

Short Term Work Program (STWP) Adopted October 4, 2021

ID#	Project and Description	Land Use					Responsible Parties	Estimated Cost	Potential Funding Source	Notes
		2022	2023	2024	2025	2026				
LU.1	Create a Small Area Plan for Arnold Mill which reflects the Master Plan and its Character Area Narrative	X	X				Consultant, Community Development, Community Volunteers	Consultant Fee, Staff Time	City Funding, LCI Funds	
LU.1a	Consider applying for LCI funding to update the Arnold Mill Plan, and determine feasibility for LCI designation	X					Community Development	Staff Time	City Funding, LCI Funds	
LU.2	Pursue larger lot zoning categories (e.g. AG5, 10, 20) and associated uses and incentives	X	X	X			Community Development	Staff Time	City Funding	
LU.2a	Seek funding for the purchase of development rights (PDR) in conjunction with larger lot zoning	X	X	X			Community Development	Staff Time	City Funding	
LU.2b	Consider larger lot zoning incentives to include full or partial exemptions from future Greenspace, Active Park, and Trail System bonds	X	X	X			Community Development	Staff Time	City Funding	
LU.2c	Initiate discussions with Fulton County to implement tax relief for larger lot zoned parcels (5, 10, 15 acres in size) in conjunction with larger lot zoning	X	X	X			Community Development	Staff Time	City Funding	
LU.2d	Perform due diligence on permitted uses (e.g. bed and breakfast), and zoning conditions (e.g. accessory structure placement on property), for larger lot zoning categories	X	X	X			Community Development	Staff Time	City Funding	
LU.2e	Identify appropriate areas/districts for current and future uses, and determine conditions and permitting for such uses	X	X	X			Community Development	Staff Time	City Funding	
LU.2e.i	Investigate other options for certain Agri-tourism uses, such as creating a public venue for a farmer's market, outdoor live entertainment, other uses which likely require more infrastructure and protections for neighboring parcels (noise lighting, parking).	X	X	X			Community Development, Economic Development	Staff Time	City Funding	
LU.2f	Reconcile incentives with AG-1, to ensure larger lot zoning categories are attractive and viable	X	X	X			Community Development	Staff Time	City Funding	
LU.3	Continue to support the Equestrian Committee as an important source of feedback (subject matter expertise) on various City initiatives, as needed	X	X	X	X	X	Community Development	Staff Time	City Funding	
LU.4	Begin process to acquire land for active park space (Parks Master Plan), including identified opportunities for a Multi-Generational Recreation Facility along Cogburn Rd. (Milton Lakes)	X	X	X			Community Development, Parks & Rec	Staff Time	City Funding	
LU.5	Perform due diligence to define projects/land identification and costs for another bond specific to active parks, trails, public venues, and greenspace	X					Community Development, Parks & Rec, Finance	Staff Time	City Funding, Impact Fees	
LU.5a	Pursue accelerated funding options to implement Parks Master Plan		X				Parks & Rec, Finance	Staff Time	City Funding, Impact Fees	
LU.5b	Pursue accelerated funding options to implement Milton Trails Prioritization Plan		X				Public Works, Finance	Staff Time	City Funding, Impact Fees, Bonds, Grants	
LU.5c	Pursue accelerated funding options to acquire greenspace		X				Parks & Rec, Finance	Staff Time	City Funding, Impact Fees, Bonds	
LU.6	Develop plan for and implement new Public Venues, Public Art (e.g. outdoor amphitheater, performing arts, Character Area Public Art)		X	X			Consultant, Community Development, Parks & Rec	Staff Time	City Funding, Impact Fees	
LU.6a	Fund and implement new public venues throughout Milton				X	X	Community Development	Staff Time	City Funding, Impact Fees	
LU.7	Perform due diligence to Implement Restrictions to Flag Lots	X					Community Development	Staff Time	City Funding	
LU.8	Perform due diligence to update AG-1 zoning to increase minimum lot widths (100' to 150')	X					Community Development	Staff Time	City Funding	
LU.9	Perform due diligence and planning to implement Urban Growth Boundaries	X					Community Development	Staff Time	City Funding	
LU.9a	Seek funding opportunities to seed-fund a revolving TDR Bank	X					Community Development, Finance	Staff Time	City Funding	
LU.9b	Identify other incentive/tools (PDR)	X					Community Development, Finance	Staff Time	City Funding	
LU.10	Study CUP limitations (i.e. minimum qualifying acreage), staff recommendations to adopt	X	X				Community Development	Staff Time	City Funding	
LU.11	Review Code Enforcement Compliance department policies, practices, key metrics, and organization in order to achieve outcomes to include: proactive community awareness and educations (residents, HOAs, management, companies, vendors, contractors) and proactive compliance management within each character area	X	X				Community Development	Staff Time	City Funding	
LU.12	Update & adopt the Unified Development Code	X	X				Consultant, Community Development	Consultant Fee, Staff Time	City Funding	
LU.13	Identify appropriate areas/districts for current and future uses, and determine conditions and permitting for such uses (i.e. Form-Based Code updates on Bethany Bend)	X	X				Community Development	Staff Time	City Funding	

Economic Development

ID#	Project and Description	2022	2023	2024	2025	2026	Responsible Parties	Estimated Cost	Potential Funding Source
ED.1	Seek Certified 'Broadband Ready Community' Designation through DCA	X					Economic Development	Staff Time	City Funding
ED.2	Develop a Marketing Plan for Milton, which reflects our Branding, and to include 'digital visitors information', agri-business promotion, and event marketing	X	X				Consultant, Economic Development, Community Development	Consultant Fee, Staff Time	City Funding
ED.2a	Enhance presence on current website for Economic Development as it relates to Character Areas	X					Economic Development	Staff Time	City Funding
ED.3	Pursue a greater emphasis on economic development using a diverse toolbox of strategies to include:	X	X	X			Economic Development	Staff Time	City Funding
ED.3a	Pursue city-wide Milton Development Authority				X	X	Economic Development	Staff Time	City Funding
ED.3b	Pursue a study on tax incentives that may be a part of the economic development marketing plan	X	X	X			Consultant, Economic Development, Finance	Consultant Fee, Staff Time	City Funding
ED.3c	Collaborate with state organizations for tourism and agri-tourism				X	X	Economic Development	Staff Time	City Funding
ED.3d	Proactively focus on the Deerfield Character Area, using the RKG study as a road map	X	X	X			Economic Development	Staff Time	City Funding
ED.3e	Pursue Fortune 500 presence in Deerfield mixed-use development	X	X	X	X	X	Economic Development	Staff Time	City Funding
ED.4	Proactively pursue Economic Development in future-defined Urban Growth Boundary Areas				X	X	Economic Development	Staff Time	City Funding
ED.5	Evaluate business license requirements and fees for Milton as compared with adjacent jurisdictions to insure that rates are competitive and will encourage new businesses to locate inside the city	X	X				Economic Development, Finance	Staff Time	City Funding
ED.6	Explore the use of technology to improve information access and administrative processes (i.e. public Wi-Fi, information kiosks and interactive wayfinding)				X	X	Economic Development, IT, Communications	Staff Time	City Funding
ED.6a	Consider expanding services and tools available through the Milton App (Events calendar, Pay utility/police citations/court fines, Promote and Buy tickets to local events, Info on local trails, Parks and Recreation, and List of and links to local shops/restaurants)	X	X				Economic Development, IT, Communications	Staff Time	City Funding

Transportation										
ID#	Project and Description	2022	2023	2024	2025	2026	Responsible Parties	Estimated Cost	Potential Funding Source	Notes
T.1	Encourage all roadways to incorporate design elements to reflect their specific Character Area and implement associated branding through a branding study of the city and character areas	X	X	X			Consultant, Public Works, Community Development	\$300,000	City Funding	
T.2	Collaborate with the bicycling community to create bike routes, signage, infrastructure, safety education and promotion	X					Consultant, Community Development, Public Works	Consultant Fee, Staff Time	City Funding, CIP, Impact Fee	
T.2a	Consider creating a campaign around Milton as a "bike friendly" City	X					Communications	Staff Time	City Funding, CIP, Impact Fee	
T.2b	Design bicyclist features in Milton that are sensitive to our rural character and appropriate to the Character area	X	X	X			Consultant, Public Works	Consultant Fee, Staff Time	City Funding, CIP, Impact Fee, Grants	
T.2c	Develop an education and outreach campaign to increase awareness of roadway safety and risks for bicyclists, pedestrians and drivers	X					Community Development, Public Works, Communications	Staff Time	City Funding, CIP, Impact Fee	
T.3	Consider "Smart" features to improve transportation infrastructure and safety in Milton;	X	X	X			Public Works	Staff Time	City Funding, CIP, TSPLOST	
T.3a	Explore the creation of a streetlight management program to improve monitoring of conditions, proactive measures, and efficient reporting of outages	X	X	X			Public Works	Staff Time	City Funding, CIP, TSPLOST	
T.3b	Consider the use of Smart features to improve pedestrian safety within defined urban areas, around parks and other priority walking areas	X	X	X			Public Works, Community Development	Staff Time	City Funding, CIP, TSPLOST	
T.3c	Improve traffic safety and operations through the deployment of "Smart" technology to potentially include traffic sensors at intersections with stop lights to minimize idle time for vehicles	X	X	X			Public Works	Staff Time	City Funding, CIP, TSPLOST	
T.3d	Consider innovations to reduce the actual speed of traffic to get drivers to stay within the posted speed limits per the Strategic Plan (Complete the ongoing Road Safety Plan)	X	X	X			Consultant, Public Works	\$125,000	City Funding, CIP, TSPLOST	
T.4	Promote the creation of a Citizen Trails Committee to advise on the implementation of the Milton Trail Prioritization Plan	X	X	X	X	X	Public Works, Parks & Rec	Staff Time	City Funding	
T.5	Increase community access and use of Trails by implementing the 2020 Milton Community Trail Prioritization Plan	X	X	X			Public Works	Staff Time	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5a	Implement Tier 1 and Tier 2 projects for Deerfield Area	X	X	X			Public Works, Parks & Rec	\$3,500,000	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5b	Implement Tier 1 and Tier 2 projects for Birmingham Park	X	X	X			Public Works, Parks & Rec	\$3,000,000	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5c	Implement Tier 1 and Tier 2 projects for the Preserve at Cooper Sandy Park				X	X	Public Works, Parks & Rec	\$1,000,000	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5d	Implement Tier 1 and Tier 2 projects for the Preserve at Lackey Road Park	X	X	X			Public Works, Parks & Rec	\$1,000,000	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5e	Implement Tier 1 and Tier 2 projects in the Crabapple Area	X	X	X			Public Works, Parks & Rec	\$2,500,000	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5f	Ensure there is adequate infrastructure for access including parking at trail heads; Evaluate conditions along Webb Road to implement community amenities such as benches and pet waste pick up stations for pedestrians	X	X				Public Works, Parks & Rec	Staff Time	City Funding, Impact Fees, CIP, TSPLOST, Bonds, Grants	
T.5g	Implement signage for wayfinding and safety at all trails (PB.2)	X	X				Public Works, Parks & Rec	Staff Time	City Funding, Grants	
T.6	Evaluate Milton residents' priorities for and satisfaction with the City's transportation infrastructure and network through regularly updating the Comprehensive Transportation Plan (CTP) and similar initiatives	X	X	X	X	X	Consultant, Public Works, Communications	Consultant Fee, Staff Time	City Funding, CIP, TSPLOST	
T.7	Coordinate with state, regional, and adjacent partners to address transportation needs and create a cohesive transportation network while maintaining the unique character and identity of Milton.	X	X				Public Works	Staff Time	City Funding	
T.8	Evaluate impact of McGinnis Ferry Interchange on overall City of Milton traffic flow with concentration of peak (commuting times) and off-peak times.	X	X	X			Public Works	Staff Time	City Funding, TSPLOST	
T.9	Prioritize Bethany character area (Hwy 9) sidewalk connections in coordination with GDOT Project, and identify quick win opportunities	X	X	X			Public Works	Staff Time	City Funding, State Funding, TSPLOST	

Sustainability, Natural and Cultural Resources										
ID#	Project and Description	2022	2023	2024	2025	2026	Responsible Parties	Estimated Cost	Potential Funding Source	Notes
S.1	Identify cost-neutral city investment opportunities in renewable energy (solar), and lower emissions vehicles				X	X	Community Development	Staff Time	City Funding	
S.2	Develop a city-wide solid waste strategy, as well as a city-wide recycling strategy including but not limited to a plan for glass recycling, bulky items, paints/chemicals, and electronics	X	X	X			Consultant, Community Development, Public Works	Consultant Fee, Staff Time	City Funding	
S.2a	Perform due diligence to support solid waste strategy - aimed at reducing approved providers and providing competitive services suitable for both urban, suburban and rural residents	X	X	X			Consultant, Community Development	Consultant Fee, Staff Time	City Funding	
S.2b	Perform due diligence on funding, cost of operations to support a city-wide recycling strategy	X	X	X			Consultant, Community Development, Finance	Consultant Fee, Staff Time	City Funding	
S.3	Improve in ARC Green Communities certification from bronze to silver per the Strategic Plan				X	X	Community Development	Staff Time	City Funding	
S.4	Consider making green infrastructure a policy Citywide/ Set Green Infrastructure Goals:				X	X	Community Development, Public Works	Staff Time	City Funding	
S.4a	Require low impact development features be recorded as permanent easements to protect water quality measures from being demolished				X	X	Community Development, Public Works	Staff Time	City Funding	
S.4b	Consider ordinance to provide EV infrastructure at Public places and mixed-use development				X	X	Community Development, Public Works	Staff Time	City Funding	
S.4c	Create ordinance to support the creation of green infrastructure				X	X	Community Development, Public Works	Staff Time	City Funding	
S.4d	Incorporate green infrastructure policies with AG-1 future development				X	X	Community Development, Public Works	Staff Time	City Funding	
S.5	Consider updates to storm water and land protection policy Citywide/ Set Goals:	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.5a	Review ordinance for adequate local protection of wetlands	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.5b	Review ordinance for adequate local protection of areas with steep slopes	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.5c	Adopt DNR Part 5 Criteria 4: Groundwater recharge Areas and Wetlands Protection	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.5d	Extend the moratorium on subdivision after timber harvesting to 10 years	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.5e	Promote water harvesting and reuse: Promote the use of rainwater harvesting to meet irrigation needs in new subdivisions, and mixed use developments	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.6	Update the City's Stormwater Ordinance to reflect the new Georgia Stormwater Management Manual (GSMM) and runoff reduction goals;	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S6.a	Apply State requirements set forth by the Georgia Stormwater Management Manual by having 100% site runoff reduction captured and treated by landscaped Green Infrastructure best management practices, such as bioretention and bioswale.	X	X	X			Community Development, Public Works	Staff Time	City Funding	
S.7	Support the development of green infrastructure maintenance and inspection protocols: Adopt standardized routine maintenance and inspection activities for green infrastructure within the City				X	X	Community Development, Public Works	Staff Time	City Funding	
S.8	Green Infrastructure Demonstration Project for Park: Install education signage at site of park green infrastructure projects describing benefits of GI project				X	X	Community Development, Public Works, Parks & Rec	Staff Time	City Funding	
S.9	Explore available options for a Stormwater Utility Fee				X	X	Consultant, Community Development, Public Works, Finance	Consultant Fee, Staff Time	City Funding	
S.10	Proactively engage with Chadwick Landfill Operator, EPD and DNR to address community concerns with on-going operations and develop City action plan for eventual landfill closure and possible community use, thereafter. Include an immediate investigation of allegations of unlawful use/dumping of prohibited debris/trash.	X	X	X			Community Development, Public Works	Staff Time	City Funding	

Placemaking and Branding

ID#	Project and Description	2022	2023	2024	2025	2026	Responsible Parties	Estimated Cost	Potential Funding Sources	Notes
PB.1	Conduct a Branding study for Milton, to include character area-specific recommendations	X	X	X			Consultant, Community Development, Economic Development	Consultant Fee, Staff Time	City Funding, Grants	
PB.2	Implement Way-finding, Gateways, Parks/Trails and 'District' signage, reflective of our Milton's Brand to be incorporated within the overall branding strategy		X	X			Consultant, Community Development, Economic Development	Consultant Fee, Staff Time	City Funding	
PB.3	Consider updating sign regulations in each of the Form Based Code areas and Birmingham Crossroads to enhance the specific character of each area				X	X	Community Development	Staff Time	City Funding	
PB.4	Identify opportunities to partner with Alpharetta Equestrian Event Operations through the promotion of Birmingham Park equestrian trails				X	X	Economic Development, Communications	Staff Time	City Funding	
PB.5	Incorporate Public Art throughout Milton, appropriate to Branding and Character Areas;				X	X	Community Development, Economic Development	Staff Time	City Funding	
PB.5a	Public venue locations				X	X	Community Development	Staff Time	City Funding	
PB.5b	Roundabouts				X	X	Public Works, Community Development	Staff Time	City Funding, Impact Fees	
PB.5c	Greenspace - Trails				X	X	Public Works, Community Development	Staff Time	City Funding, Impact Fees	
PB.5d	Active Parks and Recreation Facilities				X	X	Parks & Rec, Community Development	Staff Time	City Funding, Impact Fees	
PB.5e	Mixed-use developments				X	X	Community Development	Staff Time	City Funding	
PB.6	Finalize Park names and create ad campaign to establish citywide awareness of new names	X	X				Parks & Rec, Community Development, Communications	Staff Time	City Funding	
PB.7	Consider establishing a Milton Heritage and History Museum				X	X	Consultant, Community Development, Economic Development	Consultant Fee, Staff Time	City Funding, Impact Fees	
PB.8	Pursue 'Digital' visitors-tourism marketing and promotion, short term (ED.7)	X	X				Economic Development, Communications	Staff Time	City Funding	
PB8.a	Consider viability for a physical presence (i.e.. in combination with a Milton Heritage and History Museum)				X	X	Consultant, Community Development, Economic Development	Staff Time	City Funding	