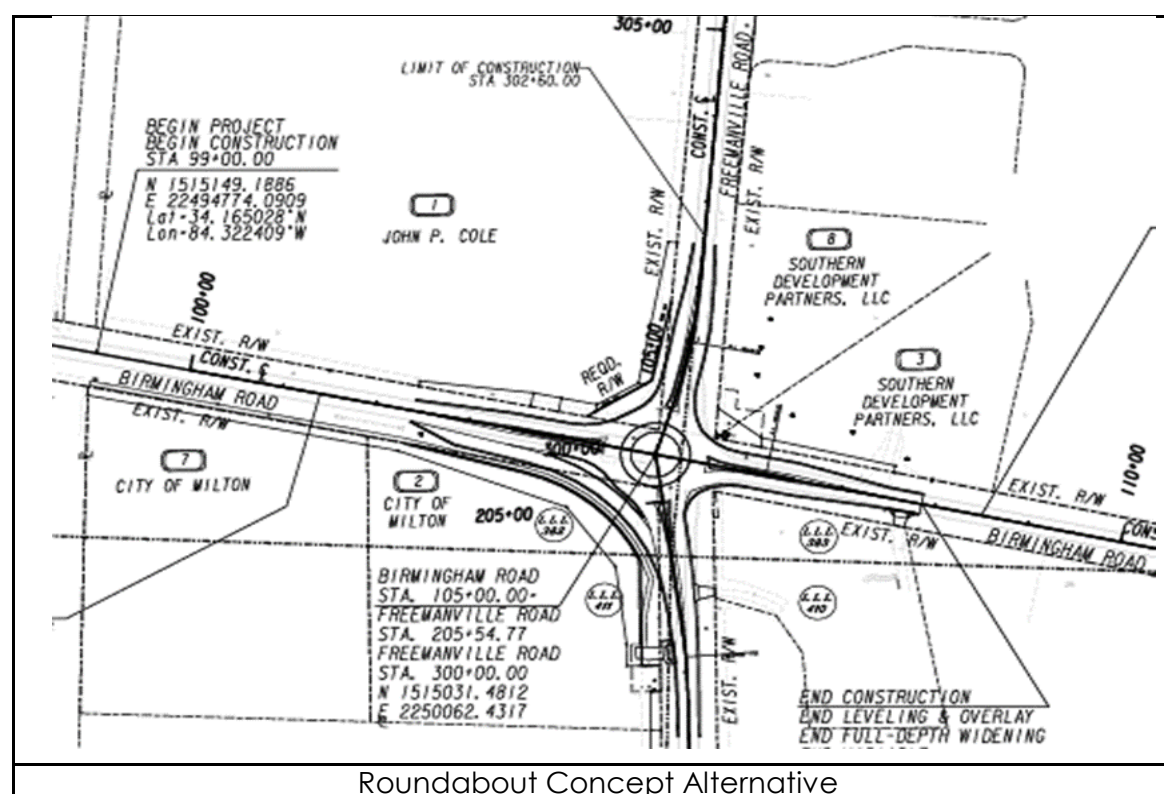
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	469,963

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	1,520,037

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	73,900

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	1,990,000	-	-	-	-	-	-	-	1,990,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,990,000	-	-	-	-	-	-	-	1,990,000	-

IMPACT ON OPERATING BUDGET:	Operating impact will include roundabout landscaping maintenance.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	5,000
		Other	-
Revenues			
		Total:	5,000



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Birmingham Middle Bridge MIL-012	Estimated Project Cost:	\$2,803,458
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 335-4101-541400009

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The concept recommendation for improvement is replacing the existing bridge with a triple 10'x10' box culvert and raising the existing road up to six feet at the deepest section to prevent flooding of the roadway for the major storm events. The raising of Birmingham Road will necessitate raising Manor Trace due to the proximity to the intersection.
--	--

ESTIMATED PROJECT COST:	
Planning & Design	100,000
Construction	2,103,458
Land Acquisition	600,000
Fleet Acquisition	-
Other	-
Total Project Cost:	2,803,458

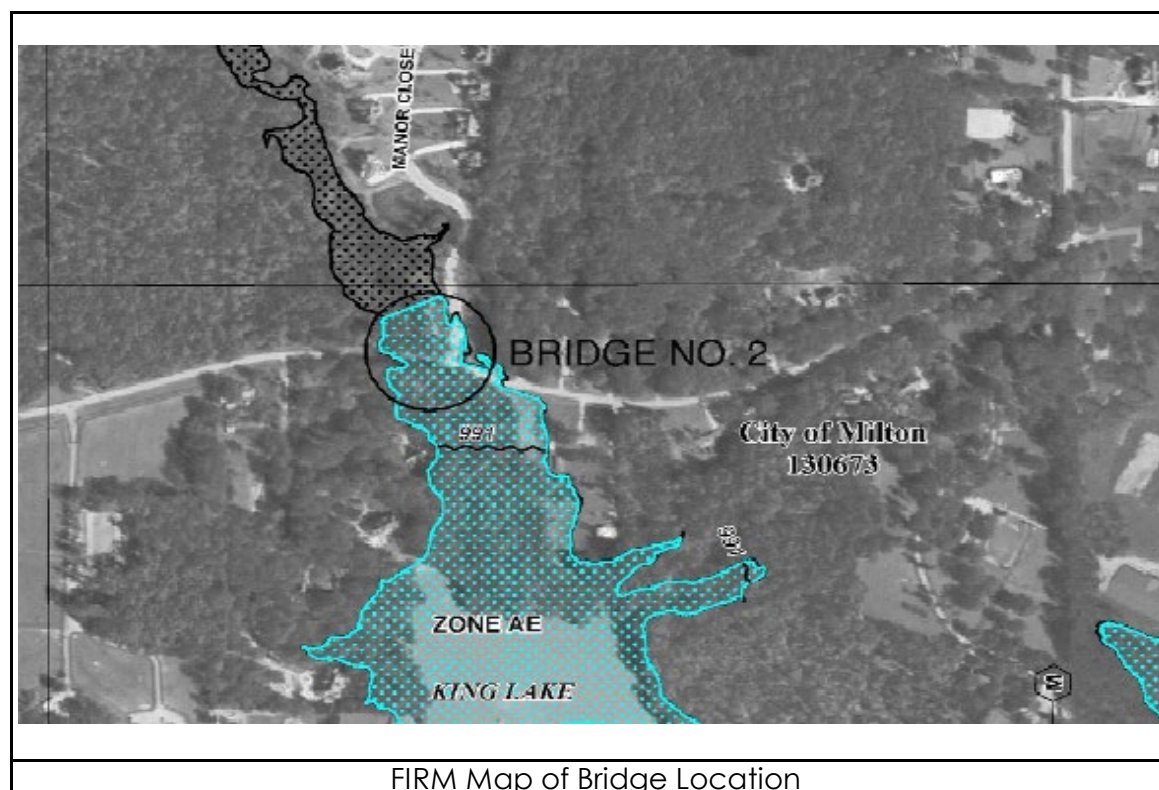
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	131,034

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	2,672,424

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	2,593,286

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	2,803,458	-	-	-	-	-	-	-	2,803,458	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	2,803,458	-	-	-	-	-	-	-	2,803,458	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



FIRM Map of Bridge Location

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Morris Road Widening MIL-031	Estimated Project Cost:	\$12,418,286
		Estimated Completion:	2025

DEPARTMENT: Public Works **Account #:** 335-4101-541400010

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The overall project is for a proposed widening of Morris Road from Webb Road to Bethany Bend tying into McGinnis Ferry Road widening at Bethany Bend. The cross section is proposed as a 4 lane divided roadway with landscaped median/turn lanes and multiuse trail on the north side, including intersection improvements at Webb Road.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	670,000
Construction	5,830,000
Land Acquisition	3,500,000
Utilities Relocation	1,000,000
Other/Contingency	1,418,286
Total Project Cost:	12,418,286

ACTUAL EXPENDITURES TO DATE:		
	TSPLOST	Impact Fees
Expended Through FY 23	1,448,782	-

BUDGET ROLLOVER FROM PRIOR YEAR:		
	TSPLOST	Impact Fees
Rollover at FYE 23	10,569,096	335,409

AVAILABLE BALANCE:		
	TSPLOST	Impact Fees
Rollover less current encumbrances at FYE 23	10,320,144	335,409

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	12,017,878	-	-	-	-	-	-	-	12,017,878	
Debt Financing	-	-	-	-	-	-	-	-	-	
Impact Fees	335,409	65,000	-	-	-	-	-	-	400,409	
Operating Budget	-	-	-	-	-	-	-	-	-	
Funding Source Total:	12,353,286	65,000	-	-	-	-	-	-	12,418,286	

IMPACT ON OPERATING BUDGET:	Concept development has not been finalized. Operating impact to be determined upon final design approval.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		-	
		Total:	-



Concept Layout

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Freemanville @ Redd MIL-010	Estimated Project Cost:	\$1,020,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-541400011

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Operational improvements at the intersection and may include turn lanes, traffic signal or roundabout.
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ESTIMATED PROJECT COST:	
Planning & Design	200,000
Construction	620,000
Land Acquisition	200,000
Fleet Acquisition	-
Other	-
Total Project Cost:	1,020,000

ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	94,604

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	925,396

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	772,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	1,020,000	-	-	-	-	-	-	-	1,020,000	
Operating Funding	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,020,000	-	-	-	-	-	-	-	1,020,000	

IMPACT ON OPERATING BUDGET:	Concept development has not been finalized. Operating impact to be determined upon final design approval.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bethany @ Providence MIL-002	Estimated Project Cost:	\$2,200,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-541400012

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	A roundabout will provide operational improvements at the intersection
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ESTIMATED PROJECT COST:	
Planning & Design	200,000
Construction	1,800,000
Land Acquisition	200,000
Fleet Acquisition	-
Other	-
Total Project Cost:	2,200,000

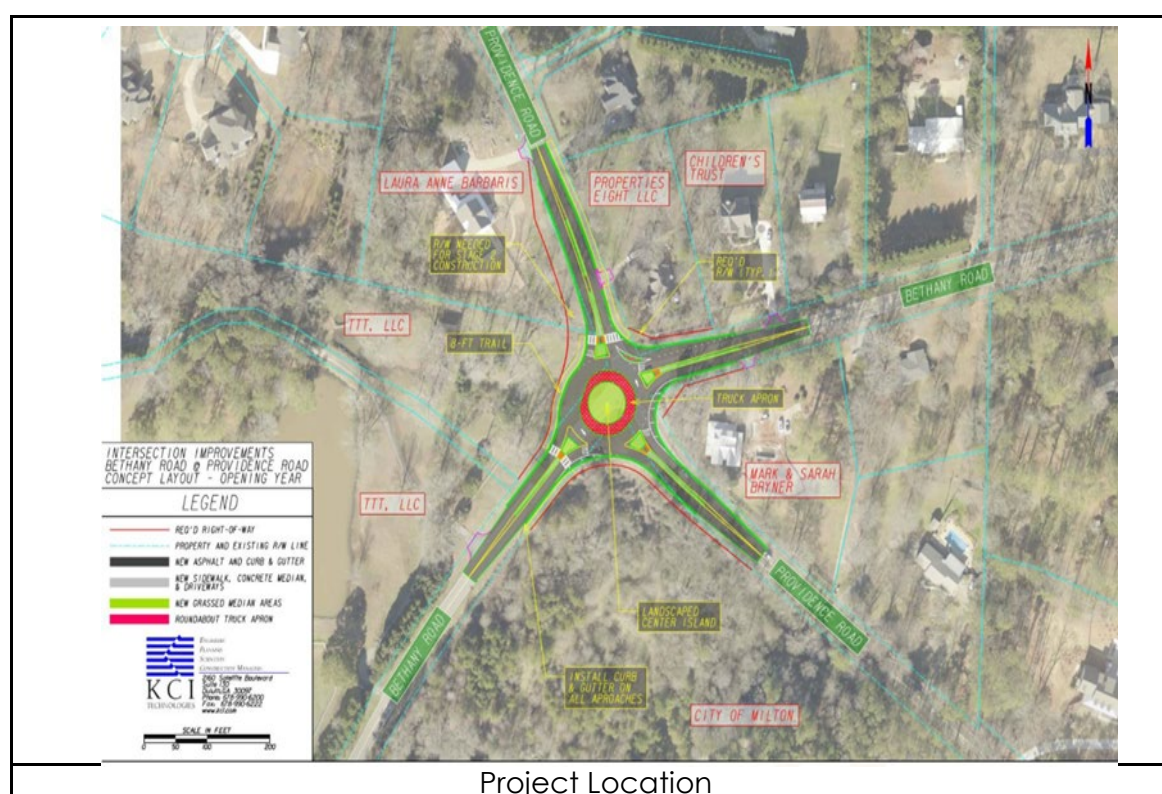
ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	TSPLOST 206,997

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	TSPLOST 1,993,003

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	TSPLOST 1,930,240

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	2,200,000	-	-	-	-	-	-	-	2,200,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	2,200,000	-	-	-	-	-	-	-	2,200,000	

IMPACT ON OPERATING BUDGET:	Operating impact to be determined upon final design approval.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



Project Location

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Mayfield Road Sidewalks	Estimated Project Cost:	\$1,000,000
		Estimated Completion:	2023

DEPARTMENT: Public Works

Account #: 335-4101-541401301

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	A priority sidewalk project in the Crabapple area as identified in the 2020 Trail Prioritization Plan is connecting the Lakeside Park to Freemanville Road. This project is for a sidewalk/multiuse path along the Lakeside Park frontage and extending on the north side of Mayfield Road to the intersection with Freemanville Road. The existing sidewalk on the south side of Mayfield Road will remain as the accessible route beginning at the roundabout on Mayfield Road and Heritage Walk/Charlotte Drive and allow a multiuse trail on the north side of the road. The project includes a mid-block crossing protected by a Rapid Rectangular Flashing Beacon (RRFB) that will be used for bikes, pedestrians, and possibly PTVs to cross Mayfield Road approximately 125 feet East of the Lakeside Park entrance. The project also includes repaving Mayfield Road and adding bicycle signage and pavement markings for on-road cyclists.
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ESTIMATED PROJECT COST:	
Planning & Design	100,000
Construction	800,000
Land Acquisition	100,000
Fleet Acquisition	-
Other	-
Total Project Cost:	1,000,000

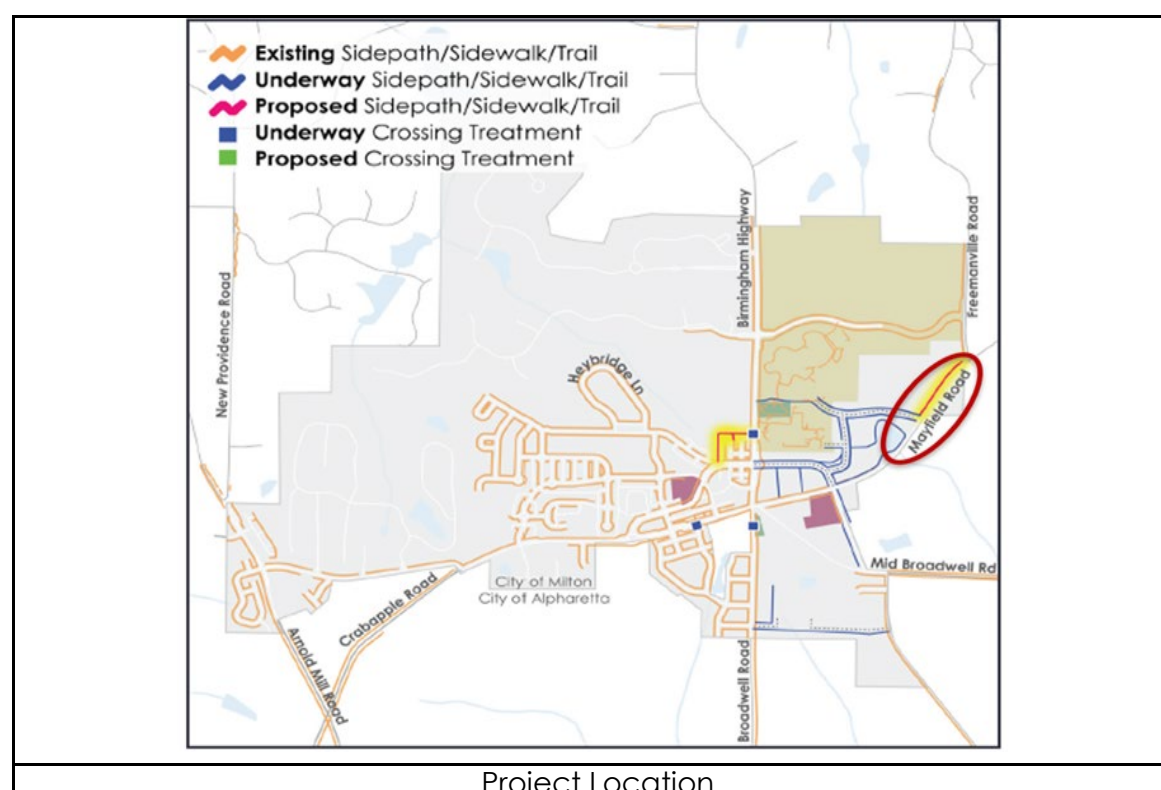
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	352,427

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	647,573

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	2,572

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST Funding	1,000,000	-	-	-	-	-	-	-	1,000,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,000,000	-	-	-	-	-	-	-	1,000,000	-

IMPACT ON OPERATING BUDGET:	Devices to be solar powered so no power costs, minimal maintenance of equipment and infrastructure to be covered in existing public works maintenance accounts	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



Project Location

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bethany Bend Pedestrian Crossing TS2-2210	Estimated Project Cost:	\$200,000
		Estimated Completion:	2023

DEPARTMENT: Public Works **Account #:** 335-4101-521220000 TS2-2210
335-4101-541420000 TS2-2210

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The construction of a new midblock pedestrian crossing on Bethany Bend at Serenade Court was identified in the Milton Community Trail Prioritization Plan as a Tier 1 project in the Deerfield area. Adopted in 2020, the purpose of the plan was to guide the implementation of trail, sidepath and sidewalk projects throughout the City of Milton over the next ten years and beyond. This project is also for a priority Bethany Character Area sidewalk connection that will provide an alternate route from Deerfield Parkway to Bethany Bend at Hwy 9 with minimal impacts during the GDOT widening project. The concept for the project is to install a new Rapid Rectangular Flashing Beacon (RRFB) with a new striped crosswalk across Bethany Bend, a raised island in the existing gore area, and approximately 100 feet of new 5-foot sidewalk on the north side of Bethany Bend to connect to the existing sidewalk.
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ESTIMATED PROJECT COST:	
Planning & Design	20,000
Construction	170,000
Land Acquisition	10,000
Fleet Acquisition	-
Other	-
Total Project Cost:	200,000

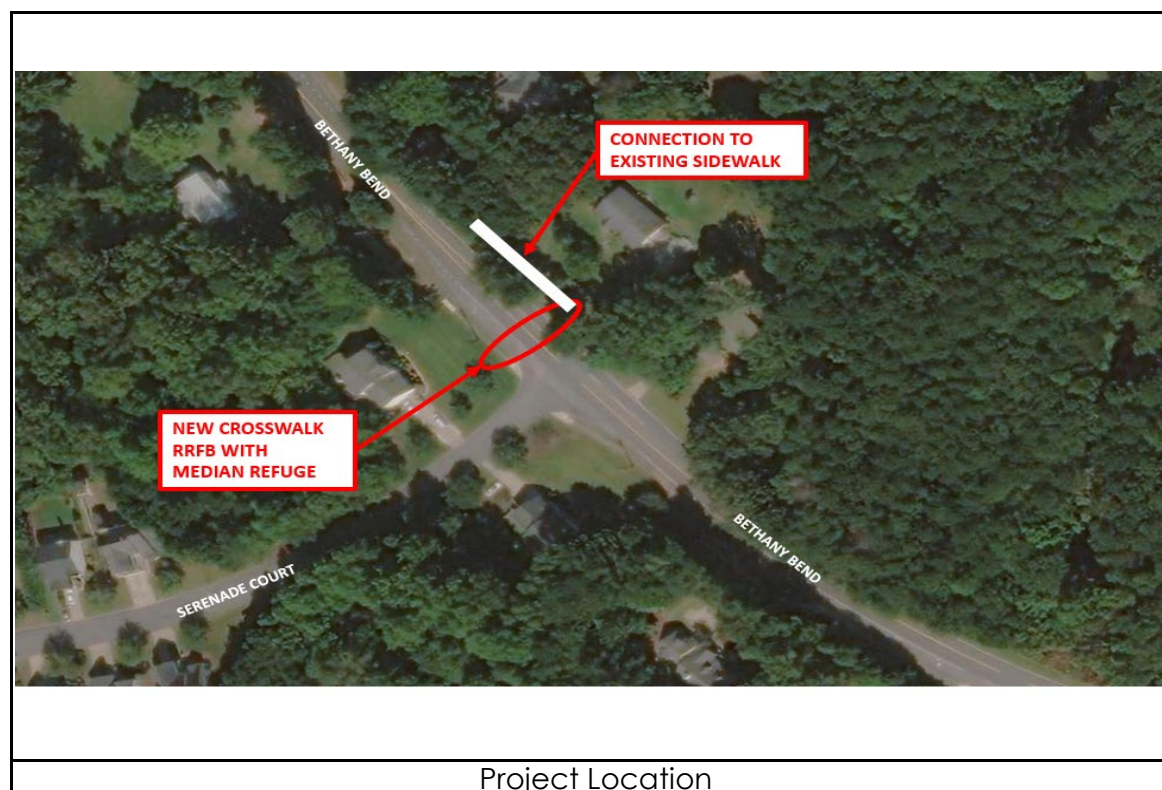
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	17,525

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	182,475

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	181,690

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PB - Prof	37,597	-	-	-	-	-	-	-	37,597	
TSPLOST II PB - Cst	162,403	-	-	-	-	-	-	-	162,403	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	200,000	-	-	-	-	-	-	-	200,000	-

IMPACT ON OPERATING BUDGET:	Concept development has not been finalized. Operating impact to be determined upon final design approval.	Estimated Annual Impact:											
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-	Total:
Expenditures													
Personnel	-												
Maintenance	-												
Other	-												
Revenues	-												
Total:	-												



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	SR 372 Rapid Rectangular Flashing Beacons TS2-2310	Estimated Project Cost:	\$220,450
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-5212200000 TS2-2310
335-4101-5414200000 TS2-2310

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>Rapid Rectangular Flashing Beacons (RRFB) are a common safety device used to enhance pedestrian crosswalks at roundabouts, especially in high pedestrian areas or if the roundabout has multi-lane approaches or exits.</p> <p>Staff is seeking Georgia Department of Transportation (GDOT) funding to purchase RRFB's for the City to install at the two roundabouts at SR 372 and Heritage Walk. The approximate total cost of these devices is \$200,000. In order to receive GDOT funding and approval, a traffic engineering (TE) study must be completed and approved by the state.</p> <p>RRFB's were identified as an effective countermeasure in the City's Local Road Safety Plan (LRSP) and is recognized by the federal government (FHWA) as a best practice.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	20,450
Construction	200,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	220,450

ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	11,500

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	208,950

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	200,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PB - Prof	20,450	-	-	-	-	-	-	-	20,450	
TSPLOST II PB - Cst	200,000	-	-	-	-	-	-	-	200,000	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	220,450	-	-	-	-	-	-	-	220,450	

IMPACT ON OPERATING BUDGET:	Devices to be solar powered so no power costs, minimal maintenance of equipment to be covered in existing public works maintenance accounts	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



RRFBs

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Cox Road Intersection Improvement TS2-2311	Estimated Project Cost:	\$6,000,000
		Estimated Completion:	2025

DEPARTMENT: Public Works **Account #:** 335-4101-521210000 TS2-2311
335-4101-541110000 TS2-2311
335-4101-541410000 TS2-2311

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project includes evaluation and further implementation of intersection and operational improvements along Cox Road. The intersections of Cox Road at King Road and Cox Road at Etris Road/Ebenezer Road will include the City of Roswell with funding agreements for improvements. The intersection of Cox Road at SR 140/Arnold Mill Road will include working with and possible funding by Georgia Department of Transportation. The intersection of Cox Road at the City of Milton Cox Road Athletic Complex will involve coordination between City Public Works and Parks and Recreation Departments and the Parks and Recreation Advisory Board.
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ESTIMATED PROJECT COST:	
Planning & Design	500,000
Construction	4,500,000
Land Acquisition	1,000,000
Fleet Acquisition	-
Other	-
Total Project Cost:	6,000,000

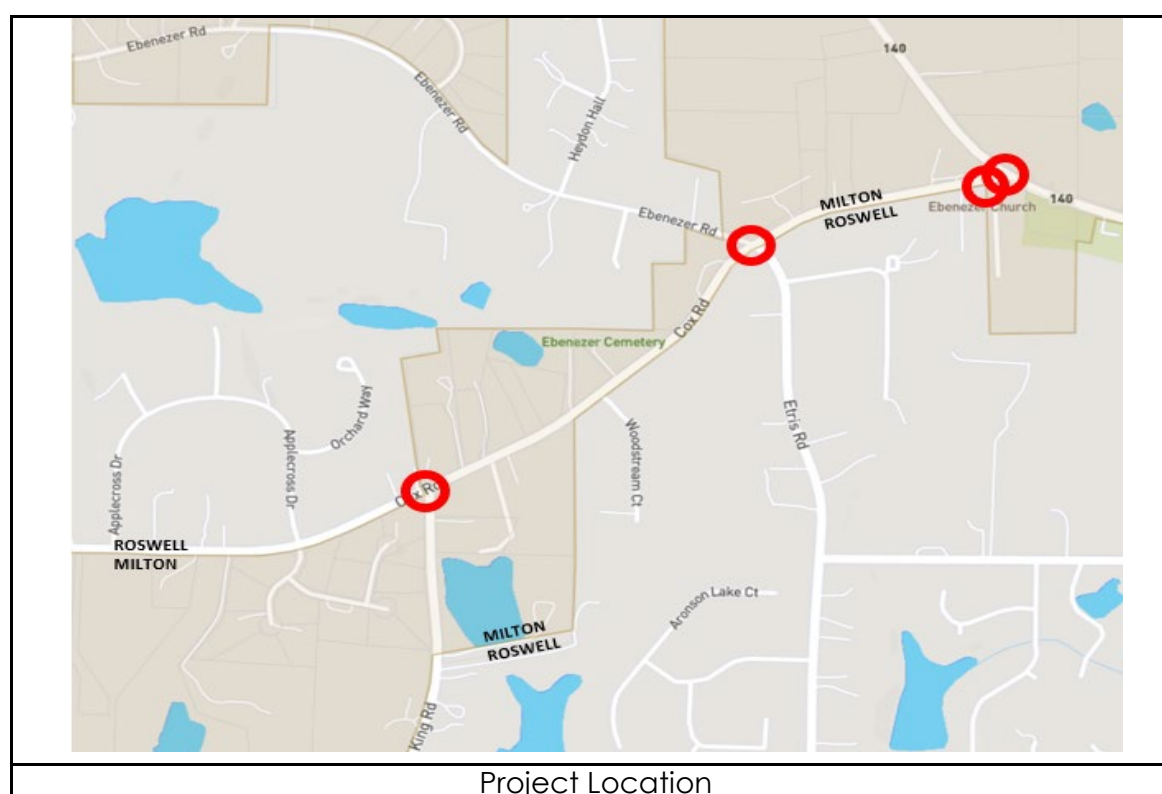
ACTUAL EXPENDITURES TO DATE:		
	TSPLOST	IGA Funds
Expended Through FY 23	106,247	-

BUDGET ROLLOVER FROM PRIOR YEAR:		
	TSPLOST	IGA Funds
Rollover at FYE 23	4,893,753	250,000

AVAILABLE BALANCE:		
	TSPLOST	IGA Funds
Rollover less current encumbrances at FYE 23	4,851,400	250,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II O&S - Prof	500,000	-	-	-	-	-	-	-	500,000	
TSPLOST II O&S - ROW	1,000,000	-	-	-	-	-	-	-	1,000,000	
TSPLOST II O&S - Cst	3,500,000	-	-	-	-	-	-	-	3,500,000	
IGA Funding (Roswell)	250,000	750,000	-	-	-	-	-	-	1,000,000	
Funding Source Total:	5,250,000	750,000	-	-	-	-	-	-	6,000,000	

IMPACT ON OPERATING BUDGET:	Operating impact to be determined upon final design approval.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues	-		
Total:		-	



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Webb at Cogburn TS2-2312	Estimated Project Cost:	\$600,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-521210000 TS2-2312
335-4101-541110000 TS2-2312
335-4101-541410000 TS2-2312

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Intersection improvements at Cogburn Road and Webb Road was identified as a level II operational improvement project in the 2016 Milton Comprehensive Transportation Plan. The purpose of the project is to reduce congestion and improve safety at the intersection of Cogburn Road and Webb Road. A new left turn will be added to the westbound Webb Road approach. The eastbound approach will also be modified to line up the through lanes. There will also be a traffic signal modification required. The intent is for this construction to be complete before the Big Creek Greenway Connection trail project begins.
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ESTIMATED PROJECT COST:	
Planning & Design	50,000
Construction	500,000
Land Acquisition	50,000
Fleet Acquisition	-
Other	-
Total Project Cost:	600,000

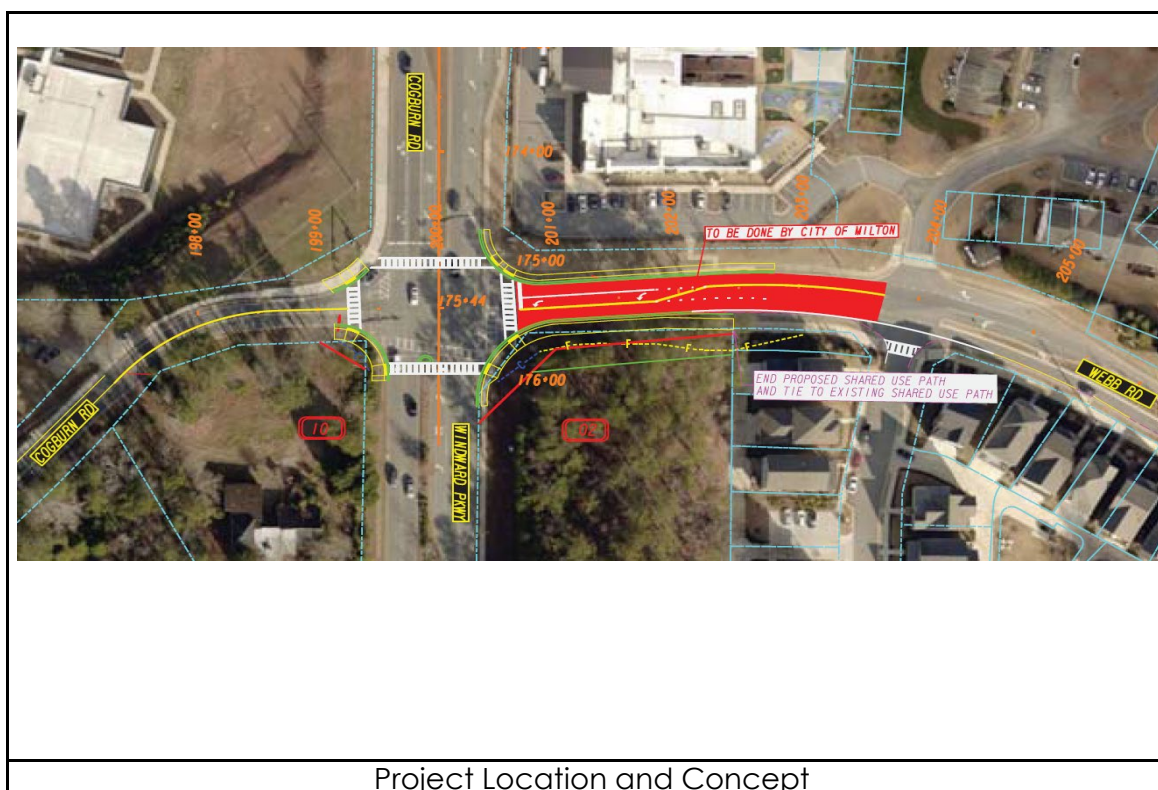
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	600,000

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	550,320

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II O&S - Prof	50,000	-	-	-	-	-	-	-	50,000	
TSPLOST II O&S - ROW	50,000	-	-	-	-	-	-	-	50,000	
TSPLOST II O&S - Cst	500,000	-	-	-	-	-	-	-	500,000	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	600,000	-	-	-	-	-	-	-	600,000	

IMPACT ON OPERATING BUDGET:	Concept development has not been finalized. Operating impact to be determined upon final design approval.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



Project Location and Concept

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Milton Comprehensive Transportation Plan TS2-2313	Estimated Project Cost:	\$280,000
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 335-4101-521260000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The first Milton Comprehensive Transportation Plan (CTP) was adopted in 2009. There was an update to the CTP in 2016 that contributed to the project list development for the 2016 Transportation Special Purpose Local Option Sales Tax (TSPLOST). The Milton CTP is a local plan, updated approximately every five years, that inventories existing conditions, analyzes current and future needs, and develops project recommendations to respond to these needs. This 2023 planning effort will utilize many of the recent planning documents including the Local Road Safety Plan, Comprehensive Plan, and Community Trail Prioritization Plan to address projects and policies. The CTP will also inform the specific projects for categories that are funded with TSPLOST II. The CTP outcomes will include determination of stakeholder's satisfaction with transportation, evaluation of bicycle accommodations for a safety initiative, measurement of effectiveness of intersections, and maintaining reliability.
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ESTIMATED PROJECT COST:	
Planning & Design	280,000
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	280,000

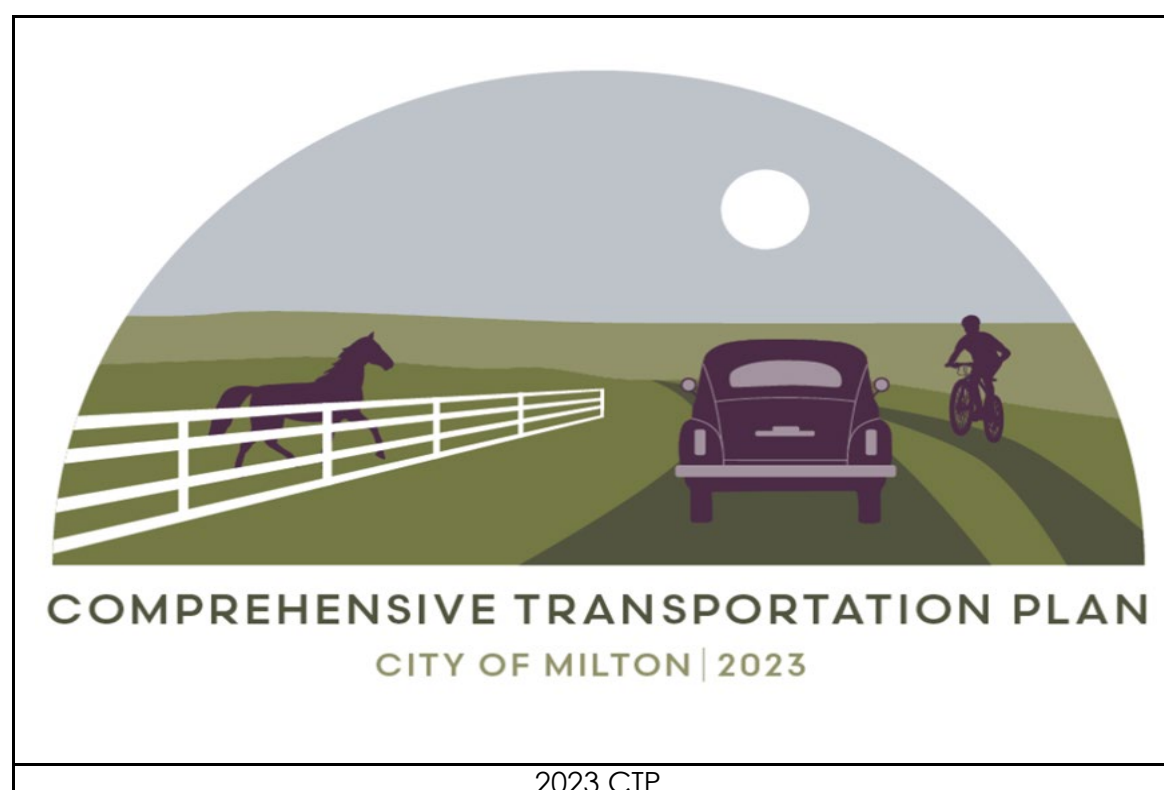
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	34,392

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	245,608

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	55

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PM - Prof	280,000	-	-	-	-	-	-	-	280,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	280,000	-	-	-	-	-	-	-	280,000	-

IMPACT ON OPERATING BUDGET:	Estimated Annual Impact:	
	Expenditures	
	Personnel	-
	Maintenance	-
	Other	-
Revenues		
	Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bridge Maintenance TS2-2314	Estimated Project Cost:	\$1,150,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-521230000 TS2-2314
335-4101-541430000 TS2-2314

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The City of Milton is in receipt of a Bridge Inspection Report from Georgia Department of Transportation (GDOT) detailing the capital maintenance needs for 24 City-owned bridge structures that meet criteria to be inspected by GDOT. The City requested to have a consultant assess 16 of these structures and prioritize repairs to maximize efficiency of funds. Bridge Maintenance Plans would be prepared based on priority as directed by the City.</p> <p>The scope of work in this project includes site visits to 16 structures, a bridge assessment report on identified structures, prioritization of implementing repairs, maintenance plans for selected structures, and support during bid for repairs. The design and construction of this capital project will be funded as a TSPLOST II Bridge Project.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	50,000
Construction	1,100,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	1,150,000

ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	20,625

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	29,375

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	500

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II BR - Prof	50,000	-	-	-	-	-	-	-	50,000	
TSPLOST II BR - Cst	-	1,100,000	-	-	-	-	-	-	1,100,000	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	50,000	1,100,000	-	-	-	-	-	-	1,150,000	

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Bridge Inspection

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Guardrail Improvements TS2-2315	Estimated Project Cost:	\$700,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-521240000
335-4101-541440000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The City-adopted Local Road Safety Plan recommended considering upgrading guardrail at bridges and culverts as engineering countermeasure RSC-10 for the emphasis area of roadway and shoulder conditions. This project includes an overall inventory and specific location improvements.
	In order to develop priorities for guardrail repair and replacement on approximately 182 miles of city-owned streets, an inventory was created of all guardrail in GIS that is used to track asset details. The inventory is a combination of information obtained through Google Streetview and field investigation that determined type of guardrail, height, end terminals, distance from the roadway, and adjacent topography. The inventory includes a categorized recommendation list based on urgency and risk to the public, as well as a cost estimate for the work.
	Following the development of the inventory and recommendations, guardrail improvements will be made through this project.

ESTIMATED PROJECT COST:	
Planning & Design	93,880
Construction	606,120
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	700,000

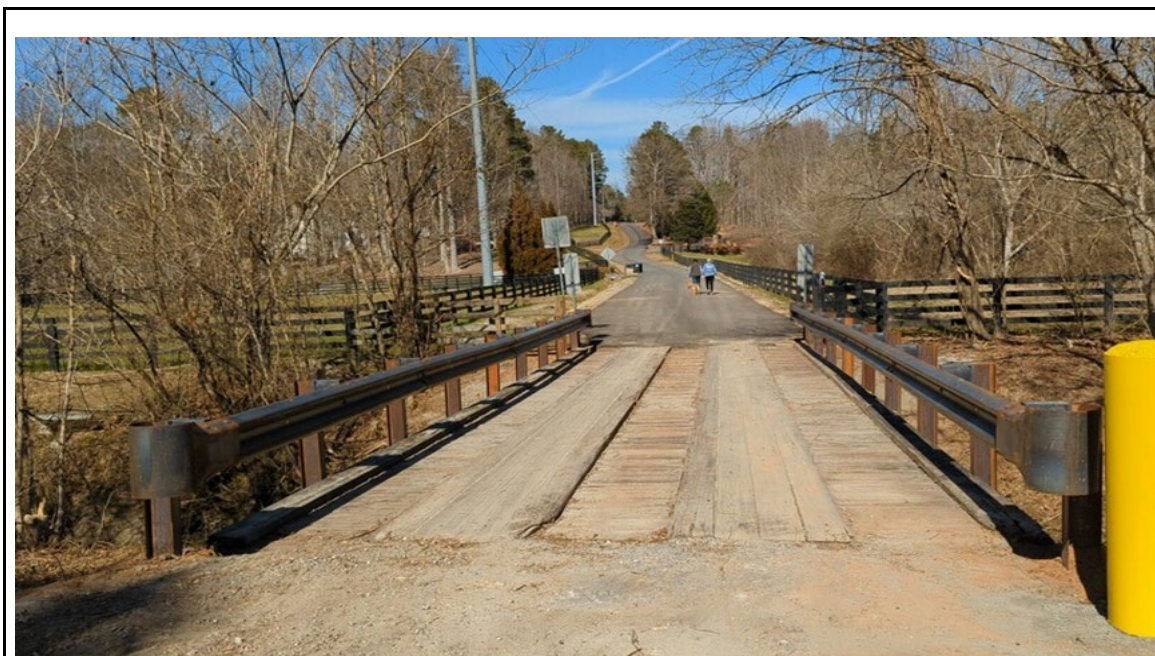
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	43,880

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	656,120

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	656,120

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II M&S - Prof	50,000	-	-	-	-	-	-	-	50,000	
TSPLOST II M&S - Cst	650,000	-	-	-	-	-	-	-	650,000	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	700,000	-	-	-	-	-	-	-	700,000	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td align="right">Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



Guardrail Repair

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bethany Bend Mini Roundabout TS2-2315	Estimated Project Cost:	\$550,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** 335-4101-521210000 TS2-2316
335-4101-541410000 TS2-2316

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:

As part of the Local Road Safety Plan recommendations and continuing efforts to slow drivers down, Public Works is proposing a mini roundabout project. This type of improvement has been successful in reducing speeds and improving safety for pedestrians. Bethany Bend between SR 9 and Morris Road is a corridor that could be impacted during and after 3 major transportation projects: the SR 9 widening, the McGinnis Ferry interchange, and the Morris Road widening. The Bethany Creek subdivision is in the section of Bethany Bend near SR 9. This subdivision is in a unique situation having homeowners on both sides of Bethany Bend, with the public amenities on the Northern side. The Bethany Creek HOA Board approached Public Works asking whether there was a way to slow vehicles down and provide a safe pedestrian crossing.

This project is for a mini roundabout which will accomplish the goals above while also being compatible with Georgia DOT's SR 9 widening project that is currently scheduled for letting in December 2023. From the Strategic Plan and Comprehensive Plan, the proposed project also aligns with the following:

- Prioritize Bethany character area (Hwy 9) sidewalk connections in coordination with GDOT Project, and identify quick win opportunities,
- Consider innovations to reduce the actual speed of traffic to get drivers to stay within the posted speed limits,
- Consider "smart" features to improve transportation infrastructure and safety in Milton, and
- Consider the use of Smart features to improve pedestrian safety within defined urban areas, around parks and other priority walking areas.

The mini roundabout will be located at the intersection of Bethany Bend and South Bethany Creek Drive/North Bethany Creek Drive and will have an approximate diameter of 80 feet and fit within the existing asphalt and curb lines.

ESTIMATED PROJECT COST:	
Planning & Design	50,000
Construction	500,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	550,000

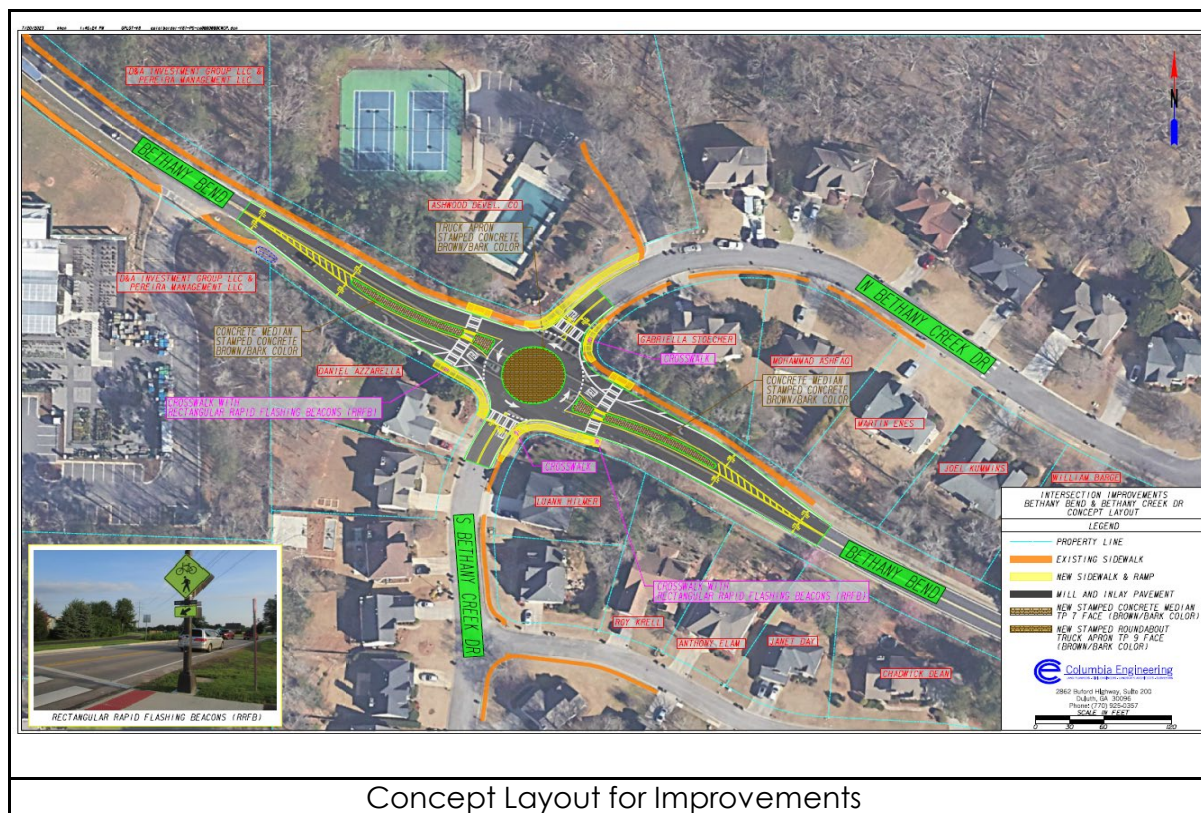
ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	TSPLOST 15,220

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	TSPLOST 534,780

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	TSPLOST 500,585

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II O&S - Prof	50,000	-	-	-	-	-	-	-	50,000	
TSPLOST II O&S - Cst	500,000	-	-	-	-	-	-	-	500,000	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	550,000	-	-	-	-	-	-	-	550,000	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



Concept Layout for Improvements

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Deerfield Area Sidewalks TS2-2317	Estimated Project Cost:	\$500,000
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 335-4101-541420000 TS2-2317

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	A project was identified that connects several sidewalk gaps in the Deerfield area based on working with the Milton Trails Advisory Committee and in consultation with the Deerfield area as identified in the 2020 Trail Prioritization Plan. The project will be construction of new sidewalk segments to close open spaces between sidewalk sections. The location of these connections are Webb Road, Deerfield Parkway, and Hopewell Road.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	500,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	500,000

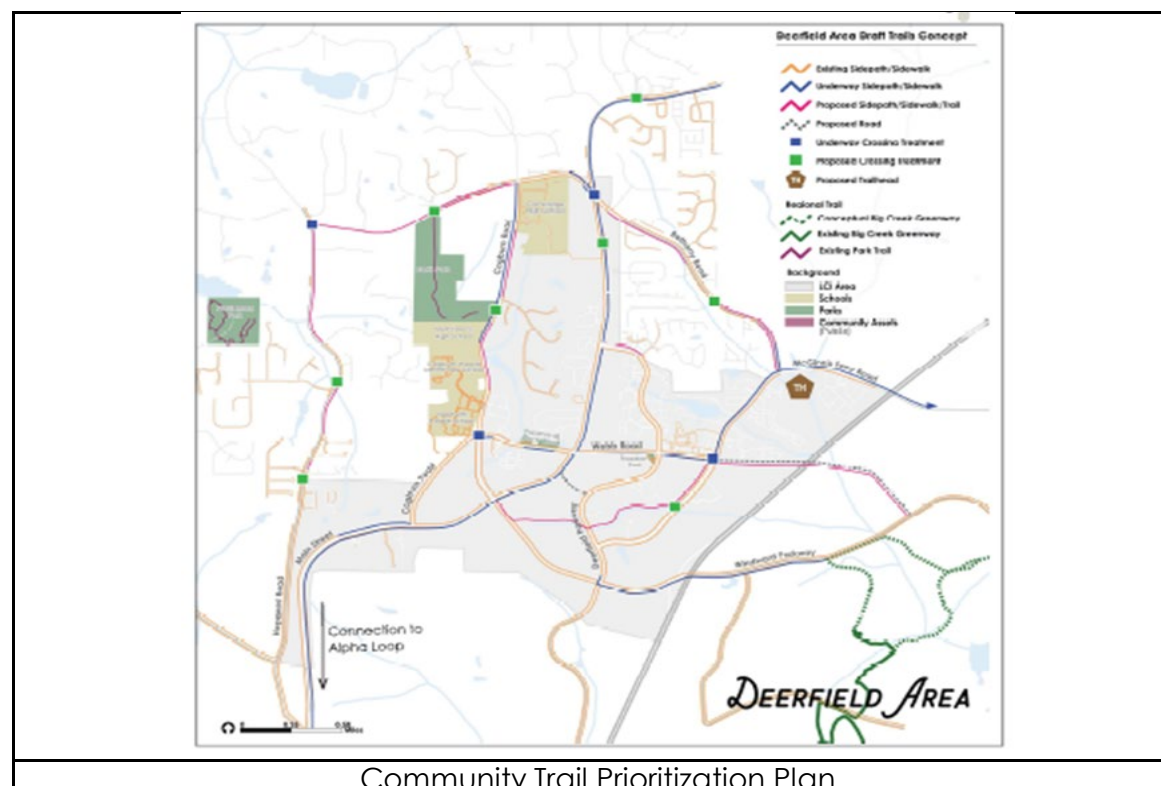
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	500,000

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	500,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PB - Cst	500,000	-	-	-	-	-	-	-	500,000	
Operating Funding	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	500,000	-	-	-	-	-	-	-	500,000	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	-											
Total:	-											



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Dinsmore Connection TS2-2320	Estimated Project Cost:	\$300,000
		Estimated Completion:	2024

DEPARTMENT: Public Works

Account #: 335-4101-521220000 TS2-2320

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project scope consists of connecting passive park improvements within the Milton City Park and Preserve by providing a roadside multi-use path serving both transportation and recreational purposes. This project reflects priorities detailed in the community-driven, Council-approved Park Master Plan of the area. The Dinsmore Connection will be 0.25-miles of a 10-ft wide multi-use concrete/paved sidewalk adjacent to Dinsmore Road. This will connect to a new trail on the east side of the park with an existing trail on the west side of the park completing an approximate 2.5-mile trail around the project site. This will also provide a transportation component to expand in the future to connect neighborhoods to both the active and passive sides of the park.
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ESTIMATED PROJECT COST:	
Planning & Design	40,000
Construction	260,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	300,000

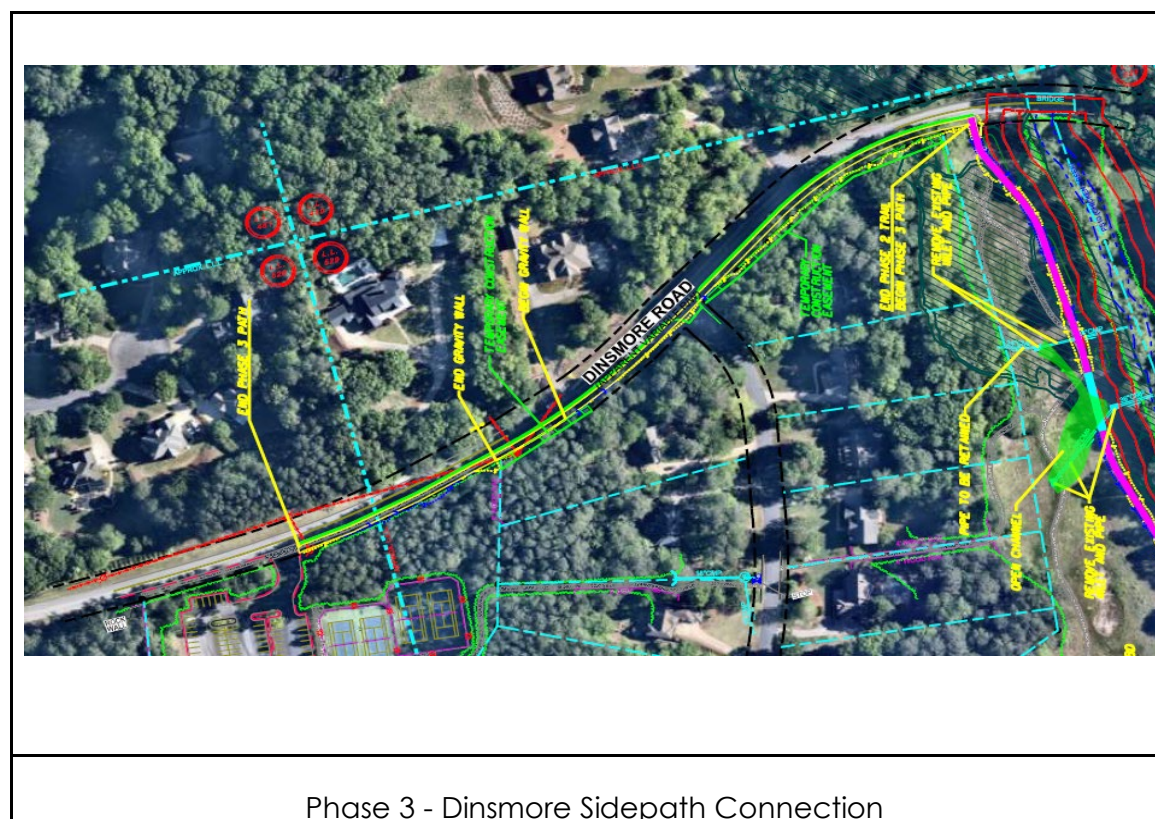
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	40,000

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	40,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PB - Prof	40,000	260,000	-	-	-	-	-	-	300,000	
Operating Funding	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	-	-	-	-	-	-	-	-	-	
Funding Source Total:	40,000	260,000	-	-	-	-	-	-	300,000	-

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:											
		<table border="1"> <tr> <td colspan="2">Expenditures</td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">-</td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	-	Total:
Expenditures													
Personnel	-												
Maintenance	-												
Other	-												
Revenues	-												
Total:	-												



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	TSPLOST Program Management	Estimated Project Cost:	\$0
		Estimated Completion:	TBD

DEPARTMENT: Public Works

Account #: 335-4101-521260000
335-4101-541460000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The City currently outsources large project inspections and other TSPLOST project tasks. In FY21, a City infrastructure inspector position was added within the public works department to replace some of the outsourced inspection services such as the paving program (typically \$50k/year), stormwater inspections (\$25k/year), and assisting with various public works projects including supporting other department projects (around \$100k/year). The number of projects managed by the public works department is growing and includes adding capital projects for other departments. The most recent outsourced TSPLOST project cost over \$350k for outsourced construction inspections on a \$3M construction project. This initiative is proposed to utilize internal resources as much as possible with less dependance on outside services for inspections during construction and other project tasks. There still may be need for bidding certain services and inspections based on the complexity and duration of a project but an internal staff TSPLOST project inspector will allow greater flexibility, level of service, and less than half the costs.</p> <p>Additionally, funding for projects not yet underway will be earmarked to the Program Management - Infrastructure account. Once the Comprehensive Transportation Plan is complete and Council has provided guidance on projects, staff will allocate the funding accordingly and provide budgetary updates at each budget amendment hearing.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

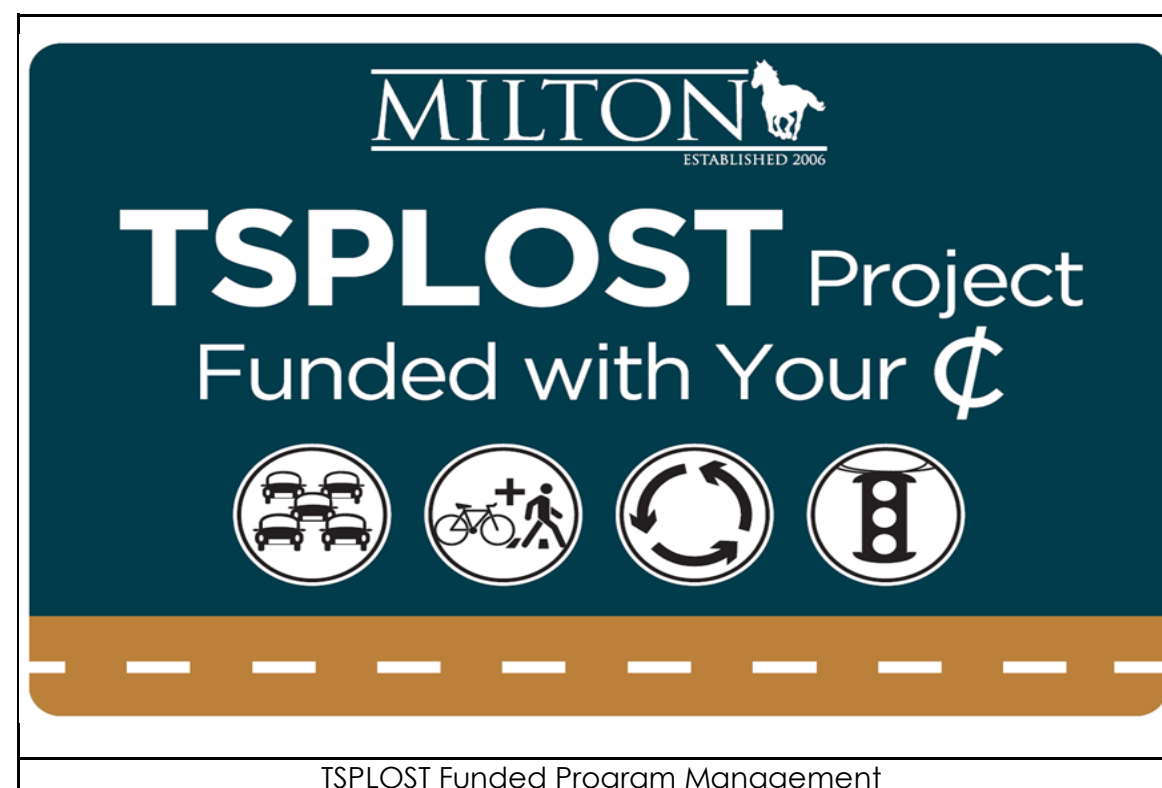
ACTUAL EXPENDITURES TO DATE:	
	TSPLOST
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	TSPLOST
Rollover at FYE 23	-

AVAILABLE BALANCE:	
	TSPLOST
Rollover less current encumbrances at FYE 23	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
TSPLOST II PM - Prof	-	119,149	123,915	128,872	134,026	139,387	-	-	645,349	
TSPLOST II PM - Infra	-	4,547,688	4,126,086	6,371,128	6,226,586	-	-	-	21,271,488	
Impact Fees	-	-	-	-	-	-	-	-	-	
Operating Funding	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	4,666,837	4,250,001	6,500,000	6,360,612	139,387	-	-	21,916,837	-

IMPACT ON OPERATING BUDGET:	For FY24-FY28, the salary and benefits for this position are proposed to utilize TSPLOST I and II funding as the inspections will be focused on TSPLOST funded projects. Should a TSPLOST III not occur after FY27 to fund this position, the public works department structure will be evaluated and any impacts on operating budget discussed at that time.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



TSPLOST Funded Program Management

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Sites/Park Land Acquisition	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Parks & Recreation **Account #:** 300-6110-541101000
350-6110-541101000

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks. **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>This money will be used to address opportunities to acquire active park land.</p> <p>45+ acres of land has been purchased for active park sites.</p> <p>Future requests to focus on increased pocket and neighborhood parks acquired throughout the community & in generally less-served areas.</p>
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	Impact Fees
Expended Through FY 23	3,796,524	3,201,981

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	Impact Fees
Rollover at FYE 23	260,960	6,474

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	Impact Fees
Rollover less current encumbrances at FYE 23	230,131	(0)

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	4,057,484	-	-	-	-	-	-	-	4,057,484	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	3,208,455	650,000	650,000	650,000	650,000	650,000	650,000	650,000	7,758,455	
Funding Source Total:	7,265,939	650,000	650,000	650,000	650,000	650,000	650,000	650,000	11,815,939	

IMPACT ON OPERATING BUDGET:	The operating impact will depend on the type of land purchased and the end-use of the land.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Vehicle Replacement Reserve (Parks & Recreation)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Parks & Recreation (Active) **Account #:** 300-6110-542201000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>These funds provide for standard replacement of vehicles for Parks & Recreation.</p> <p>This accounts for the increased number of P&R fleet vehicles.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	59,122

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	32,999

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	32,999

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	92,121	10,000	10,000	10,000	10,000	10,000	10,000	10,000	162,121	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	92,121	10,000	10,000	10,000	10,000	10,000	10,000	10,000	162,121	-

IMPACT ON OPERATING BUDGET:	The impact will involve general vehicle maintenance, insurance, and fuel.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	500
		Other	-
Revenues			
		Total:	500

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Providence Park	Estimated Project Cost:	\$6,595,297
		Estimated Completion:	Beyond 2030

DEPARTMENT: Parks & Recreation (Active) **Account #:** 300-6110-541200003
340-6110-541200001
340-6110-541300100

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>Providence Park occupies 42 acres of land off Providence Rd. It has been closed to the public since 2004 to cleanup toxic waste found in the soil. Fulton County completed the remediation of the waste spill in 2015 and turned the park over to the City of Milton. During the years the park was closed, it fell into disrepair. The park was opened in fall 2016 for passive use. A master plan was completed in 2018. Included in this 2 phased plan was the addition of restroom facilities, ADA accessible trails, a boardwalk, two building features for recreational use, a fishing pier, a playground, camping areas and the draining of water out of the rock quarry. In FY2022/2023, trail, restroom and the fishing pier projects were completed. Grant funds were acquired for the ADA trails, restrooms and fishing pier. In April 2023, PRAB and Council provided feedback to staff which ultimately removed two components from the long-term phasing of the park. Those two components were an all-inclusive playground and the dedicated camping areas.</p> <p>"Phase 1": COMPLETED: Demo of structure, partial trail system improvement, restroom, lake overlook "Phase 1": NOT COMPLETED: stream alignment/dam repair, 13,000sf inclusive playground, updated fencing around quarry, wetland improvements, parking lot update/resurface "Phase 2": expanded parking area, 900sf open air quarry overlook, performance green, 6500sf nature center/lawn area, dredging of the lake, .12 mile wetland boardwalk, camping area (only with supervision).</p> <p>Phase 1 remaining: \$2,000,000 Phase 2 estimated cost: \$4,000,000</p> <p>Ongoing maintenance: Open air quarry overlook: \$4,000 annually (utilities, repairs, cleaning) 6,500sf Nature Center: \$75,000 annually (utilities, cleaning, landscaping, communications, repairs, porter services, etc) *Optional staffing to be additional \$70,000 + relocation of full-time staff member Performance Green: \$20,000 annually for landscaping, irrigation and grounds repairs</p>
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ESTIMATED PROJECT COST:	
Planning & Design	100,000
Construction	6,491,097
Land Acquisition	4,200
Fleet Acquisition	-
Other	-
Total Project Cost:	6,595,297

ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	Grant Fund	Impact Fees
Expended Through FY 23	119,127	1,119,169	-

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	Grant Fund	Impact Fees
Rollover at FYE 23	2,025,677	20,611	-

AVAILABLE BALANCE:			
	Cap Proj	Grant Fund	Impact Fees
Rollover less current encumbrances at FYE 23	2,025,677	3,611	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget (Capital Projects Fund)	2,144,804	350,000	350,000	350,000	450,000	450,000	450,000	450,000	4,994,804	
Operating Budget (Capital Grant Fund)*	739,780	-	-	-	-	-	-	-	739,780	
Grant Funding*	400,000	-	-	-	-	-	-	-	400,000	
Impact Fees**	-	-	-	-	-	-	-	-	-	
Funding Source Total:	3,284,584	350,000	350,000	350,000	450,000	450,000	450,000	450,000	6,134,584	460,713

*The Capital Grant Fund includes funding for the following projects: bathroom renovation/lake pier/trail construction.
 **Impact Fees will be used toward trail construction costs beyond the approved grant funding.

IMPACT ON OPERATING BUDGET:	Final operating costs and cleaning costs will be determined upon concept/design approval.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
	Revenues	-	
	Total:	-	



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Bell Memorial Park (Turf Field Replacement)	Estimated Project Cost:	\$2,750,000
		Estimated Completion:	2026

DEPARTMENT: Park & Recreation Enrichment

Account #: 300-6110-541401500

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks.

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds will be used to implement capital improvements at Bell Memorial Park. The two artificial turf fields were constructed in 2015. The average lifespan of the carpet with the usage that occurs at Bell Memorial Park (playing surface) is 8-12 years. Currently, in 2021, the fields are still wearing quite well. These funds will be utilized to replace the carpet and infill.
	While bidding the carpet for the two existing artificial turf fields, converting the remainder of the natural grass fields would be beneficial for playability and utility of our baseball program. Rainouts & cancelations would reduce, while making our recreation program more attractive to prospective baseball families. The higher quality baseball programs are moving to turf for these reasons. Staff estimates the turfing of the baseball fields at \$2,000,000.
	Approx 205,000sf of field to turf
	Long-term impact: Minimal change to operating budget. \$175,000 each subsequent year for replacing carpet every 10-12 years.

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	2,750,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	2,750,000

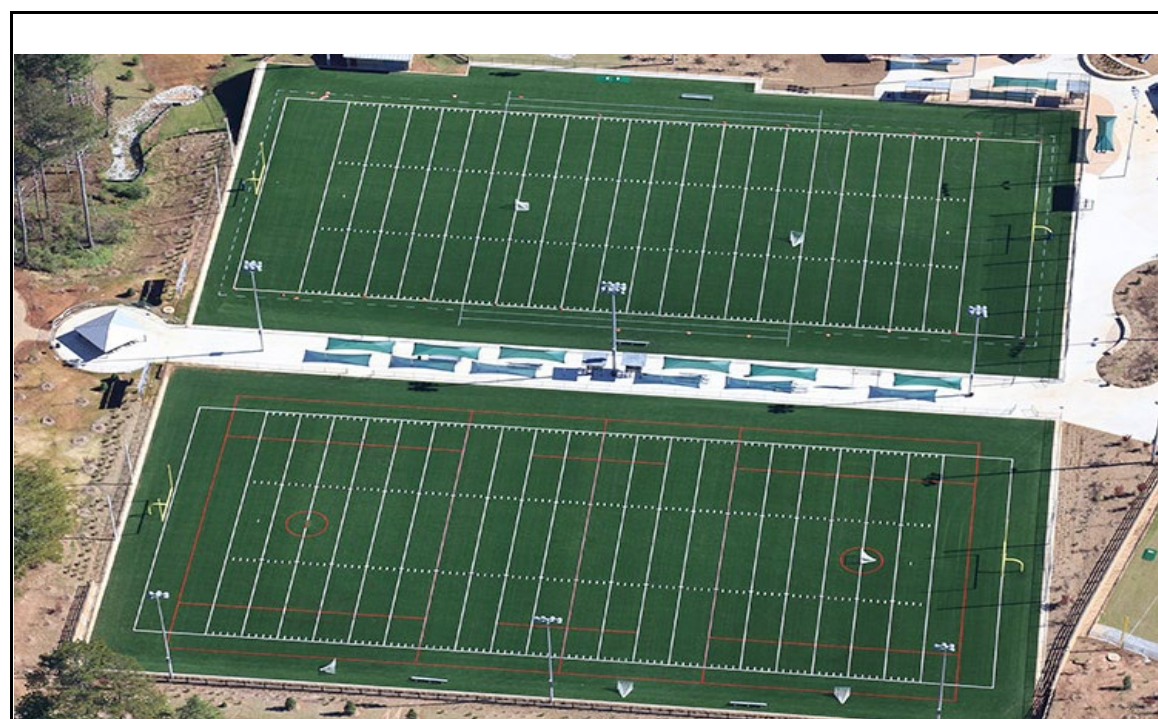
ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	710,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	710,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	710,000	510,000	510,000	510,000	510,000	-	-	-	2,750,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other Funding	-	-	-	-	-	-	-	-	-	
Funding Source Total:	710,000	510,000	510,000	510,000	510,000	-	-	-	2,750,000	-

IMPACT ON OPERATING BUDGET:	Annual maintenance for the listed improvement is minimal.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Bell Memorial Park Fields 1 & 2

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Cox Road	Estimated Project Cost:	\$2,027,137
		Estimated Completion:	2024

DEPARTMENT: Parks & Recreation (Active) **Account #:** 300-6110-541200004
350-6110-541200004

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks. **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>These funds will be used to implement capital improvements to the facility on Cox Road. The improvements will focus on fencing and netting needs around the newly turfed fields. The majority of the expenses will go towards the turfing of both rectangular fields.</p> <p>All the above is completed.</p> <p>FY24- ADDRESS THE PARKING LOT Tree removal, grading, underground water retention, paving & septic improvements for maintenance building \$1,750,000 Estimated Cost for engineering/design and construction (PW calculated the project scope and estimated cost)</p> <p>Long term impact- reduced septic repairs, \$80,000 per year to fund carpet replacement after 10-12 years of use</p>
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ESTIMATED PROJECT COST:	
Planning & Design	35,000
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	1,992,137
Total Project Cost:	2,027,137

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	Impact Fees
Expended Through FY 23	224,511	1,304,737

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	Impact Fees
Rollover at FYE 23	497,889	0

AVAILABLE BALANCE:		
	Cap Proj	Impact Fees
Rollover less current encumbrances at FYE 23	483,310	0

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	722,400	-	-	-	-	-	-	-	722,400	
Other Funding	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	1,304,737	-	-	-	-	-	-	-	1,304,737	
Funding Source Total:	2,027,137	-	-	-	-	-	-	-	2,027,137	

IMPACT ON OPERATING BUDGET:	Annual maintenance to the netting and fencing will be minimal. Revenue forecasts are based on field rentals once all facilities are in place (including the new athletic park scheduled to open in FY 2024).	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td align="right">(20,000)</td> </tr> <tr> <td>Total:</td> <td align="right">(20,000)</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	(20,000)
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues	(20,000)											
Total:	(20,000)											



Cox Road Facility

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Milton City Park and Preserve Facility Improvements (Active)	Estimated Project Cost:	\$3,727,993
		Estimated Completion:	Beyond 2026

DEPARTMENT: Parks & Recreation (Active) **Account #:** 300-6110-541300102

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The Former Milton Country Club Master Plan was adopted August 19, 2019. For the active acres, the master plan called for the renovation of the clubhouse to support active, indoor recreation programming. As part of this renovation, the existing cart barn to the east of the building along with other structures are to be removed. Throughout the phasing, the plan suggests for additional parking, tennis courts, pool improvements, sand volleyball courts and a covered addition onto the back side of the clubhouse.</p> <p>In April 2023, PRAB and Council provided guidance to staff re-prioritizing the long-term funding for projects. During this discussion, several components of the Park Master Plan were removed. The park components removed include the fireplace, sand volleyball courts, 100% inclusive playground and the expanded event lawn. The bioswale located to the south of the building was also deemed unnecessary, as long as it's not truly needed to collect water runoff.</p> <p>Staff to be applying for LWCF Grant funding through DNR to fund the majority of Concept "B". The estimated cost for this project is \$1.4 million, with \$500,000 in support from the grant.</p> <p>Concept "A" - Renovation of the building (COMPLETE) Concept "B" - <i>Reconfiguration of the building</i>, 2 additional tennis courts, tennis viewing deck, event lawn, sand volleyball courts, "inclusive" playground, bioswale to catch water, parking lot improvements Concept "C" - Outdoor fireplace, larger back patio, additions to viewing deck, waterslide for pool, improved "event lawn" and enhanced landscaping</p> <p>Cost Estimate: Concept B - \$1.8-\$2.0 million Cost Estimate: Concept C - \$900,000</p> <p>Long-term impact: Resurfacing tennis courts every 5-7 years- budget \$8,000 per year, stain viewing deck every 5 years (minimal) Operating: landscape improvement upkeep (\$5000 per year) Operating: Pool slide maintenance and staffing (\$18,000 per year) Operating: LED light conversion, decreased annual costs (\$1,000-\$2,000 per year)</p>
--	--

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	3,672,993
Land Acquisition	-
Fleet Acquisition	-
Other	55,000
Total Project Cost:	3,727,993

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	1,142,993

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	802,007

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	802,007

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,945,000	350,000	350,000	300,000	282,993	-	-	-	3,227,993	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	500,000	-	-	-	-	-	500,000	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,945,000	350,000	850,000	300,000	282,993	-	-	-	3,727,993	

IMPACT ON OPERATING BUDGET:	Cleaning and maintenance forecasts have been accounted for based on current building layout projections. Revenue forecasts are based on planned programming in the new clubhouse and facility rental fees will be assessed if approved by Council.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	14,000
		Other	-
Revenues		(14,200)	
Total:		(200)	

CAPITAL IMPROVEMENT PLAN

Land Conservation	New Active Athletic Complex	Estimated Project Cost:	\$14,550,000
		Estimated Completion:	2025

DEPARTMENT: Parks & Recreation (Active)

Account #: 300-6110-541200005

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM:

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The next step in the development of our Parks facilities is the development of another athletic park, with similar amenities to Bell Memorial Park. The increased population and program popularity has coorelated to an increase in our recreation programming. The current needs of the community include 4 baseball fields, another 2 rectangular fields as outlined in the 2027 comprehensive master plan. This park would feature artificial turf fields for both the multi-purpose fields and the baseball/softball fields. Recommended in this park (oustide of operational needs such as storage and maintenance spaces) would be the inclusion of other parks amenities, such as but not limited to playground, concessions, picnic areas, trails and outdoor recreation space.</p> <p>Athletic Park: \$14,550,000</p>
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ESTIMATED PROJECT COST:	
Planning & Design	700,000
Construction	13,500,000
Land Acquisition	-
Fleet Acquisition	-
Other	350,000
Total Project Cost:	14,550,000

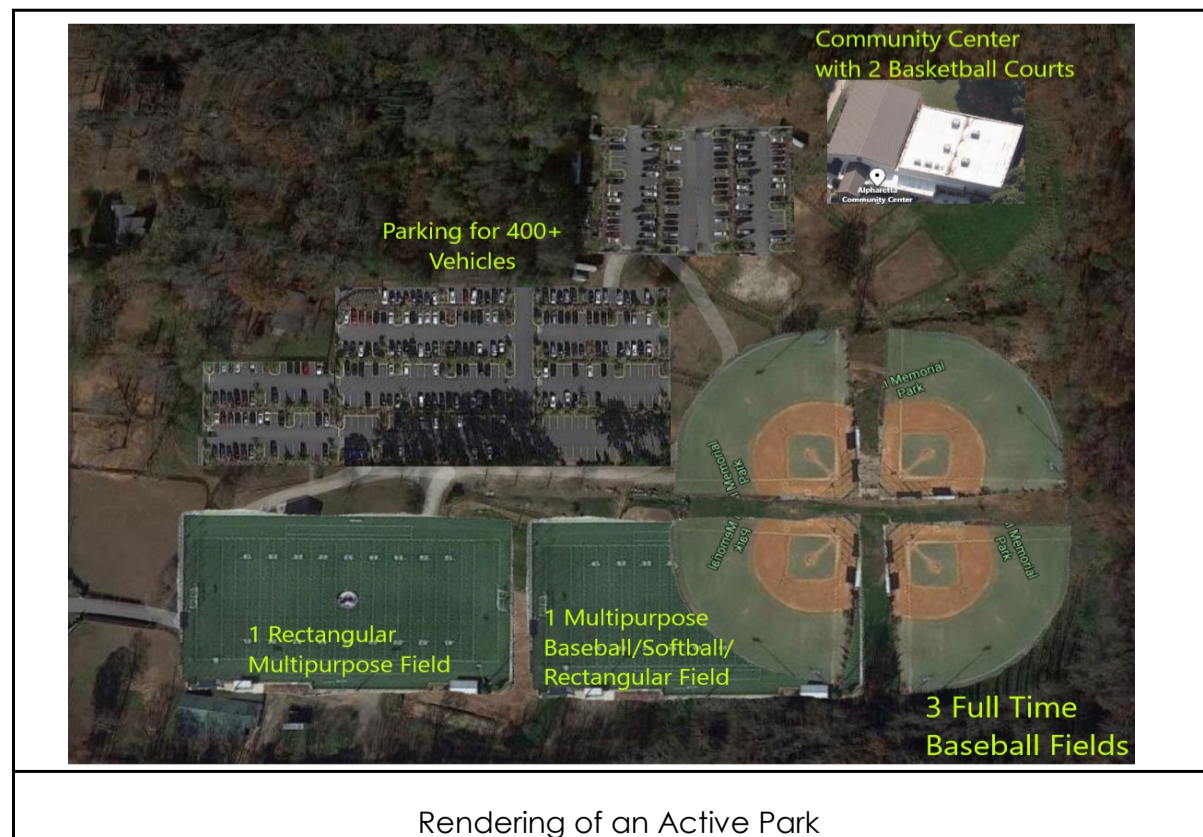
ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	Cap Proj -

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	Cap Proj 14,558,532

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 14,558,532

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	4,558,532	-	-	-	-	-	-	-	4,558,532	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other (ARPA Funds)	10,000,000	-	-	-	-	-	-	-	10,000,000	
Funding Source Total:	14,558,532	-	-	-	-	-	-	-	14,558,532	(8,532)

IMPACT ON OPERATING BUDGET:	Forecasted expenses are based on the annual cost to maintain the facility including landscaping, grounds mauntenance, facility upkeep, staffing, operations, utilities, etc. Revenue forecasts are based on potential programming and field rentals.	Estimated Annual Impact:										
		<table border="0"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td>300,000</td> </tr> <tr> <td>Maintenance</td> <td>195,000</td> </tr> <tr> <td>Other</td> <td>-</td> </tr> <tr> <td>Revenues</td> <td>(30,000)</td> </tr> <tr> <td>Total:</td> <td>465,000</td> </tr> </table>	Expenditures		Personnel	300,000	Maintenance	195,000	Other	-	Revenues	(30,000)
Expenditures												
Personnel	300,000											
Maintenance	195,000											
Other	-											
Revenues	(30,000)											
Total:	465,000											



CAPITAL IMPROVEMENT PLAN

Land Conservation	Indoor Community Center	Estimated Project Cost: \$13,000,000
		Estimated Completion: 2031

DEPARTMENT: Parks & Recreation (Active)

Account #: [Finance will create account #]

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Build an Indoor Community Center

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The City has expanded the inventory of outdoor fields and playspaces. The next step in the development of our Parks facilities is the development of an indoor community center. This could be used for basketball, exercise classes, summer camps, art classes, dance classes, active senior activities and adult activities. The comprehensive master plan found an immediate need for an additional 60,216 square feet of indoor recreation center space. The plan recommends a multi-generational community center that would provide programming for all age ranges from youth to active seniors (active seniors being a gap in our programming). Next steps would be planning, design then construction. Costs can be reduced if it is built on land already owned by the City of Milton.
--	---

ESTIMATED PROJECT COST:	
Planning & Design	525,000
Construction	12,475,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	13,000,000

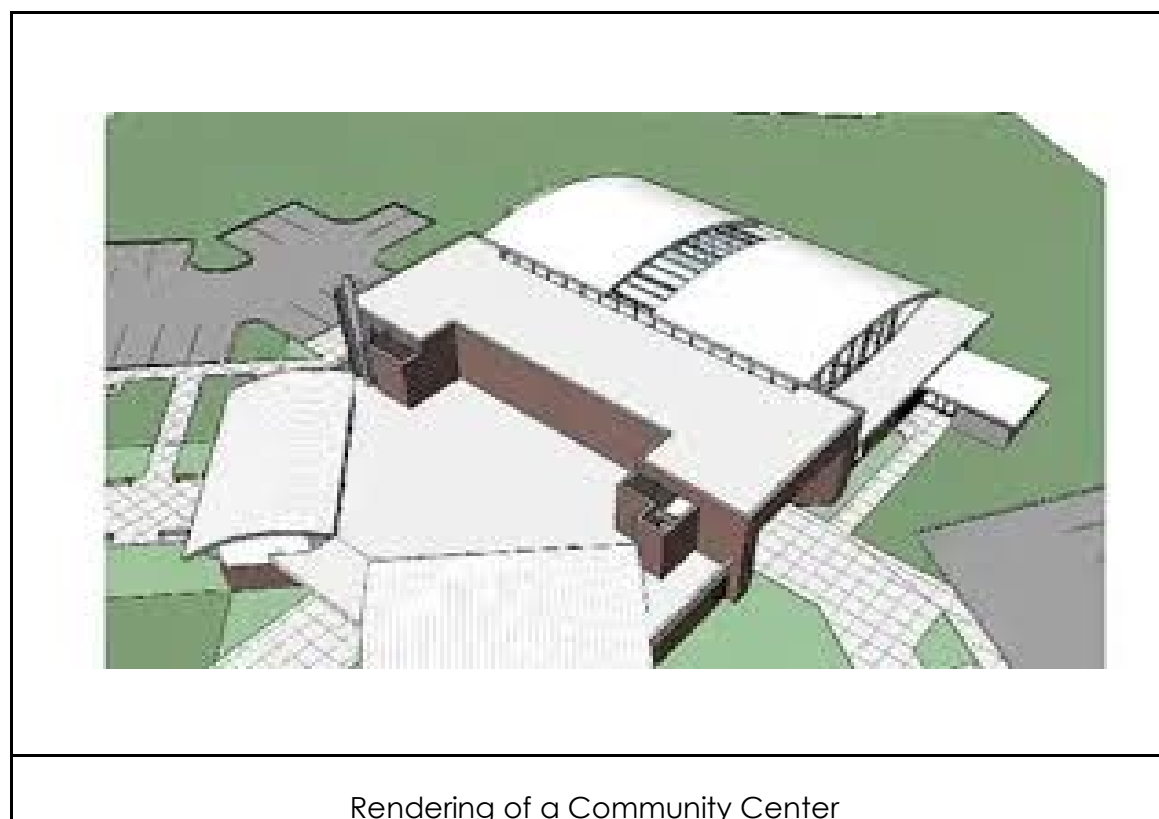
ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	1,000,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	1,000,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,000,000	1,300,000	700,000	1,100,000	1,100,000	2,000,000	1,000,000	1,000,000	9,200,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,000,000	1,300,000	700,000	1,100,000	1,100,000	2,000,000	1,000,000	1,000,000	9,200,000	3,800,000

IMPACT ON OPERATING BUDGET:	This will result in an ongoing cost of the maintenance of the facility as well as the operation of the facility. Actual impact will be determined once building design is complete.	Estimated Annual Impact:	
		Expenditures	
		Personnel	240,000
		Maintenance	259,000
		Other	-
		Revenues	-
		Total:	499,000



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Land Conservation	Estimated Project Cost:	N/A
		Estimated Completion:	2030

DEPARTMENT: Passive Parks/Greenspace **Account #:** 310-6210-541100001

STRATEGIC PLAN STRATEGY: Protect and Preserve Open Space

STRATEGIC ACTION ITEM: Open Space Preservation **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Since a \$25 million greenspace bond was approved by our citizens in November 2017, the City and the Milton Greenspace Advisory Committee (MGAC) are now working on the creation of a viable conservation plan. All bond funds used to purchase greenspace will be accounted for in this conservation account within the Passive Parks/Greenspace Department.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

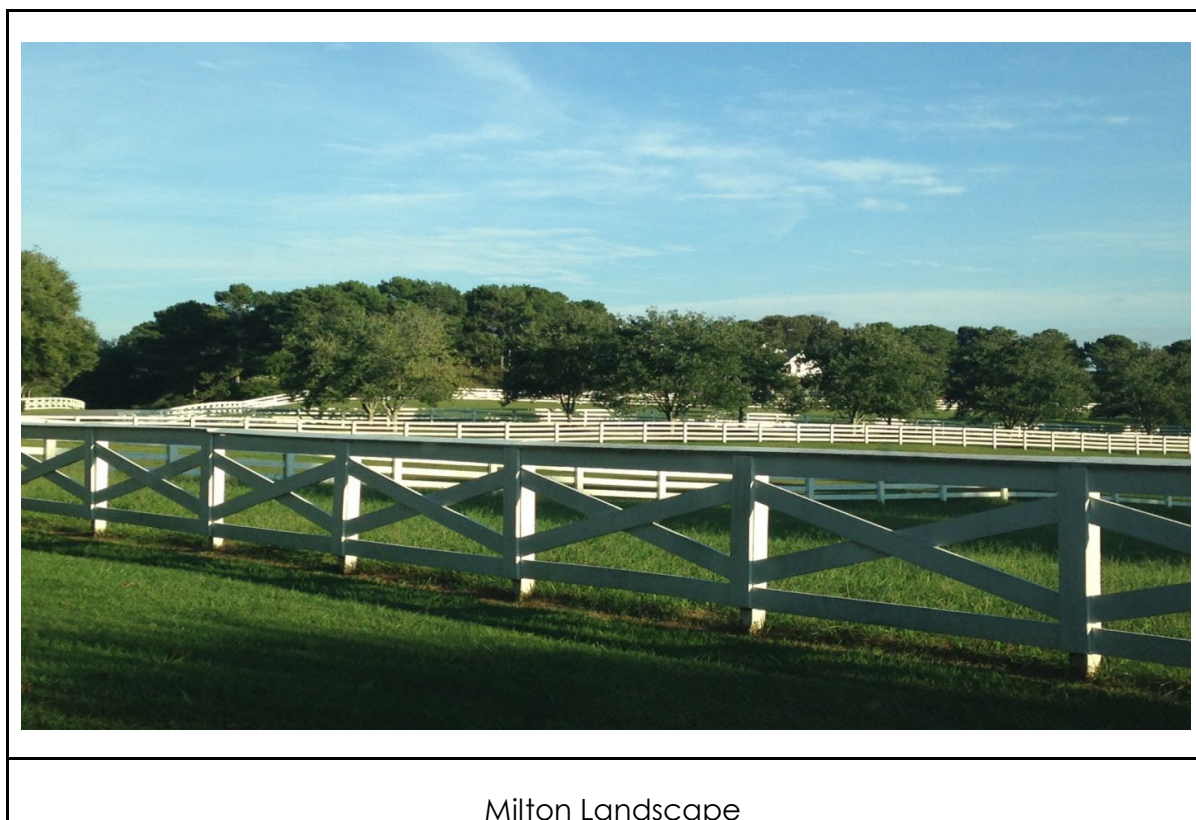
ACTUAL EXPENDITURES TO DATE:	
	G.O. Bond Fd
Expended Through FY 23	21,150,645

BUDGET ROLLOVER FROM PRIOR YEAR:	
	G.O. Bond Fd
Rollover at FYE 23	5,211,904

AVAILABLE BALANCE:	
	G.O. Bond Fd
Rollover less current encumbrances at FYE 23	5,199,904

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Other Revenue	71,150	-	-	-	-	-	-	-	71,150	
GO Bond	25,376,842	-	-	-	-	-	-	-	25,376,842	
Interest Earnings	914,557	-	-	-	-	-	-	-	914,557	
Funding Source Total:	26,362,549	-	-	-	-	-	-	-	26,362,549	-

IMPACT ON OPERATING BUDGET:	The cost of maintenance (mowing, litter pickup, etc) for each parcel purchased will have an impact on the operating fund.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
			-
		Total:	-



Milton Landscape

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Passive Parks	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-541200000

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks.

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Funding will accrue in this account for the purposes of improving Milton's passive parks/greenspace. As project proposals/plans are approved by Mayor and Council the funds will be allocated to the line item for that specific park. In FY22, funding was used for gravel equestrian accessible parking area, site and fencing repairs to improve conditions for opening the Freemanville Road at Birmingham Road (Belmont Farms) greenspace. In FY23, \$30,000 was allocated for Liberty Grove/Blue Valley Pocket Park landscaping.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	107,301

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	1,112,699

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	1,112,699

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,220,000	-	-	-	-	-	-	-	1,220,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	1,220,000	-	-	-	-	-	-	-	1,220,000	-

IMPACT ON OPERATING BUDGET:	TBD once the implementation for the approved plans have been determined.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Birmingham Park	Estimated Project Cost:	\$1,500,000
		Estimated Completion:	Beyond 2026

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-541200003

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This 200+ acre site is on the north end of the City behind Fire Station 43 (750 Hickory Flat Rd). It is currently an undeveloped, passive park that is open to the public for activities like hiking, horseback riding, dog walking, etc. Improvements and improvement phases for the Park are proposed in the Community Trail Prioritization Plan 2020. Additional priority improvements have been identified by the Milton Equestrian Committee.
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ESTIMATED PROJECT COST:	
Planning & Design	250,000
Construction	1,250,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	1,500,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	146,099

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	785,151

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	777,788

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2029		
Operating Budget	931,250	300,000	268,750	-	-	-	-	-	1,500,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	931,250	300,000	268,750	-	-	-	-	-	1,500,000	-

IMPACT ON OPERATING BUDGET:	Operating impact will be determined upon final concept/design approval.	Estimated Annual Impact:										
		<table border="1"> <tr> <td>Expenditures</td> <td></td> </tr> <tr> <td>Personnel</td> <td align="right">-</td> </tr> <tr> <td>Maintenance</td> <td align="right">-</td> </tr> <tr> <td>Other</td> <td align="right">-</td> </tr> <tr> <td>Revenues</td> <td></td> </tr> <tr> <td>Total:</td> <td align="right">-</td> </tr> </table>	Expenditures		Personnel	-	Maintenance	-	Other	-	Revenues	
Expenditures												
Personnel	-											
Maintenance	-											
Other	-											
Revenues												
Total:	-											



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Mayfield Farm Park	Estimated Project Cost:	\$90,000
		Estimated Completion:	TBD

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-541200004

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Explore partnerships and relationships to meet the needs of the community.

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Planning initiatives for Mayfield Farm Park in cooperation with the City of Alpharetta. The demolition and site cleanup phase is planned for 2023. This includes creating a safe and blank slate for future possible agricultural and environmental uses in conjunction with the City of Alpharetta.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	90,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	90,000

ACTUAL EXPENDITURES TO DATE:	
Cap Proj	-
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Cap Proj	90,000
Rollover at FYE 23	90,000

AVAILABLE BALANCE:	
Cap Proj	90,000
Rollover less current encumbrances at FYE 23	90,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	90,000	-	-	-	-	-	-	-	90,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	90,000	-	-	-	-	-	-	-	90,000	-

IMPACT ON OPERATING BUDGET:	The operating costs for this park will be determined once final concept/design have been approved.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
Total:		-	



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Facility Repair & maintenance/Mayfield Road Stormwater Facility	Estimated Project Cost:	\$0
		Estimated Completion:	

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-522220010

STRATEGIC PLAN STRATEGY:

STRATEGIC ACTION ITEM:

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds were collected as part of the development agreement for the Lakeside Park property on Mayfield Road. They have been set aside to be spent on major repairs to the stormwater structure when required.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	80,637

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	80,637

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests								Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030			
Operating Budget	-	-	-	-	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	-	
Capital Revenues	80,637	-	-	-	-	-	-	-	-	80,637	
Funding Source Total:	80,637	-	-	-	-	-	-	-	-	80,637	-

IMPACT ON OPERATING BUDGET:	Estimated Annual Impact:	
	Expenditures	
	Personnel	-
	Maintenance	-
	Other	-
Revenues		
	Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Milton City Park and Preserve	Estimated Project Cost:	\$6,120,000
		Estimated Completion:	Beyond 2026

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-541200001

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks.

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The Former Milton Country Club Master Plan was adopted August 19, 2019. The funding outlined in this project represents the anticipated costs associated with carrying out phases 1 (A, B, C, D), 2, 3, and hydrology improvements of the approved master plan.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	6,120,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	6,120,000

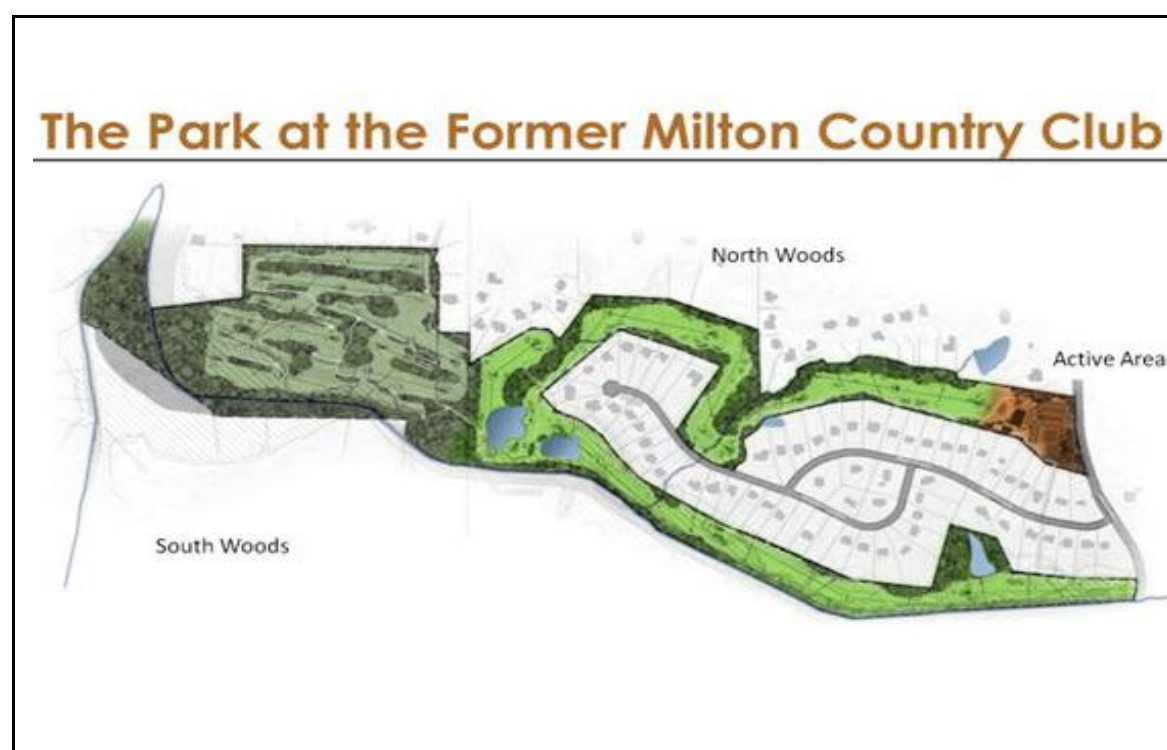
ACTUAL EXPENDITURES TO DATE:			
	Cap Proj	ARPA Funds	Grant Fund
Expended Through FY 23	966,385	28,750	-

BUDGET ROLLOVER FROM PRIOR YEAR:			
	Cap Proj	ARPA Funds	Grant Fund
Rollover at FYE 23	771,803	-	-

AVAILABLE BALANCE:			
	Cap Proj	ARPA Funds	Grant Fund
Rollover less current encumbrances at FYE 23	771,803	-	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	1,738,188	200,000	200,000	200,000	200,000	200,000	17,812	-	2,756,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	1,500,000	-	-	-	-	-	-	1,500,000	
ARPA Funding	28,750	1,835,250	-	-	-	-	-	-	1,864,000	
Funding Source Total:	1,766,938	3,535,250	200,000	200,000	200,000	200,000	17,812	-	6,120,000	-

IMPACT ON OPERATING BUDGET:	TBD once the implementation for the approved plan has been determined.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
		Revenues	-
		Total:	-



CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Site Improvements/Lackey Road	Estimated Project Cost:	\$65,000
		Estimated Completion:	2024

DEPARTMENT: Passive Parks/Greenspace

Account #: 300-6210-541200001

STRATEGIC PLAN STRATEGY: Park & Recreation Enrichment

STRATEGIC ACTION ITEM: Increase our capacity for active, passive and linear parks.

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The Lackey Road property dam with outfall structure was inspected and a maintenance plan was developed. Overall, the dam is in moderate condition and requires some repairs in order to bring it into fully functional condition. The first phase includes minor improvements to the principal spillway and trash rack. A future phase could include extensive maintenance repairs and modifications to the dam.
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ESTIMATED PROJECT COST:	
Planning & Design	15,000
Construction	50,000
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	65,000

ACTUAL EXPENDITURES TO DATE:		
	Cap Proj	ARPA Funds
Expended Through FY 23	-	8,300

BUDGET ROLLOVER FROM PRIOR YEAR:		
	Cap Proj	ARPA Funds
Rollover at FYE 23	20,000	36,700

AVAILABLE BALANCE:		
	Cap Proj	ARPA Funds
Rollover less current encumbrances at FYE 23	20,000	11,900

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	20,000	-	-	-	-	-	-	-	20,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
ARPA Funding	45,000	-	-	-	-	-	-	-	45,000	
Funding Source Total:	65,000	-	-	-	-	-	-	-	65,000	

IMPACT ON OPERATING BUDGET:	Additional impact will be determined upon completion of the inspection.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-



Lackey Road Property

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Tree Recompense Fund	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Community Development

Account #: 300-7410-541200001

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>To provide for an on-call contract for the purchase of trees, including installation and maintenance costs to service such trees. Said trees to be located within public spaces.</p> <p>These funds are generated from tree recompense fees paid by developers.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	324,782

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	52,753

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	37,968

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	-	-	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Tree Recompense Fees	377,535	-	-	-	-	-	-	-	377,535	
Funding Source Total:	377,535	-	-	-	-	-	-	-	377,535	

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Gateway/Wayfinding Signage and Historic Markers	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Community Development

Account #: 300-7410-521200007

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This is a continuation of the wayfinding signage program. It includes planning and construction of signage for the Deerfield area. Additionally, it includes "welcome" signage at the entrances to the City; and, additional historic markers for the City.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	Cap Proj 218,073

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	Cap Proj 372,112

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 343,970

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	593,313	25,000	25,000	25,000	25,000	25,000	25,000	25,000	768,313	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding - GDOT	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	593,313	25,000	25,000	25,000	25,000	25,000	25,000	25,000	768,313	-

IMPACT ON OPERATING BUDGET:	Annual maintenance is minimal.	Estimated Annual Impact:	
		Expenditures Personnel - Maintenance - Other - Revenues Total: -	-



Gateway Signage

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Unified Development Code	Estimated Project Cost:	\$195,000
		Estimated Completion:	2023

DEPARTMENT: Community Development **Account #:** 300-7410-521200008

STRATEGIC PLAN STRATEGY: Strategic, Efficient & Engaged Government

STRATEGIC ACTION ITEM: Establish a Unified Development Code **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>Through the use of professional services, the intent of this project is to create a Unified Development Code that will re-organize and update the City's zoning code, tree ordinance, subdivision regulations, development regulations, and sign ordinance into one coordinated document. By reorganizing and coordinating all of the City's development regulations into one "master" document, confusion regarding our regulations will be eliminated and clarity will be achieved. This will relate to enhanced customer service. Measurement of performance will relate to the completion of the document which is estimated to be completed by 2021.</p> <p>TSW began developing the UDC between 2017 and 2018 but was postponed due to staff change and staff time and resources were directed to the development of the Comprehensive Plan 2040.</p> <p>To date, Community Development staff and TSW reconvene to restart the project. This project is slated to be completed by 4/30/2023.</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	195,000
Total Project Cost:	195,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	175,833

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	19,167

AVAILABLE BALANCE:	
Rollover less current	Cap Proj
encumbrances at FYE 23	(0)

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests								Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030			
Operating Budget	195,000	-	-	-	-	-	-	-	-	195,000	
Debt Financing	-	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	
Funding Source Total:	195,000	-	-	-	-	-	-	-	-	195,000	

IMPACT ON OPERATING BUDGET:	No additional impact outside of periodic updates.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		-	
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Arnold Mill Small Area Plan	Estimated Project Cost:	\$125,000
		Estimated Completion:	2024

DEPARTMENT: Community Development **Account #:** 300-7410-521201001

STRATEGIC PRIORITY: Smart Land Planning

STRATEGIC ACTION ITEM: Enhance Commercial Nodes **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>Milton's 2030 Comprehensive Plan identifies Arnold Mill as a Character Area designated for future master planning. The plan recommends policies that preserves the area's rural character, avoids commercial development, dense townhomes and apartment, and guides new development to one or two small nodes with a design-oriented zoning overlay, reserving the rest of the corridor for rural, agricultural, and low-density residential use. The recent 2040 Comprehensive Plan conveys the same vision to protect the existing low density, rural residential housing in Arnold Mill. The 2040 Comp Plan also promotes policies where development designs, landscaping, lighting, signage, and scale add value to our community. In order to support this policy, the Comp Plan 2040 identifies a strategy to update the Master Plan 2014 and create more specific detailed design guidelines for Arnold Mill Road (SR140).</p> <p>The funding for this capital project will go toward the hiring of a consultant to create a small area plan which reflects the Master Plan 2014 and its Character area narrative</p> <p>*Comp Plan LU.1 and Strategic Plan SR.1b.3</p>
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ESTIMATED PROJECT COST:	
Planning & Design	125,000
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	125,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	125,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	125,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests								Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030			
Operating Budget	125,000	-	-	-	-	-	-	-	-	125,000	
Debt Financing	-	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	
Funding Source Total:	125,000	-	-	-	-	-	-	-	-	125,000	

IMPACT ON OPERATING BUDGET:	No future impact known at this time.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		-	
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Windward & Hwy 9 Livable Centers Initiative (LCI) Update	Estimated Project Cost:	\$60,000
		Estimated Completion:	2024

DEPARTMENT: Community Development **Account #:** 300-7410-521201003

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Calm, Efficient Transportation Infrastructure **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The Comprehensive Plan Advisory Committee and the public articulated a desire to proactively focus on the Deerfield Character Area using the RKG study as a road map. This STWP ED.3d/Strategic Plan SR.1b.5d). Community Development proposed two initiatives necessary for the implementation of this plan. The first one is the beautification of Hwy 9 which is an ongoing assessment of businesses' signage and property maintenance; and the second initiative is updating the Livable Centers Initiative Plan--the focus of this Capital Request.</p> <p>The first Highway 9/GA 400 Area LCI Plan was adopted in 2012 and an update is needed to promote greater livability, mobility, development alternatives and transportation investments in existing corridors. The new LCI Plan calls for enhancing and strengthening the area's character with emphasis on enhanced walkability, connectivity, landscaping, architectural character, and mixed-use developments that promote a live-work-play community concept.</p> <p>Community Development Department seeks funding to hire consultant with expertise on on integrated planning of transportation and land use and prepare the LCI Plan Update</p> <p>*Comp Plan ED.3d and Strategic Plan SR.1b.5d</p>
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ESTIMATED PROJECT COST:	
Planning & Design	60,000
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	60,000

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	60,000

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	60,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	60,000	-	-	-	-	-	-	-	60,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	60,000	-	-	-	-	-	-	-	60,000	

IMPACT ON OPERATING BUDGET:	No future impact known at this time.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		-	
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Code Enforcement Software	Estimated Project Cost:	\$100,000
		Estimated Completion:	2024

DEPARTMENT: Community Development **Account #:** 300-7410-542401000

STRATEGIC PLAN STRATEGY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Effective Information Technology **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Code enforcement staff play an integral role in the community and deserve high-quality software that assists them in enforcing the city ordinance. The funding for this capital request will go toward the purchase of a new code enforcement software—a software solution that is intuitive, modernized, and efficient. This software streamlines the process by giving a comprehensive way to track violations, maintain records, scheduling inspections, generating and issuing notices. In addition, this software has a mobile functionality that enables staff to retrieve case information, enter inspection information, and take and upload photos from the field. Lastly, this software must have the ability for citizens to submit complaints online and view status updates. With all these features integrated in one software technology, staff can operate with greater efficiency and increase the overall effectiveness of administering code enforcement in Milton.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	100,000
Total Project Cost:	100,000

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	Cap Proj -

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	Cap Proj 100,000

AVAILABLE BALANCE:	
Rollover less current encumbrances at FYE 23	Cap Proj 100,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	100,000	-	-	-	-	-	-	-	100,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	100,000	-	-	-	-	-	-	-	100,000	

IMPACT ON OPERATING BUDGET:	Software requires annual maintenance or subscription fee, thus, each year the department will pay fee each fiscal year.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	5,000
		Other	-
Revenues			
		Total:	5,000

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Equestrian Zoning and Large Lot Incentive Study	Estimated Project Cost:	\$85,000
		Estimated Completion:	Spring 2023

DEPARTMENT: Community Development

Account #: 300-7410-521200000

STRATEGIC PLAN STRATEGY: Preserve What Makes Milton Unique

STRATEGIC ACTION ITEM: Safeguard historic landmarks, farms, woodlands, streams and open spaces.

Recurring/Non-Recurring: Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	Equestrian Zoning and Large Lot Incentive Study - The goal of this study is to strengthen the Milton's equestrian character through long-range planning and land-use practices. The study will explore various options to update the City's zoning code like creating a separate zoning category called "Equestrian Estates", creating an Equestrian Estate Overlay District, text amendments to AG1 zoning category to make it more equestrian friendly, or propose use permits for property owners with horses on AG1. The study will also explore various incentives that could be offered to the large lot property owners, like property tax incentives, and administrative project approvals. The consultant will take community input through stakeholder sessions and will work collaboratively with the Equestrian Committee.
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ESTIMATED PROJECT COST:	
Planning & Design	85,000
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	85,000

ACTUAL EXPENDITURES TO DATE:	
Cap Proj	
Expended Through FY 23	25,551

BUDGET ROLLOVER FROM PRIOR YEAR:	
Cap Proj	
Rollover at FYE 23	59,449

AVAILABLE BALANCE:	
Cap Proj	
Rollover less current encumbrances at FYE 23	50,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	85,000	-	-	-	-	-	-	-	85,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	85,000	-	-	-	-	-	-	-	85,000	-

IMPACT ON OPERATING BUDGET:	No future impact known at this time.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Impact Fee CIE/Methodology Updates/Impact Fee Administration	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Community Development **Account #:** 350-7410-521200000

STRATEGIC PLAN STRATEGY: Strategic, Efficient & Engaged Government

STRATEGIC ACTION ITEM: Streamline Processes **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	The original Impact Fee Ordinance and methodology were adopted in 2015. The 2012 Parks and Rec Plan and Trails Plan were the basis for the original ordinance. These plans have been updated, and others have been adopted as well. Therefore, the updated plans and their projects need to be reflected in a updated Impact Fee Ordinance and methodology plan. In addition, the ordinance will update the proration of population, housing, employment, and traffic generation forecasts for the City to the target year 2040. It will provide an amended Capital Improvements Element and prepare of a revised schedule of impact fees. Annual updates to the CIE will also be funded from this account. Funding may also be utilized for any impact fee related administrative costs such as employee salaries, consultant review, etc.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Impact Fees
Expended Through FY 23	32,580

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Impact Fees
Rollover at FYE 23	95,095

AVAILABLE BALANCE:	
	Impact Fees
Rollover less current encumbrances at FYE 23	63,132

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	-	-	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Impact Fees	127,675	-	-	30,000	30,000	30,000	30,000	30,000	277,675	
Funding Source Total:	127,675	-	-	30,000	30,000	30,000	30,000	30,000	277,675	

IMPACT ON OPERATING BUDGET:	No additional impact anticipated.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	-
Revenues			
		Total:	-

CAPITAL IMPROVEMENT PLAN

PROJECT NAME:	Vehicle Replacement Reserve (Community Development)	Estimated Project Cost:	N/A
		Estimated Completion:	N/A

DEPARTMENT: Community Development

Account #: 300-7410-542201000

STRATEGIC PLAN STRATEGY: Provide Responsible and Responsive Government

STRATEGIC ACTION ITEM: Provide Quality Services

Recurring/Non-Recurring: Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	These funds provide for standard replacement of vehicles for Community Development.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	-
Total Project Cost:	-

ACTUAL EXPENDITURES TO DATE:	
	Cap Proj
Expended Through FY 23	223,894

BUDGET ROLLOVER FROM PRIOR YEAR:	
	Cap Proj
Rollover at FYE 23	13,728

AVAILABLE BALANCE:	
	Cap Proj
Rollover less current encumbrances at FYE 23	13,728

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029		
Operating Budget	237,622	33,222	33,222	33,222	33,222	33,222	33,222	33,222	470,176	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	237,622	33,222	33,222	33,222	33,222	33,222	33,222	33,222	470,176	-

IMPACT ON OPERATING BUDGET:	The impact will involve general vehicle maintenance, insurance, and fuel.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	500
		Other	-
Revenues			
		Total:	500

TSPLOST II Funding by Category/Project

Category funding request breakdown by project:	FY23 Amended Budget	FY24 Proposed Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
<u>TSPLOST II/Professional Services-Program Mgmt:</u>	280,000	119,149	123,915	128,872	134,026	139,387	-	-
TS2-2313 Comprehensive Transportation Plan	280,000	-	-	-	-	-	-	-
Project Inspector	-	119,149	123,915	128,872	134,026	139,387	-	-
<u>TSPLOST II/Professional Services-Operations & Safety:</u>	600,000	-	-	-	-	-	-	-
TS2-2311 Cox Road Intersection Imp	500,000	-	-	-	-	-	-	-
TS2-2312 Webb at Cogburn	50,000	-	-	-	-	-	-	-
TS2-2316 Bethany Bend Mini Roundabout	50,000	-	-	-	-	-	-	-
<u>TSPLOST II/Professional Services-Bike/Pedestrian:</u>	98,047	260,000	-	-	-	-	-	-
TS2-2210 Bethany Bend Pedestrian Crossing	37,597	-	-	-	-	-	-	-
TS2-2310 SR 372 Rectangular Rapid-Flashing Beacons	20,450	-	-	-	-	-	-	-
TS2-2320 MCPP Dinsmore Connector	40,000	260,000	-	-	-	-	-	-
<u>TSPLOST II/Professional Services-Bridges:</u>	50,000	-	-	-	-	-	-	-
TS2-2314 Bridge Maintenance	50,000	-	-	-	-	-	-	-
<u>TSPLOST II/Professional Services-Maint & Safety:</u>	50,000	-	-	-	-	-	-	-
TS2-2315 Guardrail Improvements	50,000	-	-	-	-	-	-	-
<u>TSPLOST II/Sites/ROW-Operations & Safety:</u>	1,050,000	-	-	-	-	-	-	-
TS2-2311 Cox Rpad Intersection Imp	1,000,000	-	-	-	-	-	-	-
TS2-2312 Webb at Cogburn	50,000	-	-	-	-	-	-	-
<u>TSPLOST II/Infrastructure-Program Mgmt:</u>	-	4,547,688	4,126,086	6,371,128	6,226,586	-	-	-
Infrastructure (funds to be allocated across approved projects after the completion of the CTP)	-	4,547,688	4,126,086	6,371,128	6,226,586	-	-	-
<u>TSPLOST II/Infrastructure-Operations & Safety:</u>	4,500,000	-	-	-	-	-	-	-
TS2-2311 Cox Road Intersection Imp	3,500,000	-	-	-	-	-	-	-
TS2-2312 Webb at Cogburn	500,000	-	-	-	-	-	-	-
TS2-2316 Bethany Bend Mini Roundabout	500,000	-	-	-	-	-	-	-
<u>TSPLOST II/Infrastructure-Bike/Pedestrian:</u>	1,282,603	-	-	-	-	-	-	-
TS2-2310 SR 372 Rectangular Rapid-Flashing Beacons	200,000	-	-	-	-	-	-	-
TS2-2317 Deerfield Area Sidewalks	500,000	-	-	-	-	-	-	-
TS2-2318 Crabapple Streetscape	420,200	-	-	-	-	-	-	-
TS2-2210 Bethany Bend Pedestrian Crossing	162,403	-	-	-	-	-	-	-
<u>TSPLOST II/Infrastructure-Bridges:</u>	-	1,100,000	-	-	-	-	-	-
TS2-2314 Bridge Maintenance	-	1,100,000	-	-	-	-	-	-
<u>TSPLOST II/Infrastructure-Maint & Safety</u>	3,799,382	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-
TS2-2319 Pavement Management	3,149,382	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-
TS2-2315 Guardrail Improvements	650,000	-	-	-	-	-	-	-
<u>TSPLOST II/Traffic Calming</u>	1,129,800	-	-	-	-	-	-	-
Traffic Calming (funds to be allocated across approved projects)	1,129,800	-	-	-	-	-	-	-
Category/Project Total:	12,839,832	7,026,837	5,250,001	7,500,000	7,360,612	139,387	-	-

TSPLOST Initiatives Summary

Initiative	FY 2024 Proposed	FY 2025 Impact	FY 2026 Impact	FY 2027 Impact	FY 2028 Impact
PUBLIC WORKS					
Project Inspector (1 FTE)	\$ 119,149	\$ 123,915	\$ 128,872	\$ 134,026	\$ 139,387
TOTAL PUBLIC WORKS	\$ 119,149	\$ 123,915	\$ 128,872	\$ 134,026	\$ 139,387
TSPLOST INITIATIVES TOTAL	\$ 119,149	\$ 123,915	\$ 128,872	\$ 134,026	\$ 139,387

PROPOSED

Capital Initiatives Summary

Initiative	Capital Projects Fund		Operating Impact			
	FY 2024 Proposed	FY 2025- FY 2030	FY 2025	FY 2026	FY 2027	FY 2028
POLICE						
Vehicle for Community Outreach/School Liason Officer (1 FTE)	\$ 70,000	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Vehicles for Sergeants (2 FTEs)	140,000	-	4,000	4,000	4,000	4,000
TOTAL POLICE	\$ 210,000	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
PUBLIC WORKS						
Asset Management Software	\$ 70,000	\$ -	\$ 50,000	\$ 52,000	\$ 54,080	\$ 56,243
TOTAL PUBLIC WORKS	\$ 70,000	\$ -	\$ 50,000	\$ 52,000	\$ 54,080	\$ 56,243
PARKS & RECREATION (ACTIVE)						
Physical Security Upgrades-Parks/Facilities	\$ 75,000	\$ 75,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
TOTAL PARKS & RECREATION (ACTIVE)	\$ 75,000	\$ 75,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
COMMUNITY DEVELOPMENT						
Marketing Plan	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COMMUNITY DEVELOPMENT	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL INITIATIVES	\$ 400,000	\$ 75,000	\$ 58,000	\$ 60,000	\$ 62,080	\$ 64,243

PROPOSED

CAPITAL INITIATIVE REQUEST FORM

PROJECT NAME:	Asset Management Software Solution	Estimated Project Cost:	\$70,000
		Estimated Completion:	2024

DEPARTMENT: Public Works **Account #:** [Finance will create account #]

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Environmental Sustainability **Recurring/Non-Recurring:** Recurring

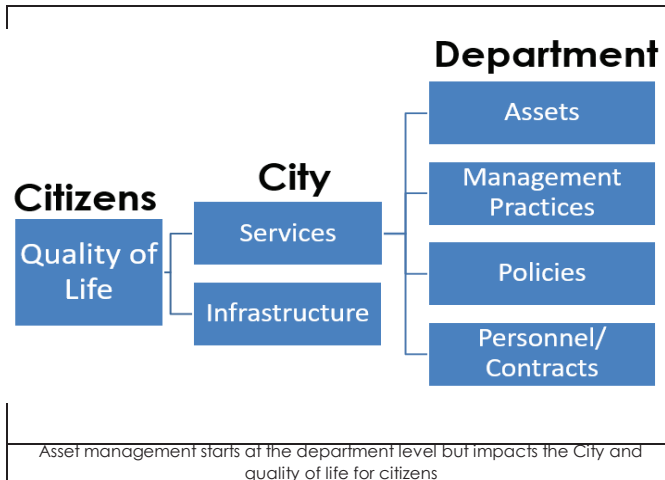
PROJECT DESCRIPTION and/or JUSTIFICATION: The City has a basic spreadsheet system for tracking assets with some of the data in GIS and other assets that are not tracked or monitored. The most efficient system is to have a single platform that works with GIS and the Request Management system to monitor and track assets and work that is permitted or preformed. The goal is for a GIS-centric public asset lifecycle management and permitting/work order platform to support the complete lifecycle of infrastructure, from permits and construction to maintenance and replacement. The system must be built exclusively on Esri® ArcGIS®, to fully leverage GIS data and provide a total solution to improve operational effectiveness and build a safe, resilient, and smarter community.

There are various performance measures that relate to this software solution need. New measurements will also be established based on the selected solution for all assets citywide. The goal is to incorporate facility management, right of way infrastructure, as well as pavement management. A base facility condition assessment will need to be performed and included as an input for the system to support improving asset performance and driving down total cost of ownership. Using a single system to include pavement evaluations and deterioration could save approximately \$5,000 per year in software support of the 5-year paving program.

ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	70,000
Total Project Cost:	70,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	70,000	-	-	-	-	-	-	70,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
EPD Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	70,000	-	-	-	-	-	-	70,000	-

IMPACT ON OPERATING BUDGET:	Typically these software solutions require a startup fee with first year maintenance and then a reduced subscription fee for the following years. The estimated startup year is \$60k-\$80k with \$40k-\$60k for subsequent years. Notes: The software implementation cost and yearly operating costs are estimated for budgeting purposes and actuals will depend on RFP responses and consultant/provider	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Other	50,000
Revenues			
			-
		Total:	50,000



CAPITAL INITIATIVE REQUEST FORM

PROJECT NAME:	Physical Security Upgrades-Parks/Facilities	Estimated Project Cost:	\$150,000
		Estimated Completion:	2025

DEPARTMENT: Parks & Recreation (Active) **Account #:** [Finance will create account #]

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Effective Information Technology **Recurring/Non-Recurring:** Non-Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	This project will be to implement a cloud based access control and video surveillance system at all City facilities and parks. The first phase of the project will be focused on some of the City Parks starting with Birmingham, Lackey, and Bell Parks. The system will be completely cloud based with no on-premise management servers or storage. Estimated number of cameras is 7 cameras, with some needing cellular routers for connectivity, polls, and solar powered units.
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	150,000
Total Project Cost:	150,000

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	75,000	75,000	-	-	-	-	-	150,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	75,000	75,000	-	-	-	-	-	150,000	

IMPACT ON OPERATING BUDGET:	Estimated Annual Impact:	
	Expenditures	
	Personnel	-
	Maintenance	2,000
	Revenues	
		-
	Total:	2,000



CAPITAL INITIATIVE REQUEST FORM

PROJECT NAME:	Marketing Plan	Estimated Project Cost:	\$45,000
		Estimated Completion:	2024

DEPARTMENT: Community Development **Account #:** [Finance will create account #]

STRATEGIC PRIORITY: Sustainability and Resiliency

STRATEGIC ACTION ITEM: Long-term Financial Stability **Recurring/Non-Recurring:** Recurring

PROJECT DESCRIPTION and/or JUSTIFICATION:	<p>The City of Milton has experienced growth over the last decade that has come about based on carefully developed plans that has guided public investment, land use decisions, and policy decisions in a manner designed to attract and encourage private sector investment and job growth. Taking into account the feedback and output from the Placemaking and Branding study, output from the Highway 9/Windward Parkway Strategic Master Plan, and the Deerfield Parkway Corridor Study conducted by RKG Associates in March of 2020, Community and Economic Development seeks to pursue a Marketing Plan with a consulting partner to fill in any gaps in order to strengthen a forward-thinking strategy. This Marketing Plan will help identify target industries and conduct a development feasibility analysis, and will help identify barriers to provide strategic recommendations to help steer public and private investment. The purpose of these analyses is to guide Milton's viability to attract development and make more informed decisions about investments in infrastructure and can focus resources on areas of higher retail development potential. Marketing Plans can be beneficial to provide information pertaining to dominant segments, leakage and surplus analysis (to examine the quantitative aspect of the community's retail opportunities), and provide a competitive snapshot of Milton. The Marketing Plan for Economic Development is a tool that represents the culmination of all research completed and presents action items geared towards addressing challenges and capitalizing on opportunities for visionary growth.</p> <p>Note: Completing this project satisfies the Short Term Work Program ED.2 and Strategic Plan LP.1c.3</p>
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ESTIMATED PROJECT COST:	
Planning & Design	-
Construction	-
Land Acquisition	-
Fleet Acquisition	-
Other	45,000
Total Project Cost:	45,000

ACTUAL EXPENDITURES TO DATE:	
Expended Through FY 23	-

BUDGET ROLLOVER FROM PRIOR YEAR:	
Rollover at FYE 23	-

FUNDING SOURCE(S):	Previously Allocated	Planned Funding Requests							Total Funding	Unfunded Amount
		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030		
Operating Budget	-	45,000	-	-	-	-	-	-	45,000	
Debt Financing	-	-	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Funding Source Total:	-	45,000	-	-	-	-	-	-	45,000	

IMPACT ON OPERATING BUDGET:	No future impact known at this time.	Estimated Annual Impact:	
		Expenditures	
		Personnel	-
		Maintenance	-
		Revenues	
			-
		Total:	-



DEBT

DEBT ISSUANCE AND MANAGEMENT

As mentioned earlier, the City's main priorities with regard to issuing debt are:



- ✓ Maintaining a sound financial position. This means that long-term tax-exempt debt will only be utilized to provide resources to finance needed capital improvements. Simultaneously, the City will accumulate adequate resources to repay the debt.
- ✓ To maintain and improve the City's credit rating through strong financial administration.
- ✓ Complying with all applicable federal and state laws, rules and regulations related to the issuance of debt.

The City acknowledges that failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that excess outstanding debt may have detrimental effects on the ability of the City to meet its continuing operational needs. Issuing debt commits the City's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. Adherence to the Debt Management Policy helps ensure that the City issues and manages its debt prudently in order to maintain a sound financial position and protect its credit rating.

Credit ratings are the rating agencies' assessment of the City's ability and willingness to repay debt on a timely basis. Credit ratings are an important indicator in the credit markets and can influence interest rates a borrower must pay. Each of the rating agencies believes that debt management is a positive factor in evaluating issuers and assigning credit ratings.

Milton's adherence to federal and state laws, rules and regulations as well as its strong financial policies and procedures made it possible to obtain a triple A rating, the highest credit quality given by the rating agencies, on its first attempt to secure a credit rating. With virtually no credit history due to the pay-as-you-go nature of purchases in the past, the City received a triple-A rating from Standard & Poor's (AAA) and Moody's (Aaa) in 2017. We were successful in retaining these rating as the City issued revenue bond series, 2019 last October.

The City recognizes that there are advantages and disadvantages to both the pay-as-you-go method of financing purchases and to issuing debt. Milton staff weighs out these factors each year during the update to the seven-year Capital Improvement Plan. The matrix below outlines some of the main advantages and disadvantages taken into consideration during the planning process:

	PAY-AS-YOU-GO	DEBT FINANCING
 <p>Advantages</p>	Future funds are not tied up in servicing debt payments	Infrastructure is delivered when it is needed
	Interest savings can be put towards other projects	Spreads costs over the useful life of the asset
	Greater budget transparency	Increases capacity to invest
	Avoid the risk of default	Allocates costs to citizens who receive the related benefits
 <p>Disadvantages</p>	Long wait time for new infrastructure	Potentially high borrowing rate/interest costs
	Large projects may exhaust the entire budget for capital projects	Debt payments limit future budget flexibility
	Inflation risk	Generations forced to service debt requirements
	Allocates costs of project to citizens that may not benefit	Additional tax levy may be required to repay debt



GLOSSARY/ ACRONYMS

GLOSSARY

A

Accrual Basis of Accounting – A method of accounting where revenues are recorded when they are earned and expenditures are recorded when goods or services are received.

Ad Valorem Tax – A tax based on the value of the property.

Amortization – The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

Appropriation – An authorization made by the city council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

Assessed Value – The value placed on the property for tax purposes. The assessed value of property is 40% of the fair market value.

B

Balanced Budget (General Fund) – Total anticipated revenues plus that portion of the fund balance in excess of authorized reserves that is designated as a funding source shall equal the total estimated expenditures for each fund.

Basis of Accounting – Timing of recognition for financial reporting purposes.

Basis of Budgeting – Method used to determine when revenues and expenditures are recognized for budgeting purposes.

Bond – A written promise to pay a specified sum of money at a specified future date or dates together with periodic interest at specified rates. Bonds are typically used for long-term debt.

Budget – The financial plan for the operations of a department, program or project for the current year or for the duration of the project.

Budget Amendment – A revision of the adopted budget that, when approved, replaces the original provision and increases or decreases the budget appropriation.

C

Capital Assets (Fixed Assets) – Land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art or historical treasures, infrastructure and all other tangible or intangible assets that are used in operations and have an initial useful life extending beyond a single reporting period. Milton recognizes capital assets as those assets with an estimated useful life of three or more years and with an acquisition value of \$10,000 or more.

Capital Improvement Plan (CIP) – A comprehensive five-to-seven year plan, updated annually, of the capital projects for the city.

Capital Outlay – An expenditure for the acquisition or, or addition to, a fixed asset. Items acquired for less than \$10,000 are not considered capital outlay for the city.

Capital Projects Fund – Fund type used to account for financial resources that are restricted, committed or assigned to expenditure for capital outlays.

Charter – Manual that establishes the government structure and defines boundaries, specific powers, functions, essential procedures, and legal control. In Georgia, a charter is created through a legislative act of the Georgia General Assembly.

Contingency – Funds set aside for unforeseen future needs and budgeted in a "non-departmental" account. Contingency funds can be transferred to a department budget only by the action of city council.

Credit Risk – Risk that an issuer or other counterparty to an investment will not fulfill its obligations.

D

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Service – Available resources set aside for the payment of principal and interest to lenders or creditors on outstanding debt.

Department – A major administrative division of the city with indicated overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation – The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset is prorated over the estimated useful life of the asset.

E

Encumbrance – A commitment of funds against appropriations in which the expenditure has not actually been made at the time of the recording. To encumber funds means to set aside funds for a future expenditure.

Expenditure (Expense) – This term refers to the outflow of funds paid or to be paid for an asset obtained or a good/service received regardless of when the expense is actually paid. “Expenditure” applies to Governmental Funds and “Expense” to Proprietary Funds.

F

Fair Market Value – An estimate of the market value of the property as determined by the Fulton County Board of Assessors.

Fiduciary Fund – A category of funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.

Fiscal Year – The twelve month period designated by the city council signifying the beginning and ending period for recording financial transactions. Milton's fiscal year runs October 1 through September 30.

Function – Group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

Fund – Fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance – Net position of a governmental fund (difference between assets, liabilities, deferred outflows of resources and deferred inflows of resources).

G

General Fund – One of five governmental fund types. The general fund typically serves as the chief operating fund of a government. The general fund is used to account for all financial resources not accounted for in some other fund.

General Obligation Bonds – Bonds whose principal and interest are paid from property tax for debt service and are backed by the city's full faith and credit. Approval by referendum vote is required for general obligation bonds to be issued.

Generally Accepted Accounting Principles (GAAP) – Conventions, rules and procedures that serve as the norm for the fair presentation of financial statements.

Governmental Accounting Standards Board (GASB) – Ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Governmental Funds – Funds generally used to account for tax-supported activities. There are five types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

I

Interest Rate Risk – Risk that changes in interest rates will adversely affect the fair value of an investment.

Interfund Transfers – Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.

L

Legal Level of Budgetary Control – Level at which a government's management may not reallocate resources without approval from the legislative body.

Levy – To impose taxes, special assessments or service charges for the support of government activities.

Long-term Debt – Debt with a maturity date of more than one year after the date of issuance.

M

Mill – A tax rate equal to \$1 per \$1,000 of assessed property value.

Millage Rate – The ad valorem tax rate expressed in the amount levied per thousand dollars of taxable assessed value of the property.

Modified Accrual Basis of Accounting – Basis of accounting where revenues are recorded when they become measurable and available and expenditures are recorded in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

P

Personal Property – Property that can be moved with relative ease such as boats, machinery and inventoried goods.

Property Taxes – Tax bases on the assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Public Hearing – A specifically designated time, place and opportunity for citizens, community groups, businesses and other stakeholders to address the legislative body on a particular issue. It allows interested parties to express their opinions and the legislative body and/or staff to hear their concerns and advice.

R

Revenue Bonds – Bonds whose principal and interest are payable exclusively from specified revenue source. These bonds do not require approval by referendum.

S

Short-term Debt – Debt with a maturity date of less than one year after the date of issuance.

Special Revenue Fund – Governmental fund type used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects and exclusive of resources held in trust for individuals, private organizations or other governments.

W

Working Capital – A dollar amount reserved in the (general fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines and to provide cash liquidity during periods of low cash flow.

ACRONYMS

A

AAVT – Alternative Ad Valorem Tax

ADA – Americans with Disabilities Act

AED – Automated External Defibrillator

AFG – Assistance to Firefighters Grants

ARC – Atlanta Regional Commission

B

BZA – Board of Zoning Appeals

C

CARF – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CID – Criminal Investigations Division

CIE – Capital Improvements Element

CIP – Capital Improvement Plan

CPAC – Comprehensive Plan Advisory Committee

CPI – Consumer Price Index

CUVA – Conservation Use Valuation Assessment

D

DEI – Diversity, Equity, and Inclusion

DRB – Design Review Board

E

EM – Emergency Management

EMS – Emergency Medical Services

EMT – Emergency Medical Technician

EPD – Environmental Protection Division

F

FAO – Fire Apparatus Operator

FEMA – Federal Emergency Management Agency

FMCC – Former Milton Country Club

FT – Full Time

FTE – Full Time Equivalent

FY – Fiscal Year

G

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GDOT – Georgia Department of Transportation

GFOA – Government Finance Officers Association

GGB – General Government Buildings

GIS – Geographic Information Systems

GO/G.O. – General Obligation

H

HR – Human Resources

HRIS – Human Resource Information System

I

IGA – Intergovernmental Agreement

IS – Information Services

ISO – Insurance Services Office

IT – Information Technology

ITB – Invitation to Bid

L

LCI – Livable Centers Initiative

LOST – Local Option Sales Tax

M

M & O – Maintenance & Operating

MDA – Muscular Dystrophy Association

MGAC – Milton Greenspace Advisory Committee

MOU – Memorandum of Understanding

MS4 – Municipal Separate Storm Sewer System

N

NCS – National Citizen Survey

NFPA – National Fire Protection Association

NPDES – National Pollutant Discharge Elimination System

P

P & I – Principal & Interest

PAFR – Popular Annual Financial Report

PCI – Pavement Condition Index

PRAB – Parks and Recreation Advisory Board

PS – Public Safety

PT – Part Time

R

RFP – Request for Proposal

S

SAFER – Staffing for Adequate Fire and Emergency Response

SASD – Support and Administrative Services Division

SCBA – Self-Contained Breathing Apparatus

T

TAVT – Title Ad Valorem Tax

TSPLOST – Transportation Special Local Option Sales Tax

U

UPD – Uniform Patrol Division

V

VOIP – Voice Over Internet Protocol